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Turkmenistan	100.00	Algeria	100.00
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Zimbabwe	100.00	Algeria	100.00

# FINANCIAL TIMES

**COSTA RICA**  
Trade unions  
come under fire  
Page 9

No.31,097 • THE FINANCIAL TIMES LIMITED 1990 Tuesday March 13 1990 D 8523A

## World News

### Labour clears way to quit Israeli coalition

Israel's Labour Party cleared the way for its leaders to quit Prime Minister Yitzhak Shamir's coalition government for failing to open peace talks with Palestinians. The party's central committee gave the executive a mandate to take whatever steps necessary to advance peace. Page 6

### Poliburo resigns

Mongolia's Politburo resigned and Communist leader Zhambyn Batmunkh proposed amending a constitutional clause guaranteeing the party's "leading role". Page 6

### Township tension

Tension rose in South Africa's townships after nearly 200 arrests followed the deaths of at least 20 blacks in faction fighting. Six police were hurt. Page 4

### Le Pen ruling

The European Parliament lifted the parliamentary immunity of French rightist Jean-Marie Le Pen, opening the way for his possible prosecution over anti-Jewish comments in a right-wing newspaper. Page 4

### Quayle, Ortega meet

US Vice President Dan Quayle and Nicaraguan President Daniel Ortega met and talked briefly in Santiago, Chile. They were there for the inauguration of Chile's new President Patricio Aylwin. Page 4

### Angry Iraq reply

Iraq said that an outcry over the death sentence on British-based journalist Farzad Bazraf, 31, convicted of spying was blatant interference and that he had been given a fair trial. Page 3

### Portuguese strikes

Portuguese train drivers and port pilots began partial strikes over pay claims, disrupting rail and shipping services. Privatisation muddle. Page 3

### Soviet troops leave

The first Red Army troops to leave Hungary as part of a historic bilateral agreement to remove all Soviet soldiers by June 30 1991, boarded trains headed for home. Page 3

### Turks fight terror

Leaders of the three parliamentary parties in Turkey emerged from a meeting committed to a joint fight against resurgent terrorism. Page 3

### Haiti leader flees

Former president General Prosper Avril arrived in Florida aboard a US Air Force aircraft two days after resigning. The opposition chose Supreme Court Justice Herta and Pauline as provisional president. Page 3

### Castaways survive

Six Africans cast adrift in a rubber raft from a Cypriot merchant ship reached the Canary Islands after rowing for four days, civil guards there said. Two others died on the trip. Page 3

### Benin swings right

Benin's new Prime Minister Nicéphore Soglo appointed the West African country's first non-communist government in 15 years. Page 3

### Crash cars burn

At least three people died and 24 were injured in a chain-reaction crash in heavy fog on a bridge at Green Bay, Wisconsin. A fire caused by a ruptured tank set cars on fire. Page 3

### Marilyn's bequest

A psychiatry centre in London is entitled to one-fourth of Marilyn Monroe's estate and its proceeds, worth millions, a Manhattan court ruled. Page 3

### Early bird

More than 400 birdwatchers turned up at the crack of dawn at a sewage plant in Essex, Maryland, to get a glimpse of an apparently disorientated Rose's gull, an Arctic bird rarely seen south of Canada. Page 3

## Gorbachev struggles to save his constitutional reform

MR Mikhail Gorbachev, the Soviet leader, was last night locked in negotiations with the rebellious republics, to gain approval for sweeping constitutional reforms, including the creation of an executive presidency, writes Quentin Peel.

Just as he was seeking to digest implications of Lithuania's declaration of independence, Mr Gorbachev faced a new revolt yesterday by an alliance of democratic reformers and non-Russian nationalists, who could deny him the legal power to change the constitution.

The political upheaval burst into the open at an extraordinary session of the Congress of People's Deputies, summoned to approve the plan for a new state president - clearly intended to be Mr Gorbachev - and to abandon the Communist Party's leading role.

Last night a planned vote on the new system, for which Mr Gorbachev needs a two-thirds majority, was postponed to allow further discussion.

That was not before the speeches produced the sensation of a furious attack on Vladimir Lenin, sharp criticism of Mr Gorbachev from reformers - and the ignominy of passionate support from the most conservative wing of the Communist Party.

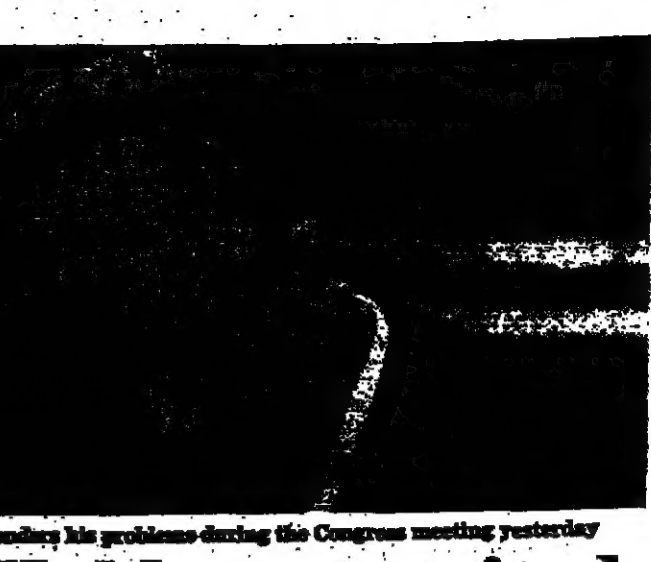
There was dismay among Mr Gorbachev's critics, but equal confusion among his own supporters.

Arguments for the creation of the presidency, to complement the parliamentary power of the Congress, and the revitalised Supreme Soviet, were urgently and persuasively put by Mr Anatoly Lukyanov, Mr

Gorbachev's loyal lieutenant, and Supreme Soviet vice president, said it was an essential reinforcement of state authority, when the Communist Party was being removed from the reins of power.

He formally proposed the removal of the Communist Party's constitutional monopoly, to be replaced by a class of allowing a multiplicity of political organisations.

The presidency would also become the key job in the country, he said, directly elected, presiding over the supreme organs of government, and providing a direct



Soviet leader Mikhail Gorbachev pondering his problems during the Congress meeting yesterday

## Leading car makers plan move into East Germany

By Kevin Done in London and Andrew Fisher in Berlin.

VOLKSWAGEN of West Germany and General Motors of the US are planning ambitious car production joint ventures in East Germany, which are expected to develop into two of the biggest investments yet made by western corporations in eastern Europe.

At the same time, Daimler-Benz, the leading West German corporation and world's biggest truck maker, yesterday signed a memorandum of understanding with East Germany, giving it the leading role in modernising the East German commercial vehicles industry.

## Kohl says united elections could be held in 1991

By David Marsh in Bonn

CHANCELLOR Helmut Kohl of West Germany believes that elections for a united German parliament could be held in 1991 as part of the process of merging the two German states, it emerged yesterday.

Mr Kohl, making an energetic effort to counter impressions that he is forcing the pace of German unification, accepts that both Soviet and US troops will remain in Germany at least for several years after unity.

He even suggested that a united German state would be likely to offer forms of support for the stationing of Soviet troops in the eastern part of the country.

Although he is sticking to the basic line that a united Germany will remain within NATO, Mr Kohl says the chance for wide-ranging changes in the structure of the military alliance over the next decade.

The Chancellor, who at the end of last year said that unity would come about much later in the 1990s, says Bonn's hand is being forced by the continuing erosion of East Germany to the West.

Integration costed \$44,000 last year and has amounted to \$130,000 since January 1. Unless the trend is stopped, the 1990 flow could top \$500,000 by the summer - a figure which is seen in Bonn as likely to wreck irreparable damage.

Mr Kohl, highlighting the likely economic benefits for the Soviet Union of German unification, believes that recent expressions of Soviet support for a neutral or demilitarised Germany do not necessarily reflect Moscow's final policies on the matter.

Over the timetable towards unity, Bonn no longer regards as feasible or desirable all German parliamentary elections at the end of the year. A few weeks ago, it was thought that the West German federal elections in December might be turned into a vote for a combined German parliament.

Instead, Mr Kohl is now emphasising the need to wait for a series of East German elections, starting with the March 18 poll for the country's first democratic parliament.

Following East Germany's local council elections on May 6, Mr Kohl believes that elections for individual East German states - likely to be re-structured after being suppressed by the Communists in 1990 - could take place this year.

Mr Walter Momberg, leading East Berlin's delegation to talks on monetary union in East Berlin, confirmed in Bonn yesterday that a basic formula of a conversion rate of DM1 for 1 East German Mark had been agreed to secure the value of East German savings deposits.

Bonn, however, emphasises that larger sums of Marks will be exchanged into D-Marks only over a gradual period to prevent inflationary pressures. German unity "will increase GDP growth", Page 20

At the same time, Daimler-Benz, the leading West German corporation and world's biggest truck maker, yesterday signed a memorandum of understanding with East Germany, giving it the leading role in modernising the East German commercial vehicles industry.

All three companies are also seeking to play significant roles in reforming the East German automotive components industry. They are planning to set up sales operations and dealer networks in East Germany.

VW and GM (through Adam Opel, its West German subsidiary), the biggest car makers in West Germany, are moving quickly to establish control over the future development of the East German car industry.

Volvo, the leading West European vehicle producer, said yesterday in Leipzig that it hoped to begin small-scale car assembly in East Germany later this year in the first stage of a probable DM100m (\$49.5bn) investment aimed at producing 250,000 cars a year by 1995-96.

It has formed a joint venture with VEB IFA-Kombinat Personenkraftwagen, the East German central organisation for the car industry based in Karl-Marx-Stadt.

It is also setting up a joint venture sales and marketing company with IFA aimed at establishing a dealer network in East Germany for both VW/Audi and for Seat, its Spanish subsidiary.

VW is arranging meetings between its leading West German components suppliers and the East German components industry, which is centrally controlled by the IFA-Kombinat.

Volkswagen is aiming to produce a revamped version of its VW Polo car at Meisel, near Zwickau, where the outdated Trabant is made.

It would begin assembly of cars, probably in September, from SKD (semi knockdown) kits shipped from West Germany at a rate of about 50 a day. In a second stage, production would begin in 1992, this would be developed into CKD (completely knockdown) assembly of kits shipped from West Germany and South Africa, totalling about 400 a day or 100,000 a year by the end of 1993.

VW said that it would make available DM350m "at short notice" for the initial investment. The final stage, involving a total investment of about DM100m, would include building a complete car plant. Production would begin in 1994 at 500 cars a day but would be doubled by 1995/96.

General Motors, through Adam Opel, has signed an agreement with Automobil

Works Eisenach, the producer of Wartburg cars, to establish a joint venture company to plan for assembly and components production.

GM said that 150,000 Opel cars a year could be produced at Eisenach, depending on the outcome of a joint feasibility study. GM said it was intended that Opel would have majority control of the joint venture, Opel-AWE.

GM is also examining whether it can supply car bodies from West Europe in the short-term to allow local assembly to begin in Eisenach. It said that it had not yet decided what models would be produced in East Germany, but it is understood that it would probably be the Opel Kadett/Vauxhall Astra.

Volkswagen management board chairman Carl Hahn

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Volkswagen management board chairman Carl Hahn

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## EUROPEAN NEWS

German unity talks: Hurd adopts firm line during meeting in Bonn

## British warning over EC and Nato fears

By David Marsh in Bonn

BRITAIN foresees "tough" discussions on protecting European Community members from subsidised East German goods after unification of the two Germanys, Mr Douglas Hurd, the UK Foreign Secretary, said in Bonn yesterday.

This would also apply to East German agricultural and fishery products, he said - underlining fears among some British officials that German unification might hold up efforts to cut back further on EC farm price support.

Speaking after talks here on German unity with Chancellor Helmut Kohl and Mr Hans-Dietrich Genscher, the Foreign Minister, Mr Hurd said that he was now more confident than at the beginning of the year that Germany was making "orderly progress" towards unity.

He said he was satisfied with last week's West German undertaking on the validity of the post-war Polish border with Germany. However, Mr Hurd stressed Poland's right to participate in forthcoming international negotiations which touched on the question of its western border.

Over East Germany's future adherence to the conditions of EC membership, Mr Hurd noticeably softened comments at the end of last year in which he emphasised East Germany would shed its command econ-

omy only after a long period. After unification, the eastern part of Germany would need a series of "transition periods" before it was fully integrated into the European Community, he said yesterday. But this interim phase would need to be as short as possible.

During this post-unity period, East Germany would need derogation from Community laws in areas like aids for industry, competition and the environment, he said. At the same time, "The rest of us will need protection from entry into our markets of subsidised German goods."

Mr Hurd repeated that continued German membership of Nato was of "crucial importance" and said that the future of the alliance was his "main concern" in the present bout of talks on German unity.

After the East German elections next Sunday, the route towards unity would be "in the hands of elected governments and parliaments" in the two German states. He stressed "the need for a bit of time" in carrying out the unification process.

However, he stated that, with tomorrow's start of meetings here between the two German states and the four victor powers of the Second World War, he was now more optimistic about finding the right international framework.



Chancellor Helmut Kohl greeting Mr Hurd in Bonn yesterday ahead of the "two plus four" talks

## New Forum proposes social charter

By Leslie Collitt in East Berlin

NEW FORUM, the East German opposition group, yesterday proposed a new constitution which would protect the social security of citizens which it sees as threatened by German unification. Ms Barbel Bohley, the heroine of New Forum, said yesterday that she is worried by the relentless drive toward reunification.

The constitution proposal was made at the last session of the Round Table, set up last December to control the interim government of Mr Hans Modrow, the Communist

Prime Minister. "We want a social charter of rights as a negotiating point with the Federal Republic," Ms Bohley said. "If social security is abolished it can lead to great tensions here."

She was worried that unemployment would soar, especially in small towns where obsolescent state factories would be shut down without attracting new investments from West Germany.

"I am particularly concerned about an upsurge in right-wing extremism," she said. Ms Boh-

ley said East Germans after 40 years of Communist rule were unprepared for the hard work and competition which the market economy would bring. East Germany had become a society of "social welfare recipients" who wanted to be given DM600 (£214) a month.

She said she was bitter about the way "One German Fatherland" had become the latest political slogan. "We did not have five minutes to think about our lives before they came with their DM's," she said.

## Soviet leaders refuse to over-react on Lithuania

By Quentin Peel in Moscow

SOVIET leaders yesterday refused to over-react to the declaration by the republic of Lithuania of its effective secession from the USSR, although Mr Mikhail Gorbachev warned that the move appeared "rather alarming".

Both General Boris Gromov, the former Soviet military commander in Afghanistan, and Mr Yegor Ligachev, the leading Communist Party conservative in the ruling Politburo, flatly ruled out any use of force to bring the rebellious republic back into line, insisting that only political negotiations were possible.

The Soviet leader said at the opening of the Congress of Peoples' Deputies in Moscow yesterday: "Information we are getting from there is rather alarming."

"The information that we have received indicates that the decision adopted there affects the vital interests of the republic, of the people there, and of our entire state." Speaking outside the assembly, Mr

Ligachev said that the whole question of Lithuania would be settled "by political means".

"Tanks do not help in this sort of situation," he said. The same dismissal of any armed intervention came from General Gromov, the most popular commander in the Red Army, now in charge of the Kiev military region. "We are a civilised nation," he said. "We will not use force."

In Eastern Europe, Mr Lech Walesa, the head of Poland's Solidarity movement, yesterday moved quickly to greet Lithuania's declaration of independence "with joy", but the Warsaw Government insisted from comment while it considered its reaction to the development.

For Western powers, recognition or otherwise of the Lithuanian decision provides a major headache. Most have never recognised Lithuania's incorporation into the Soviet Union (along with neighbouring Estonia and Latvia), and must therefore now decide whether

they will stand by their legal attitude.

Sweden, one of the few Western states which did recognise the move in 1940, yesterday defended the "Lithuanian people's legitimate right to self-determination".

But at the same time it stressed that it should be realised in accordance with the principles and spirit of the Helsinki declaration.

Peter Riddell adds in Washington: The US has urged the Soviet Government to respect the vote of the Lithuanian parliament to restore its independence, though has stopped well short of formal recognition of the separate republic.

The Bush Administration believes that the Lithuanian people can only really achieve independence after gradual negotiations with Moscow and that any consensual statement from Washington would be counter-productive while possibly undermining the position of Mr Gorbachev at a particularly delicate time for him.

## Cost of divorce from Moscow may be painful and expensive

Quentin Peel looks at the complexities behind the euphoria

THE Baltic republic of Lithuania was yesterday celebrating its decision as the first Soviet republic to demand outright independence from the USSR, but behind the nationalistic euphoria is a grim realisation: that unscrambling the relationship will prove complex and painful.

Thanks to the peculiarities of the Soviet planning process, even the most far-flung parts of the economic empire are inextricably integrated into the rest of the system. In addition to the economic ties, however, Lithuania also faces real problems in dealing with its substantial, if secretive, Soviet defence establishments, how to deal with migrant workers wishing to leave, and what to do about sensitive border areas with significant minority populations.

In spite of the fact that the demand for independence has been under discussion for the past 18 months, there has been little precise debate on how to break the ties. Most discussion has been propagandistic, with Soviet officials accusing the Lithuanians of "separatism" and the Lithuanians insisting on the possibilities. Mr Mikhail Gorbachev's reported threat to demand compensation of up to Rb31bn, made at a meeting with Mr Algirdas Brazauskas, the Lithuanian Communist Party leader, certainly appears simplistic.

The calculation, reported by Lithuanian radio, was that central Soviet investments were worth about Rb17bn, and in addition Lithuania "owed" the rest of the Soviet economy some Rb14bn in under-production in the five-year plan. It seems highly questionable to attempt to calculate whether any one part of the Soviet Union has somehow received more than its share of investment over the years.

The problem is that all Soviet enterprises are state enterprises, and all investment is centrally budgeted and sanctioned. Even on the Lithuanian side there seems to be an assumption that Soviet ventures should be nationalised, rather than allowed simply to continue functioning as Soviet ventures in an independent Lithuania.

However, at the weekend Mr Yuri Maslyukov, the chairman of Gosplan, the state planning committee, a deputy premier, and junior member of the Politburo, came out with rather more solid figures, although they still belonged to the school of compensation, not

demolished and rebuilt in other parts of the country. He also considered the Soviet organisation continuing to operate plants on a contract basis, or finally organising joint production. Among the enterprises in question he cited the Riga electronic engineering plant in Vilnius, with relations with "790 consumer organisations and 520 supply organisations" in the rest of the Soviet Union, with planned investments of Rb12.3bn from central funds in the current five-year plan, and some Rb5bn allocated in foreign currency.

He also mentioned the sensitive issue of 24 defence industry plants, suggesting that the Soviet authorities would scarcely be prepared to leave such investment behind them.

The actual number of Soviet troops and naval personnel in Lithuania is a state secret, and on the score of the Lithuanians say that an orderly withdrawal period should be negotiated. They would be prepared to keep the bases in an independent Lithuania, rather than delay the process of secession.

However, another difficult problem is Lithuania's borders, if the republic is to go back to its pre-1940 situation: before Soviet annexation, Vilnius had been a Polish city, and part of the present-day republic was actually in Belorussia. The question is whether the population of any of that territory would want to be in an independent Lithuania, or still in the Soviet Union.

The Soviet side is also emphasising the need to provide compensation for any Soviet citizens who want to return to the USSR.

The very fact that the Soviet authorities have suddenly produced a string of statistics on the economic ties looks quite as much like the opening shots of a negotiating process, as the hostile warnings of a super-power determined to nip the secession process in the bud.

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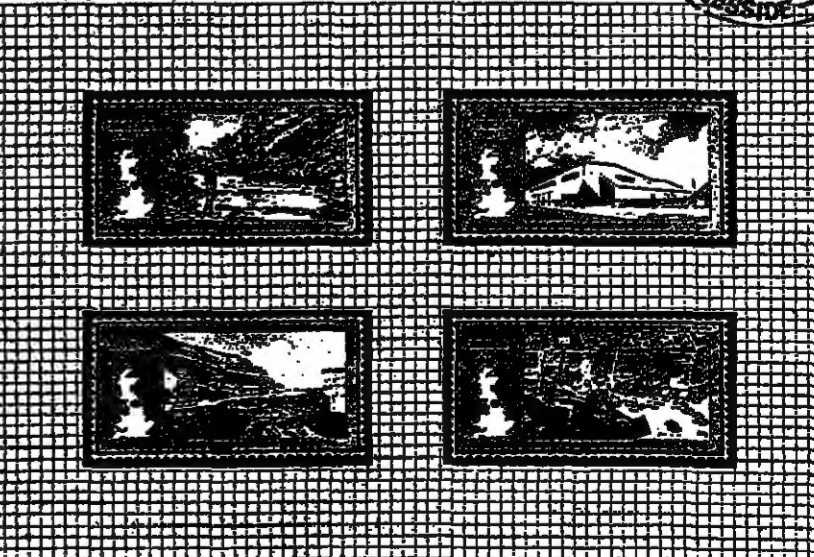
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## EUROPEAN NEWS

# Budapest fails to Dissident Hungary now opts to conform

## keep to IMF's limit on inflation

By Nicholas Denton in Budapest

**INFLATION** in Hungary reached an annual rate of 22.4 per cent in January, breaking the target set for 1990 both by the IMF and the government.

After the last budget reduced food and other subsidies, prices rose by 7.7 per cent in January alone to push inflation up to levels not seen since the hyperinflation which followed the Second World War. Inflation has risen steadily since 1986 when it was around 5 per cent.

With February's figures likely to add to the rate and underlying inflationary pressure in the economy remaining strong, the government's aim to keep the annual increase below 30 per cent now looks unrealistic.

The financial authorities have tended to be optimistic about price levels: 1989's year-on-year price growth of 17 per cent exceeded the planned amount by up to 10 per cent.

State price rises this year which took effect in the first two months point to a 1990 inflation rate of 30 per cent. Liberalised prices, which cover up to 85 per cent of production, will probably lag a little.

Even so, and assuming no further acceleration of inflation, Mr Gaspar Szath, head of the prices section at the Central Statistical Office, predicts the year end figure will be at

least 25 per cent, which could imply a drop in real wages and provoke industrial discontent.

Hungarian economists blame the uncontrolled expansion of credit for the speeding up of inflation.

Despite the government's restrictive monetary policy bank credits to companies expanded by 16.5 per cent last year. In addition, insolvent companies turned to each other for what the Hungarians call "grey credit".

Many companies are simply not interest rate sensitive, according to Mr Bela Kadar, head of the Planning Institute. The "bridge" group of opposition economists, who will be influential after this month's free elections, holds that bankruptcy for insolvent companies is the only solution to this problem and to the explosion of credit.

Populist politicians and some economists also criticise the failure to dismantle monopolies before liberalising prices, particularly those of food. The Hungarian Democratic Forum, the main conservative opposition party, has proposed a price freeze on basic foodstuffs until the new government is formed.

Some of the party's leaders, with a view to elections on March 25, have called for a straightforward price freeze.

Being like the West replaces being different from the East, writes Judy Dempsey

**A**FTER years of trying to be different when compared with their socialist allies, Hungarians are now trying to be the same - this time compared with European-style democracies.

Indeed, the country's first free election in 40 years on March 25, has about it an air of quite unremarkable normality.

Television debates among the main political parties are meticulously timed. A clock ticks away as the candidates argue their case. In the spirit of fairness, no one is allowed an extra second.

The campaign, which is being contested by 35 parties, many of which will be eliminated in the first round, has not degenerated into a squalid mud-slinging match, as was feared at first. It is all very respectable, just like many a western election campaign.

The leading party hoping to form a coalition is the Alliance of Free Democrats. It grew out of the hard core of dissidents which during the 1970s and 1980s continually pestered the ruling Communist Party.

People such as the quiet and intense Mr János Kis, president of the Free Democrats, and the youthful Mr Gábor Demszky, who spent the past decade having their *szemlelt* newspapers confiscated by the authorities, provide the party, whose power base is among

the intellectuals in Budapest, with its intellectual engine.

But they also inherit the mantle of the urbanists, a group of mainly Jewish intellectuals who, during the inter-war period, argued that Hungary's political and economic future rested in western Europe, not central Europe.

This westward looking philosophy is the backbone of the Free Democrats' election campaign. For them, there is no middle or third way between capitalism and socialism. Hungary must have a market economy, it must have strong democratic institutions and it must open completely to the west.

The party's main rival, the Hungarian Democratic Forum, is almost its antithesis. It has its power base in the provincial towns and part of its legacy stems from the populists, a group of nationalist-inspired Hungarians of the inter-war period who shied away from the west on the grounds that it would dilute the sense of Hungarian identity and nationhood.

The HDF wants western capital to flow into Hungary but it must be controlled. In addition, the HDF's nationalist wing, which regularly comes into conflict with the liberal wing, harbours anti-semitic sentiments.

Mr József Antall, the lacklustre but ambitious leader of



Antall: cool on nationalism

the HDF has attempted to temper the nationalist wing as he tries to project a party which he believes is imbued with Christian liberal values.

Very few Smallholders party is almost certain to hold the balance of power. This was the party which in the 1945 elections won a staggering 57 per cent of the vote despite rigging by the Communists.

Today, the party, led by Mr István Fehér, reckons it can obtain at least 16 per cent of the votes, only three points behind the Free Democrats and the HDF.

The party's roots are deep in the countryside where the older generation remember all too well how their land was

confiscated after the communist takeover.

In an attempt to woo them back to their natural political constituency, the Smallholders have promised to return to their original owners all the land seized by communists. However, they avoid being specific about the economic price for such promises.

The Free Democrats and the HDF will, therefore, have to confront this issue if either party chooses to seek the Smallholders as a coalition partner.

Unless of course, the two main parties bury their differences and opt for a coalition government between themselves.

"We may be constrained into going into coalition with the HDF," says Mr Kis, "because arithmetically we might have to choose them or else the country might become ungovernable."

Compromises would have to be made. The Free Democrats point out that under their economic programme which entails closing unprofitable enterprises, unemployment in the transitional period could reach 450,000, then level out to about 100,000.

The HDF is much more cautious about the pace of economic reforms because its underlying philosophy is populist and more conservative.

But in reality, there is not much room for watering down any economic reforms because of the economic crisis bequeathed them by the Communists.

Under the new name of the Hungarian Socialist Party, the Communists will be lucky to obtain 8 per cent of the vote, despite the popularity of some of their leading figures.

These include Mr Gyula Horn, the foreign minister, Mr Miklós Nemeth, the Prime Minister and Mr Imre Pozsgay, who in particular propelled the party towards reform but who did not contain the economic problems.

Saddled with a US\$21bn debt, a 23 per cent (and rising) inflation rate, and an obsolete heavy industrial sector, any new government will have to make fast and firm decisions to make industry more competitive and bring down inflation.

Hungarians are worried about the prospects of instability, social unrest and uncertainty, but, deep down, they know the next government will, at last, be a non-communist one.

How long the honeymoon period of support for a new government can be sustained depends on the harshness of any austerity measures, a factor Hungary shares with the other emerging governments in eastern Europe.

## Anti-terror coalition in Turkey

By Jim Bodgener in Ankara

**LEADERS** of the three parliamentary parties in Turkey emerged from a meeting yesterday committed to jointly fight against resurgent terrorism.

It was the first such conclave on the subject in the history of the Turkish republic, a measure of the seriousness with which the worsening situation is viewed.

The leader of the main opposition Social Democratic Populist Party (SDP), Professor Erdal Inönü, and of the True Path Party (DYP), Mr Süleyman Demirel, predictably said that early general elections were the only solution.

On Sunday, a special SWAT squad abruptly ended a 16-hour siege in Istanbul of a Revolutionary Communist Party terrorist holding three hostages, seriously wounding him. Two alleged accomplices were arrested.

Eight more arrests in Istanbul followed. The killing last week in Istanbul of a well-known columnist and member of the board of the mass-circulation daily newspaper, *Hürriyet*, Mr Cevdet Emec, had raised fears of an organised campaign of destabilisation. The government blames external forces.

## Portugal's privatisation may be unconstitutional

By Patrick Blum in Lisbon

**A** BUREAUCRATIC muddle over the wording of Portugal's recently approved new privatisation law threatens to delay by several months the government's ambitious denationalisation programme.

According to constitutional experts, the wording of a clause introduced by members of the ruling Social Democratic Party (PSD) to ensure that the regional governments in Madeira and the Azores are consulted over the privatisations of local state-owned companies, may make the whole law unconstitutional.

Experts say the clause, meant as a formality, can be interpreted as effectively compelling the central government to consult and accept recommendations from the regional administrations, thereby weakening the central government's jurisdiction over the whole Portuguese territory.

Initial doubts about the law

were raised in Parliament by the Communist Party which opposes privatisation.

The party's warnings were dismissed at the time as being politically motivated, but a recent official examination after the law had been approved by Parliament confirmed the doubts.

Embarrassed government officials have refused to comment.

And as is the practice, the law which was passed early last month, has been sent to Mr Mario Soares, Portugal's President, for formal ratification. But doubts about its constitutionality are expected to force the President to send the law to the Constitutional Tribunal.

The Tribunal then would have to decide whether or not the law must be redrafted and passed again by Parliament, delaying privatisation by up to three months.

## Liège considers art for the bank's sake

**THE** melancholy family of a Spanish tailor, painted by Picasso in 1905, could never have known the storm they would cause one day in a far-away Belgian city.

The painting of the Soler Family - which at today's crazy art prices may be worth over £17m - is one of the most valuable assets of the near-bankrupt city of Liège.

The city has barely enough money to run its hospitals, and its museums have had to give up the luxury of opening at all. The plan, thought up by one of the city councillors, is to sell the painting, and use the money to save Liège from complete cultural collapse.

The response has been hysterical, and to judge by *Le Soir*, Belgium's foremost French-language newspaper, the very standing of the country is at stake. The sale, it seems, is deplored on political, moral, historical, cultural, pragmatic and legal grounds.

On purely financial grounds, however, it might seem a good idea to cash in what must be among the best investments ever made in art. In 1939, Liège paid just £15m for a job-lot of eight paintings, including a Chagall, and a Gauguin. Just one of those paintings may be worth 1,000 times what it cost, and the interest on the proceeds could turn Liège into the finest cultural city in Wallonia.

The historic circumstances of the purchase have been

## Lucy Kellaway on harsh reality of a Picasso's fate

invoked to stop the sale. In 1939, Liège was cast as the hero saving some of the art classified as "degenerate" by Hitler. Even in those days, the city did not have much money, and its purchase - made with the help of numerous rich benefactors - was meant to send out a moral signal of support to the persecuted artists.

It is now argued that not only would the sale would be a travesty, it might also be illegal.

As usual in Belgium, the issue has run into tedious squabbling between the regional bodies and the town council. The politicians of the French community are violently opposed to the sale, mainly on the grounds that they are powerless to stop it.

Even though the French community usually has a say on cultural matters, as the picture belongs to the town, it is up to the town to decide.

The museums argue that the sale is unnecessary: by charging a bit more to get in and by selling more postcards, financial ruin can be avoided.

Meanwhile, the general creditors of Liège, still unpaid after last year's brush with bankruptcy, are wondering if they do not have first claim.

The council must decide later this month. The case is being presented as a choice between financial and moral bankruptcy.

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## OVERSEAS NEWS

## South African police detain 150 in new crackdown

TENSION gripped black townships yesterday after police detained about 150 people in a crackdown on South Africa's worst unrest in four years, Reuters reports from Johannesburg.

Security sources said the weekend detentions in three out of four provinces had caused a drop in six-week-old violence that has cost 200 lives in townships and black tribal homelands.

Just under 150 black people were detained in Natal, Transvaal and Orange Free State for criminal activities such as looting and arson, helping to push unrest incidents down to 20 on Sunday from 105 on Friday.

"Since the arrests of trouble-makers started the unrest has taken a tremendous dip," one of the sources said.

The independent Human Rights Commission said it had recorded 69 arrests since the crackdown began in a dawn swoop on Friday but news of more detentions was coming in continuously. Some of the arrests were of political activists, it said.

Black people had been taken into preventive detention under three-year-old emergency regulations to curb a

wave of killing, bombing and looting that have been taking an average daily toll of six lives in recent weeks, the sources said.

Police yesterday reported only two deaths in the past 24 hours.

At least 17 people were shot, hacked or burned to death in weekend violence as black youths around the country attacked the homes of black policemen and municipal officials, widely seen as agents of the white minority government.

Many of the gun, rock and petrol bomb attacks were dealt with by police firing shotguns, pistols, rubber bullets or tear gas. Patrick Lekota, senior official of the United Democratic Front (UDF) anti-apartheid group, denounced widespread looting. Looters "are enemies of the people and have to be identified," Lekota told state television.

Some of the 10 homelands have been brought to a standstill by demonstrations demanding reincorporation into South Africa and an end to the apartheid policy of dumping blacks in tribal territories whose rulers are seen by many as puppets of Pretoria.

## Taiwan to put \$1.5bn into island's bank system

By Peter Winkenden in Taipei

TAIWAN'S central bank is to inject \$1.5bn (£1.5bn) into the island's banking system to ease a severe shortage of funds for loans to small companies.

Thirteen state-owned domestic banks will be able to apply for short-term loans using central bank-issued negotiable certificates of deposit as collateral. The cash shortage should ease when most of the CDs mature in May, said the central bank.

The central bank pumped a huge amount of money into the economy for Chinese New Year wage bonuses in January. Now, local and foreign banks are waging an interest-rate war in an attempt to soak the liquidity up again.

Cash is moving in and out of the stock market with successive rumours of further political instability to such an extent that the foreign exchange market was described on Saturday as "hysterical and speculative."

The central bank recently demanded that domestic banks monitor loans more closely as many companies obtain legitimate short-term loans then use the money to speculate.

## South Korea plans forced sale of surplus land

By John Ridding in Seoul

THE South Korean Government plans to make companies sell land not directly connected to commercial operations and to use the profits for investment in new technology and improved facilities.

The measures are part of a radical restructuring of land ownership aimed at undermining property speculation and reducing the concentration of land holdings in South Korea. The 30 largest business groups

control almost 430m square metres of land, according to government figures, with a book value of about Won10,000bn (\$15.39bn). This figure includes much unused land and represents an increase of 70.5 per cent in value since the end of 1986.

Under the measures disclosed yesterday, businesses which fail to implement the reforms may be liable to credit restrictions. The scale and timing of the restrictions has yet

to be decided.

Action on land ownership has been prompted by rising rents and growing disparities in income. Under laws passed at the end of last year, the Government will be able to raise taxes from increases in property value. Land will be valued every three years and the increase in the value will be taxed. In addition, limits are to be placed on ownership of land in the country's six largest cities.

The reforms are highly controversial. Large business groups, or *chaebol*, which dominate the Korean economy have lobbied strongly for a delay in implementation and for an increase in permitted ceilings. Advocates of the reforms claim that property speculation has prompted sharp rent increases and exacerbated South Korea's acute housing problem.

Despite the laws being passed, whether the proposals are implemented remains

uncertain. Analysts argue that the formation of a new ruling coalition earlier this year, which gives the Government a two-thirds majority in the national assembly, has strengthened the influence of the *chaebol* which may get the reforms shelved. Advocates of the reforms also argue that there are loopholes in the planned legislation, including problems connected with the registration of land holdings.

## Kim Il Sung may soon hand over power to his son

By John Ridding in Seoul

THE TRANSFER of power in North Korea, from Kim Il Sung to his son, Kim Jong Il, appears to be gaining pace. A series of developments has prompted speculation that the elder Kim, now aged 78 and the world's longest serving ruler, may be poised to hand over the presidency, perhaps as early as next month.

Most analysts believe Kim Il Sung will continue to wield effective control until his death. Nonetheless, the promotion of his son to President would represent an important step toward the first hereditary succession in a communist regime and epitomise the extent to which Pyongyang remains isolated from the wave

of reforms sweeping much of the communist world.

Speculation concerning an acceleration in the succession has been prompted by several recent developments.

● Elections to the Supreme People's Assembly, North Korea's parliament, have been brought forward by more than six months and will now be held on April 22. Analysts interpret this as an indication that the assembly, which elects the President of North Korea, is to be organised under the leadership of Kim Jong Il.

● It has recently been announced that Mr Jang Zaun, the General Secretary of the Chinese Communist Party, is to visit Pyongyang

later this month. This is seen as an opportunity to reaffirm ties before the succession.

● Chinese officials are reported as saying that they were informed in mid-February that Kim Il Sung was poised to complete the transfer of power.

● In recent North Korean broadcasts, Kim Jong Il has been referred to as the "Great Leader", a term usually reserved for his father. In addition, North Korea watchers in Seoul say there has been an unusual frequency of military functions pledging allegiance to the younger Kim.

Kim Il Sung is expected to retain his position as General Secretary of the Communist Party, and will remain the

decisive influence behind the scenes. Analysts believe he will exercise a similar role to that played by Deng Xiaoping in China.

His continuing influence should guarantee the succession of the younger Kim. But it is thought Kim Jong Il's position will be much less secure after his father's death.

"The son does not command the respect that his father does," says one observer. "He is likely to face opposition, particularly from the younger generation of military officers who have been educated abroad."

The need to secure the succession while Kim Il Sung is alive is one reason for the elevation of Kim Jong Il. But the

timing of the move may also have been determined by the dramatic changes which have swept eastern Europe.

But the changes in eastern Europe lead other observers to different conclusions. "It is too risky for Kim Il Sung to reduce his authority now," argues Mr Kim Chang Soon of the private North Korean Studies Institute. "He has no intention of relinquishing power."

Most analysts agree that there is little prospect of change in Pyongyang until the death of Kim Il Sung. "He has seen the danger of starting a process of reform," says one diplomat. "Even in China, in particular, will have made a big impact on Pyongyang."

## Madagascar's rice: a symbol of island decline

Samantha Weinberg examines a Marxist economy's fortunes

"RICE," they say in Madagascar, "is politics." It's not simply because 80 per cent of the population is involved to some extent in growing the grain, and eats it at every meal, consuming more per head than any other nation. Rice is the symbol of the island's decline.

Once a net exporter of the grain, the East African island became a substantial importer, a decline which began in 1973, the year Madagascar's socialist revolution got under way. The story of the island today is the Government's battle to put right the disastrous policies of the 1970s.

When the Marxist Government took power in 1972 one of its first steps was to nationalise the rice trade, fixing prices and taking over the export business. Production fell away, and from a peak in net exports of 64,000 tonnes in 1968, Madagascar was importing 350,000 tonnes by 1982.

The next year that the Government called in the International Monetary Fund and the World Bank in an attempt to pull Madagascar out of the economic doldrums.

It is far from clear whether the structural adjustment battle is succeeding in what has become one of the fifteen poorest countries in the world, with per capita income below \$300 in 1988, and a minimum wage of just over 125 a month. The streets of the capital, Antananarivo, are crisscrossed with work seekers from the countryside. On every corner, painfully thin children beg in order to survive. The 1980s have been described as a nightmare decade for Madagascar, and the 1990s offer little prospect of relief.

The 11m population of the fourth largest island in the world (nearly 1,000 miles long and up to 350 miles wide) are a mixture of African and Malayo-Polynesian in origin, and speak Malagasy - a language most closely related to Indonesian - and French.

When President Didier Ratsiraka came to power in 1976 he followed policies of nationalisation of all main industries, price and trade controls and subsidisation of consumer products. The incentive to produce was removed, many of the new state-owned enterprises ground to a halt, and GDP fell each successive year.

The attempt to repair the damage began in 1982, with a reform programme that included devaluation of the Malagasy Franc, coupled with import liberalisation, which brought a wider selection of goods into the shops, but often out of reach of all but the elite.

At the same time, there was an attempt to privatise the main state-owned industries, most of which were inefficient. By the end of 1988, procedures for the liquidation of 14 out of the total of 170 public enterprises, and disinvestment from seven others, had been initiated.

Most controls on exports were lifted and whilst the collapse of international coffee prices hit Madagascar's biggest export earner, the value of exports rose in 1989. However so did that of imports, widening the trade balance to an estimated \$32.7m and the current account deficit to \$330m.

Most importantly, the rice growing industry was liberalised in 1986, prices were freed from the previous Government set level, and immediately doubled.

The Government is hoping to achieve self-sufficiency in rice production this year, although observers regard this goal as optimistic.

Supporters of the economic reform programme point to the relative prosperity of the sixty per cent of rural rice farmers who sell any excess production, and who have benefited from the rise in producer prices.

But the impact of the increasing cost of this staple food is hard on the growing urban population. The UN reports an increasing incidence of malnutrition and diseases such as leprosy and tuberculosis are rife in the city slum areas.

Supporters also point to the fact that the programme has brought some tangible benefits. IMF and World Bank endorsement of government policies boosted aid flows in an era when external assistance is increasingly linked to domestic reforms. Although the burden of debt was expected to have reached nearly \$3.6bn in 1989, favourable rescheduling agreements - including France's cancellation of all outstanding debt - have meant that aid flows continue to be positive.

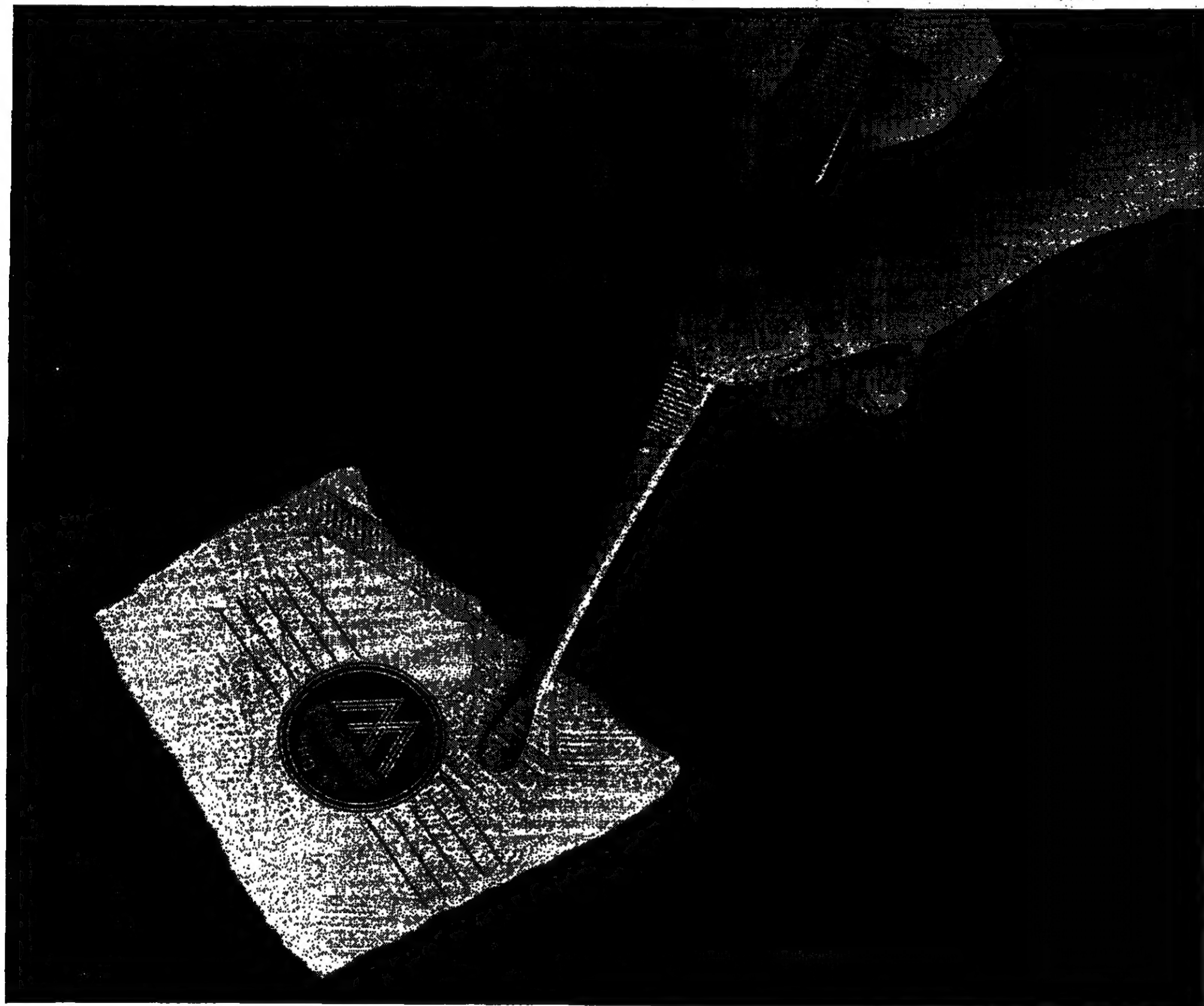
The Government and the World Bank have hailed 1989 as the turning point. Official figures claim a 4 per cent growth in GDP, exceeding the growth in population estimated at around 3 per cent, for the first time in 15 years.

Much of the growth, however, was on the back of an 11 per cent rise in rice production, and this figure was itself misleading, for it compares with levels achieved in 1985 and 1987, both bad harvest years.

Continued improvement in the agricultural sector, growth in fishing activity (Japan has just started importing Madagascan prawns on a large scale), a possible start in the mining of ilmenite, and tourism are being touted as the engines behind continued growth, together with the supposed incentives offered by the new investment code, although there is still uncertainty surrounding the repatriation of profits overseas.

But the attractions to foreign investors of a country with a weak infrastructure and an inefficient, often corrupt bureaucracy, are limited.

Tourism, with approximately 40,000 visitors last year, has reached capacity level - at least until the virtual air monopoly held by Air Madagascar is lifted, and the potholed and limited road network improves. The Government continues to talk of the island's "potential" and the World Bank has reaffirmed its commitment to Madagascar, while the IMF in a recent report described the country as "a good pupil". But given the island's continuing economic difficulties, their criteria, it seems, must have been based more on obedience than performance.



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## OVERSEAS NEWS

## Mongolia's politburo resigns

MONGOLIA'S ruling politburo has resigned and Mr Zhambyn Batmunkh, the communist leader, has proposed amending the constitutional clause which guarantees the party's "leading role", the East German news agency ADN said. Reuter reports from East Berlin.

In a report from the Mongolian capital Ulan Bator, ADN said the entire politburo and the secretariat of the policy-making central committee had quit under pro-democracy pressures at a special session of the committee.

Mr Batmunkh said he would ask parliament on March 21 to amend the part of the constitution describing the party as "the vanguard and the leading power" of state organisations.

Mr Batmunkh also proposed an emergency session of the Great People's Hural, or parliament, and said elections originally scheduled for 1991 should be held this year, ADN reported.

In a report to the central committee meeting, he called for a strict separation of party and state functions in Mongolia.

The government was ready to cooperate with new opposition parties and movements to draft a new constitution that would be submitted to the people for discussion, Mr Batmunkh said.

## Share-hungry Nigerians lose their appetite

A fumbled start to privatisation threatens to stall it, writes Nicholas Woodworth



## UNBUNDLING THE STATE

Nigeria's public sector companies have been criticised by international donors; they have now become an important target of the country's three-year-old economic reform programme.

Measures to get government out of business, a policy officially put in place by state decree in July 1988, will involve a total of 126 companies. Of these, 92 are listed for privatisation, while 34 will be "commercialised" - run on a profit and loss basis without government intervention.

Privatisation will be effected largely through the sale, by public share offer, of government equity in enterprises wholly or partly owned by the state. While private placement remains an option for the Technical Committee on Privatisation and Commercialisation (TCPC) - the government body charged with divestment - official policy is to spread equity shareholding across as wide a range of the population as possible.

In all, 67 companies are to be wholly privatised; four development banks are slated to reduce their government holdings to no more than 70 per cent, while 21 companies will reduce state equity to less than 40 per cent.

The process started with a bang at the beginning of last year, with massive over-subscriptions on the first three companies to come on offer - Nigerian Flour Mills and the marketing companies African Petroleum and National Oil.

The enthusiasm was understandable. The last significant opportunity to buy shares came in the 1970s when an "indigenisation" decree brought about the sale of 40 to 60 per cent of multinational companies' local holdings. Cheaply sold and with high dividend yields, they have since created a chronic imbalance on the Nigerian stock exchange, with many hopeful buyers but few sellers.

The latest rush to buy shares may have already peaked, however. Bureaucratic slowness in processing share applications resulted in large amounts of money being tied up for six

months without interest. Further disillusion set in among larger-scale buyers when shares were eventually allotted, subject to limitations on the numbers sold to individual buyers, many were disappointed to receive only a tiny fraction of the shares they had expected.

A subsequent offer of shares last July in the insurance company Unic bore out this disillusionment. Although one of the country's most profitable insurance concerns, the offer was only slightly over-subscribed. There are now fears that the share offer for 12 additional insurance companies being sold in three separate "bunches", despite the attraction of dividend yields of up to 17 per cent, will prove to be under-subscribed.

Other factors likely to slow up future share sales include the prior need to restructure companies less viable than those already privatised, an on-going Nigerian liquidity squeeze, and limits to the absorptive capacity of the share market.

While TCPC director-general Dr Shamsudeen Usman admits to these constraints, he says he is none the less "confident that the privatisation exercise is realistic and will be complete within the next two years".

One reason for haste in the

face of such obstacles is the military government's desire to privatise as many companies as possible before 1992. This is the year a civilian government - unlikely to be demanding in the management of state-owned enterprises - is scheduled to come to power through elections.

Commercialisation of the companies that will remain publicly owned presents an even more challenging task to the TCPC. While 24 corporations are due for partial commercialisation (they will be responsible for all operating costs but receive government subsidisation for capital needs), 10 other will be required to be totally self-supporting.

Although observers agree that the government is attacking the problem of mismanagement and financial loss more seriously than any of its predecessors, many doubt its management capacity to turn around such notoriously inefficient companies as the public electrical utility Neta, the Nigerian Railway Corporation, Nigerian Airways, or the communications corporation Nitel.

This is the third article in a series on privatisation. Previous articles appeared on the foreign pages on February 28 and March 6.

## Peres keeps up pressure on Likud leadership

By Hugh Carnegie in Jerusalem

LEADERS of Israel's Labour Party yesterday reiterated their demand that the Likud Party accept US proposals for Israeli-Palestinian peace talks as a condition for keeping alive the fragile coalition Government headed by Mr Yitzhak Shamir, the Likud leader.

At a meeting of Labour's policy-making central committee, both Mr Shimon Peres, the party leader, and Mr Yitzhak Rabin, the Defence Minister, signalled they were ready to bring down the Government later this week if Mr Shamir did not meet their demand.

As a preliminary move, the central committee authorised the Labour executive body - made up of its 39 members of parliament and about 80 senior party officials - to decide whether to quit before a key meeting of the Knesset (parliament) on Thursday when several motions of no confidence in the Government are due to be debated.

Mr Peres and Mr Rabin left open the possibility of Labour electing to stay in the coalition, as it did after making similar threats previously. Rivalry between the two men and the party's nervousness about its electoral position have to date made its bark worse than its bite.

Yesterday, a leader of the National Religious Party shut-

led between the major parties to try to arrange a compromise. But the Labour ministers insisted it was Mr Shamir who must give ground.

The Labour moves follow Mr Shamir's refusal to put the US proposal to a vote at Sunday's cabinet meeting. Labour accepts Washington's plan for Israeli-Palestinian talks in Cairo to discuss steps towards a settlement in the Israeli-occupied territories. But Likud objects to the inclusion of Arabs from Jerusalem and Palestinian deportees from the territories in the Palestinian delegation.

Mr Rabin, to date the keystone of the often turbulent coalition, launched a withering attack on Likud in his speech to the central committee. He said Labour was ready to restate its commitment to Israeli control of Jerusalem and its rejection of negotiating with the Palestine Liberation Organisation. "But before that (Likud) will have to give a clear, unambiguous, positive answer to (US Secretary of State) Baker's proposal. Without Likud's positive reply, there's nothing to talk about," he said to prolonged cheers.

Mr Rabin's attitude is crucial. He has forged repeated compromises to keep the Government afloat throughout its 15-month existence.

## US irritation with Israeli Prime Minister grows

By Peter Riddell, US Editor, in Washington

THE Bush administration is making no secret of its increasing irritation with Mr Yitzhak Shamir, the Israeli Prime Minister, and his Likud-led coalition.

President George Bush and Mr James Baker, the Secretary of State, feel the Israeli government is primarily responsible for holding up the long-discussed peace talks and the US has increased pressure for a decision after a year of preparatory discussions.

Impatience over these delays has been reflected in two recent developments concerning the expansion of settlements in the occupied territories. First, on March 1, Mr Baker said the administration supported an Israeli request for a \$400m housing loan guarantee to settle new Soviet immigrants provided Israel stopped expanding settlements. This was to ensure that no US money ended up in the occupied territories.

Secondly, on March 3, Pres-

ident Bush talked of opposition to new settlements both on the West Bank and in East Jerusalem. The addition of East Jerusalem, which has caused furious controversy in Israel, was intended to show that the US still views that part of the city as occupied territory, especially in the context of the settlement of Soviet Jews.

While the US has never officially accepted the annexation of East Jerusalem during the 1967 war, it has in practice in the past distinguished between that and the West Bank and Gaza, saying the final status of Jerusalem should be determined through negotiations.

The Bush administration believes further settlements are hampering progress towards peace and talks over Palestinian elections.

These events have reflected the generally tougher tone adopted towards Israel than applied during the Reagan years though so far there has been no suggestion of cutting the \$3bn of aid which Israel receives annually from the US.

## China to bail out ventures

CHINA must spend 1bn yuan (129m) this year to bail out foreign joint ventures, including car makers, hit by an austerity programme, Reuter writes from Peking. About \$80m yuan will be spent to buy up to 4,990 cars this year from ventures that have stockpiled 10,000 vehicles, the China Daily newspaper said.

Foreign companies that will benefit from the plan include Peugeot of France, Volkswagen of West Germany and Chrysler of the US. Peugeot has a joint venture in Guangzhou, Volkswagen in Shanghai and Chrysler in Peking.

Tianjin Automotive Industry which co-operates with Daihatsu Motor of Japan, and China's Number Two Automotive Corporation of Hubei Province and Changchun Number One Automotive Corporation will also be helped.

The central bank will provide the funds to the government's Materials and Equipment Ministry to buy the cars and other products.

## Return to 1960s socialist stance

By Colina MacDougall

CHINA'S Central Committee, alarmed at events in eastern Europe in the wake of the Peking massacre last June, yesterday nailed its colours more firmly to the socialist mast by declaring that the 1990s would be a decade of victory for "socialism with Chinese characteristics".

The four-day meeting, scheduled to precede the National People's Congress, the rubber-stamp parliament which annually reviews policy and is due to open on March 20, issued a closing statement which revived a 1960s Maoist style call to "unite with the masses", and blaming its problems on bureaucracy and "temporary difficulties" rather than tackling the decline of the economy. This follows another recent bizarre propaganda campaign, emphasised by all China's top leaders, to "Learn from Lei Feng" a loyal party hero of the 1960s who died a martyr in a traffic accident.

## Bangladesh donors to meet after pledge to World Bank

By Reszuddin Ahmed in Dhaka

THE World Bank has agreed to convene a meeting of Bangladesh aid donors in Paris on April 19 and 20 following promises by the Dhaka Government that it will restore some discipline to the chaotic economy by curbing current expenditure.

The Bank will continue to monitor Bangladesh steps to implement longer term measures before recommending an aid total to the donors. Bangladesh has been lobbying for \$2.4bn in aid for the next fiscal year. The World Bank may suggest about \$2.3bn conditional on the Dhaka Government putting its economic house in order.

Mr Barber Conable, the World Bank president, said in Dhaka that Bank and International Monetary Fund relations with the Bangladesh government were not strained. But

they were concerned about the rising balance of payments deficit, increasing expenditure on the current account, a soaring rate of inflation, public sector inefficiency, rampant subsidies and a defective system of collecting taxes.

He had underlined these deficiencies to the country's leaders and said he hoped economic management would soon be corrected. Mr Conable noted that food output, critical in Bangladesh, was encouraging. He said the Bank would extend external support to poverty alleviation programmes as a priority but would also concentrate on infrastructure projects such as the \$500m Jamuna Bridge for longer term benefit.

The World Bank and IMF are holding back more than \$500m in credits for the energy, industrial and financial sectors.

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## WORLD TRADE NEWS

## Japan hopes Gatt ruling ends EC 'discrimination'

By Robert Thomson in Tokyo

JAPANESE government officials hope that a General Agreement on Tariffs and Trade (GATT) panel ruling against the European Community's so-called "screwdriver" law will end the "obvious discrimination against Japan" in the EC's anti-dumping policies.

While the preliminary ruling supposedly remains confidential and will not be ratified until a GATT Council meeting on April 3, news of the finding in Japan's favour has delighted Tokyo officials, who indicated the result is likely to prompt more actions under Gatt by Japan.

The appeal by Japan in October 1988 was its first under Gatt, was formal, and challenged the EC's imposition of anti-dumping duties on EC-made products when 60 per cent or more of components are imported from Japan and if direct exports of the product are already subject to the duty.

Japan claimed the EC's measures violated two articles of Gatt by imposing an anti-dumping duty without ascertaining that there was dumping. The EC had claimed the measure was a justified attempt to fill some of the many gaps in regulations intended to control dumping.

The claim arises from the EC

imposition of anti-dumping duties on Japanese electronic typewriters in June 1985, and the later imposition of punitive duties on copying machines and scales. Japanese companies complained that increased production within the EC, prompting the EC to introduce the 60 per cent limit.

Some European officials have viewed the ruling as a useful means of attracting productive Japanese investment, but Japanese companies and the government have regarded them as discriminatory and a breach of Gatt regulations.

In recent months, Japan has intensified its campaign within Gatt against the "abuse" of anti-dumping measures and in favour of making regulations more "transparent". In a submission circulating among Gatt members, Tokyo has shown it is now more inclined to use formal dispute measures under Gatt instead of settling disputes informally, as has generally been the case.

The submission argues for change to the required three months before formal dispute measures can be established, and the establishment of a dispute committee, preferring conciliation to be "a matter of discretion" and the introduction of a "fast track to the establishment of a panel".

## High-tech voice for lifting curbs

Nancy Dunne on US calls for freer trade with eastern Europe

LIKE other influential Washington officials who spend their commuting time making phone calls from their limousines, Congressman Sam Gejdenson uses a mobile phone. But his calls are made from the seat of a rickety five-speed bicycle.

A vigilant staff has sought to contain the Congressman's phone use - the bill was busting the office budget - but no one would try to separate him from the laptop computer he tenderly carries on the bike's wire basket.

Mr Gejdenson's penchant for high-tech gadgets is apt for one whose job involves shepherding through Congress the renewal of the legislation under which the US restricts the sale of sensitive high-technology to communist countries.

At 41, the five-term Connecticut Democrat is chairman of the House subcommittee on International Economic Policy and Trade, the panel with immediate jurisdiction over the US export control regime.

It took two and a half years of contentious haggling last time the Export Administration Act was renewed in 1985. Even then, most Congressional Democrats believed export controls were damaging foreign sales, but Senate Republicans insisted on a Pentagon role in licensing, which prevented sig-

nificant liberalisation.

The new renewal deadline is September 30. This time round, with communism collapsing in Europe, Mr Gejdenson believes passage of a restructured system of controls will be easier, although significant reform may take two years. Hardliners, he said, "will be very hard-pressed to argue that the American industry ought to be the only western industry not doing business in eastern Europe".

Aides say Mr Gejdenson's humorous, breezy style belies the care he is taking to build a case against the "cumbersome" licensing system he says "goes beyond what the law requires".

In February, he held a hearing on one bureaucratic stumbling block called "commodity jurisdiction" under which executive agencies must decide which can review licences. "Dual-use" technology is controlled by the Commerce Department; munitions by the State Department, which has been considerably less interested than Commerce in speeding up licensing.

Applicants for export licences, Mr Gejdenson said, must pass through an administration quagmire filled with uncertainty and inter-departmental scrambling.

"Should the unwitting businessperson apply to the wrong department, he might face seri-



ous legal consequences down the road. Should applicants request a commodity jurisdiction determination, they may have to endure a complex and time consuming procedure which might take even longer than the time it takes to review a licence.

Mr Gejdenson's questioning enlivens the dullness of hearings. When officials recently sought to justify limits of sophisticated telecommunications exports on "security grounds", he pressed them.

The witnesses demurred, and the chairman boomed in: "If the Russians want to communicate with their agents in eastern

Europe, it seems to me, as bad as they are, they have figured out for years ways to communicate with their agents, even some of those on US government payrolls."

Mr Gejdenson criticises as "wholly inadequate" Bush Administration proposals for the liberalisation of multilateral export controls. These, he said, would "give a greater advantage to our European competitors and will not achieve the goals they espouse".

He argues that the only way to turn around the US trade deficit is to increase sales where US business is most competitive - in the most sophisticated of technologies.

In eastern Europe and the Soviet Union, where US technology is regarded favourably, "we ought to take advantage of that before western Europe and Japan take it all away".

Like most Democrats involved in trade issues, Mr Gejdenson chafes under the Administration's "cautious" approach to its trading partners. If the Japanese throw up barriers to foreign products, the US could take their time inspecting Japanese shipments, he says. If the European Community blocks American participation in government procurement, the Pentagon could shut down EC bidding on US defence projects.

## Brussels agrees to hold talks on US corn gluten exports

By Tim Dickson in Brussels

A long-running campaign by European maize producers to curb imports of US corn gluten feed paid off for the first time yesterday, when the European Commission reluctantly agreed to raise the issue with member states.

The unexpected move assumes extra significance at a time when the international Uruguay Round trade talks are entering their crucial final phase, and will do nothing to improve the increasingly tense trade relationship between Brussels and Washington.

The problem centres on an "anti-subsidy" complaint lodged in July 1988 by the European Confederation of Corn Producers (CECP), alleging that production aids paid to US maize farmers and ethanol producers under the US Feed Grains Programme and other schemes create severe financial pressures for EC growers.

Corn gluten feed, or maize gluten, is the highly nutritious residue left after starch liquid gluten and seed have been removed from maize kernels during production of starch and ethanol.

US exports to the EC, which enter the Community free of

import duty and offer an increasingly popular substitute for cereals in animal feed, have tripled in the past 10 years, reaching 5m tonnes in 1989 (equal to almost the entire US output).

Mr Frans Andriessen, EC External Relations Commissioner, is known to have been sceptical about the CECP arguments, but recent intervention by the French Government has effectively forced his hand.

The matter will now be discussed by representatives of the 12 member states in an EC trade consultative committee on April 20. The Commission will then decide whether to open a formal investigation.

Mr Marcel Csemle, president of the CECP, believes yesterday's move, which follows a persistent 20-month lobbying campaign, "is the first step towards an inquiry which will set a compensatory duty on imports of American corn gluten feed".

The US was considering an increase from \$500m (\$294m) to \$1bn in production aids for ethanol, even though the Uruguay Round negotiations seemed to be leading towards a reduction in direct and indirect subsidies.

## Insurance claims rise with ageing world fleet

By Patrick Cockburn in London

SPECIAL inspectors are to be appointed by the UK Protection and Indemnity Club, the largest of the shipowners' mutuals providing liability insurance to members, in a bid to reduce the number of accidents which have increased sharply in the last three years.

The UK P & I Club says that the world fleet is ageing, partly due to the high cost of new construction, and this has increased the number of claims since 1987. The shipping depression in the 1980s led to many vessels being laid up with little maintenance and a decline in the training of crews.

As a result all P & I Clubs have seen an increasing number of claims over the last three years both because old vessels are putting to sea and courts are more prone to make large awards. Both BP and Shell now insist that oil tankers under charter to them carry \$70m pollution cover.

The UK P & I Club says it has traditionally relied on classification societies to assess the condition of ships insured, but these chiefly relate to safety considerations and the ship's physical condition.

The aim of appointing inspectors is to examine not only the physical condition of the ship but its ability to carry cargo, crew experience and training, management policy, safety practices and pollution control. First inspections will be on a random basis and the club says it will discuss how improvements could be made.

Many P & I Clubs were forced to put up their premiums by 50 per cent when shipowners renewed their policies on 20 February. The higher accident rate is partly explained by ships spending more time at sea since the shipping depression ended but insurers are also concerned that they are facing a permanently higher level of claims.

## US Eximbank to boost tied aid deals

THE US Export-Import Bank will defend its East Asian business interests through more aggressive use of aid linked to buying US exports, Mr Eugene Lawson, Eximbank first vice-president, said. Reuters reports from Hong Kong.

The bank would set up tied aid facilities in the Philippines, Pakistan, Indonesia and Thailand, to match other nations' widespread use of tied aid to promote their exports.

Mr Lawson quoted studies showing annual US losses of \$400m (\$235m)-\$800m in export sales because of other developed nations' use of tied aid.

"We're looking for projects involving telecommunications, transportation, and power and construction equipment in countries where tied aid is used extensively," he said.

Talks are under way in Paris on restricting the use of tied aid, on mixed credit, for concessional purposes.

Eximbank is seeking to offer tied aid to China. Last December, it authorised \$23m for the Shanghai Metro project funded through a combination of guarantees and tied aid.

## Norway missile hope

Norskforsvarsteknologi (NFT), the Norwegian defence contracting firm, is confident of signing a NK11m (\$93m) contract with the US Navy by this summer to supply about 150 Penguin Mark II helicopter launched missiles. Karen Fosli reports from Oslo.

NFT was created nearly three years ago from the now-defunct state arms maker Kongsberg Vaapenfabrikk (KV).

Doubts had been cast over NFT's chances of landing the deal because of earlier US trade sanctions on KV because of collaboration with a Toshiba subsidiary in supplying Moscow with submarine control systems, against CoCom rules.

KV started the Penguin missile programme over five years ago, but it was taken over by NFT. In 1984, KV and the US signed a deal to integrate KV's Penguin Mark II Mod-7 with the Sikorsky SH-60B Seahawk helicopter for the US Navy Lambs III programme.

## Brussels bid to aid shoe industry

THE European Commission is considering taking temporary steps to protect its shoe industry against footwear imports from Japan and Korea, Lucy Kellaway reports from Brussels. It has nearly finished an inquiry into rising third-country imports into the EC, and into barriers in third countries to EC footwear exports, warning that if it finds evidence of unfair practices, it will take action.

European industry ministers will today express concern over the worsening position of European shoes in the world, and discuss a Commission document showing a 73 per cent rise in import penetration from non-Community countries since 1986.

In that time, third-country share of the European market has risen from 26 per cent to 43 per cent, while European shoe output has fallen 15 per cent, and exports cut 10 per cent.

Ministers will also consider achieving a single market in cars. Mr Martin Bangemann, Single Market Commissioner, will try to shift the focus from Japanese car markets to encouraging a genuinely open market between member states. He will seek new inputs for directives harmonising car standards and rules in member states.

## Indonesia order

A group led by Asea Brown Boveri has won a \$210m (\$125m) order for two coal-fired steam generating plants for PLN, the Indonesian state electricity group, William Dull-force reports from Geneva.

C Itoh of Japan and PT Energy System of Indonesia are partnering ABB's newly-acquired US subsidiary, Combustion Engineering. ABB is to supply the steam generators. PT Energy will provide components while C Itoh oversees building work. The plants, in East Java, are to begin commercial operation in 1994. Total cost, still needing government approval, is about \$305m.

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## EURO CURRENCIES



## AMERICAN NEWS

## Costa Rica's trade unions come under fire

Tim Coone plots the rise of employer controlled labour associations like Solidarismo

The Unified Confederation of Workers (CUT), once Costa Rica's largest trade union organisation, today rents some gloomy, run-down offices in downtown San José, the capital. A "For Sale" notice hangs on the wall outside.

Once the bane of banana company multinationals, frugal governments and private employers alike, the formerly communist-dominated CUT, along with six other trade union federations in Costa Rica, are struggling to stem a major decline in trade union membership.

The reason is "Solidarismo." A movement started in the late 1940s by a former economy minister, Alberto Marten, it seeks to promote employer-controlled labour associations to displace the trade unions.

Offering substantial financial benefits such as credit, loans and workplace supermarkets with goods at near-wholesale prices, the Associations have rapidly added members.

It is only in the past 10 years though that "Solidarismo" has made its greatest leap ahead, under the impulse of finance from the banana companies, USAID funding and, most crucially, a law approved in 1984 by the Costa Rica Legislative

Assembly that allows obligatory redundancy fund reserves of companies to be used by the Solidarismo Associations to finance their benefit schemes.

As a result the associations possess substantial economic muscle. For example, the Association of railway employees, Aselcofer, after eight years of existence now handles assets of \$1m, a monthly income in membership dues of \$10,000, and over \$40,000 monthly in turnover of loans.

Aselcofer has 1,048 members; its administrator, Ms. Wilma Colindres, says however, that her organisation is poor in comparison to some private sector associations which receive additional employer backing.

With such financial leverage and a wide range of benefits on offer to the workforce, the associations have been able to poach large numbers of members from the unions.

"We thought Solidarismo was a fantasy of the 'patrones', according to Mr. Elicer Sanchez the deputy secretary general of the CUT. "We made a serious mistake by not recognising their appeal." He claimed that collective agreements were increasingly being ignored by employers as trade union strength has declined.

Today in Costa Rica membership of Solidarismo associations exceeds 150,000 in comparison to trade union membership of around 140,000 according to Mr Sanchez. In many cases membership of an Association implies exclusion from a trade union.

The 1984 law explicitly forbids the new Associations interfering with or replacing trade union activity, but in practice the law has been abused by employers to remove trade union militants from the workplace.

Blacklisting has further weakened the unions. Mr. Rafael Bolanos, a sociologist who worked two years for the Standard Fruit Company in Costa Rica gathering data for his own research into company practices in labour relations, said "Blacklisting is widespread. Not only for political or trade union activity, but also for health and attendance records. These lists are shared between companies."

Costa Rica has not ratified UN conventions drawn up

if they want to work. Officials of many associations are management officials of the employing company.

"Victimisation of union leaders is now almost a daily occurrence," Mr Sanchez said. As long as redundancy payments are made, employers have little to fear from legal sanctions.

A further attraction of the 1984 Solidarismo law says Ms Colindres is that an employee who is sacked for whatever cause is entitled to a redundancy payment if he or she is an association member. A trade union member only receives redundancy compensation on being laid off or on being sacked unjustifiably. Such payments can often amount to a year's earnings.

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Costa Rica has not ratified UN conventions drawn up

## Mexico City grants eight telephone franchises

By Richard Johns in Mexico City

GRANTING of eight cellular telephone franchises, involving a total investment of about \$350m and covering the whole of the country outside the federal district has been announced by the Ministry of Communications and Transport.

Initial concession fees amounted to \$55m, it said. The Government will receive five to 10 per cent of the gross income of the companies.

The successful groups emerging from no less than 186 bidders all have foreign partners.

Most prominent among them is Bell Canada, which will be involved in two of the new franchises for regions appearing to be among the most attractive. Region 6, where its partners are Gabriel Alarcón and local businessmen, covers Aguascalientes, San Luis Potosí, Zacatecas, Guanajuato, Querétaro and part of the north of Jalisco.

Region 7, where it is associated with Grupo Mexicano Desarrollo and Industrias Unidas, comprises Puebla, Vera Cruz, Tlaxcala, Oaxaca and Guerrero.

Millicom, the British company which operates Racal's Vodafone in the UK, with the leading mining and industrial group, Protera, has obtained a foothold in the generally prosperous Region 4, including the state of Nuevo León and the leading business centre, Monterrey, as well as the state of Tamaulipas and the greater part of the state of Coahuila.

Together with Bell South, Racal of the UK, is a group including Banamex, the biggest commercial bank and Grupo Hermes, has won a stake in Region 5, covering Jalisco, including Guadalajara, Colima and the greater part of Michoacán.

McCaw Cellular Communications, the biggest company in the business, and Contel Cellular Inc. are in the group winning Region 3 covering the states of Sinaloa and most of Sonora, on the northern border, in partnership with the steel company, TAMSAC, and Industrias Bachoco.

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## Menem faces sharp attack from leading trade union

By Gary Mead in Buenos Aires

OPPOSITION TO Argentina's President Carlos Menem took a decisive turn at the weekend, with a leading trade unionist accusing him of "responding to people's hunger with easy ironies."

Elected 10 months ago on a platform of economic expansion and then strongly supported by Peronist trades unions, part of President Menem's trades union power base has now openly declared itself to be his fiercest critic.

President Menem said he will "not even read" an economic counterproposal submitted by that section of the General Confederation of Labour (CGT) led by Mr. Saul Ubaldini.

Mr Ubaldini immediately issued a statement which said that the refusal "betrays the CGT's contribution to a solution of national problems."

Under the previous Radical government, of Mr. Raúl Alfonsín, Mr Ubaldini led 18 general strikes in almost five years.

The conflict focuses on President Menem's plans to cut to the bone the government's involvement in the economy.

In the midst of hyperinflation, the real purchasing power of salaries has collapsed, and this month an industrial recession is beginning to bite.

Industrialists estimate that as much as 14 per cent of the workforce may be indefinitely laid off this month.

February's retail inflation of 61.8 per cent showed a drop of almost 19 per cent against January's figure.

But the base line for March is already 100 per cent, and may surge to 200 per cent this before the end of the month. February wholesale prices jumped by 87 per cent, against

a 62 per cent rise during the previous month.

Although Mr Ubaldini can count on the support of many of the CGT's estimated 4m affiliated workers, one section of the divided CGT, led by Mr. Gerardo Andreoni, appears to still back President Menem.

However, Mr Ubaldini's complaints are shared by a growing number of Peronist politicians in Congress, who revealed at the weekend that they will present a Bill to Congress on May 1, designed to repeal the global privatisation law passed soon after President Menem took office in July 1989.

The Bill is likely to be supported by the opposition Radical party; if passed it would upset a key element of the government's economic reforms.



President Carlos Menem

Glynis Gamm

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## UK NEWS

## Beating the bombs with jobs and hope

Ralph Atkins spends a day with Northern Ireland's earnest Economy Minister

EARLY in the afternoon the Government Minister's car slowed as it passed through a busy mid-Ulster town. On one side of the main street an empty building stood with large chunks of the front wall missing.

"Has it been blown up?" the Minister asked his detective. He looked aghast at the idea of a local business being stifled - either by bureaucracy or a bomb. "It has got to be solvable," he declared eagerly.

Mr Richard Needham, Northern Ireland's earnest Economy Minister, was in an ebullient mood. A day patrolling his fiefdom had already included an announcement of 500 jobs in Londonderry, one of Europe's worst pockets of unemployment.

His mission, he says, is to overcome Northern Ireland's grim image of terrorist outrage and political instability, to boost confidence and to cajole local businessmen and foreign investors into energising the economy.

The task is huge - some would say hopeless. Male unemployment in parts of Northern Ireland still tops 30 per cent, 60 per cent of its Gross Domestic Product is accounted for by the public sector.

Deprivation has fed the divisions between Protestant and Catholic communities, breed-

ing suspicion and murderous hostility. Government ministers have to be protected by police escorts, their timetables and routes kept secret.

Mr Needham, a self-made businessman, is undeterred. He has a reputation as a wit who teases his staff with little mercy, driving them to distraction with his inability to leave meetings on time.

But there is a serious and businesslike side. "It is more than creating jobs. It is creating a mood. . . What you have to do is to show the facts of what Northern Ireland is now like. The shock when investors see how different reality is from the image is the biggest selling advantage."

The difficulties of Northern Ireland should not be exaggerated, he says. Repeatedly he tells audiences that the turnover of the province's private sector is only \$3bn. "I'm running a business which is two-thirds the size of Marks and Spencer."

Economic prosperity will help move Northern Ireland towards a political and security solution, he says. "If everyone is in a job they are not going to be on the streets making petrol bombs. . . Jobs and opportunities will overcome guns and bombs."

Life for a Northern Ireland Minister switches between London, his constituency and

the province. Mr Needham began his three-day tour with an early morning flight with the Royal Air Force to Aldergrove - Belfast's international airport.

His accompaniment of staff waited, car engines running, ready for a quick getaway. Ahead lay an hour's drive to Londonderry. As his car sped through the bleak Glenshane Pass that leads into the town, Mr Needham scribbled notes.

Londonderry - or Derry as the large nationalist community prefers to call it - marks the most westerly border of the modern British Empire. But, after 20 years of "The Troubles" in the province, Her Majesty's writ does not run unhindered. In December a Semtex bomb was discovered at the White Horse Inn. Mr Needham's destination today.

"As a Government Minister I am, in the eyes of the IRA, a legitimate target. Clearly the more successful I am in bringing in inward investment, the more they would like to get rid of me," he says.

The purpose of his trip was to unveil a \$50m investment project providing 500 jobs in Londonderry by Fruit of the Loom, the US leisure-wear company.

Under bright television lights, Mr Needham beamed. "Single largest new American investment for 10 years. . .

Wonderful newsday. . . just the beginning of a long and successful partnership."

He was joined by Mr BILL Farley, Fruit of the Loom chairman, and Mr John Hume, leader of the mainly-Roman Catholic Social Democratic and Labour Party and local MP. They donned fruit of the loom sweatshirts for the cameras and beat the drum for inward investment. Each company announcement has to be greeted as a significant step forward.

The presentation is followed by a round of media interviews and a lunch for local dignitaries before, at 1.30pm, his private secretary insists he must return to the road.

Three-quarters of an hour later he embarks on the receptionist at a mid-Ulster industrial company who fails to recognise him. In the board room, Mr Needham talks of business plans, debt ratios and market shares. The company was seeking help from Northern Ireland's Industrial Development Board which had assisted Fruit of the Loom.

Mr Needham is seeking the right mix of Thatcherite entrepreneurship and state subsidy for local businesses. In the past successive Governments have thrown money at Northern Ireland to overcome grievances and to stimulate - or perhaps stimulate - prosperity.

Mr Needham wants his department to be "more careful, more selective in the way that it gives help." The example of what not to do is the De Lorean project, the Northern Ireland sports car venture which collapsed in 1982, leaving the Government nearly \$77m the poorer.

With an eye on the clock, the Minister leaves for Stormont, the Northern Ireland Office's headquarters in Belfast. He has meetings with Mr Peter Brooke, the Northern Ireland Secretary, and with trade unionists anxious about the forthcoming privatisation of the province's electricity service.

Eventually he leaves for the official residences in the old Speaker's House. In the grounds of the Stormont Parliament building, in his room - no grander than at a modest hotel - he gossips with Mr John Cope, the Northern Ireland Minister of State.

The day is not over. Mr Needham has a formal dinner with the Technology Board for Northern Ireland. He wants to discuss the promotion of innovation and how to reverse emigration from the province of young potential entrepreneurs exasperated with its lack of opportunities.

At 10.30pm he returns to his bedroom with a box of official documents. It has been another day, another few dollars.

## British Rail passengers suffer daily degradation, says report

By Roy Hodgson

BRITISH RAIL last night responded to a heavily critical report on its services by the Central Transport Consultative Committee, the watchdog body representing passengers.

Replying to charges that conditions would worsen for commuters, "already forced to endure the daily degradation of travelling in grotesquely overcrowded trains," British Rail said cuts were being made to the south-east services because fewer travellers were using services in off-peak periods.

It blamed the downturn in the economy, saying: "People are not travelling to London to shop so much as they did."

BR is to publish a revised corporate plan later this year, which will take into account changes in economic circumstances since the 1989 corporate plan was published.

The committee says in its report that it welcomes the new investment now being made in the railways. However, it is concerned because "further severe cuts" in government grants are now planned, and doubts whether the cuts can be achieved without damaging service quality.

The rail watchdog fears that, because off-peak traffic has fallen so dramatically, fare increases in the south-east will be even higher than the figure



British Rail: answering critical report

of 2.5 per cent above the prevailing inflation rate mentioned in the 1989 plan. Passengers will still have to cope with overcrowding beyond 1992-93, says the report. Because of the region's cash crisis, "things are now going to get even worse."

The committee says that train cancellations on InterCity routes are now running well above target. It adds: "InterCity passengers face higher fares while some basic aspects of the service quality remain unsatisfactory."

The committee concludes: "British Rail is in trouble." Promised improvements have been far too slow in coming, and now some vital investment schemes to bring about these improvements are indefinitely delayed.

## UK, France give Glaxo go-ahead for cancer drug

By Paul Abraham

GLAXO, Britain's largest drug company, has received permission from authorities in the UK and France to market a new drug which will treat a condition affecting 90 per cent of cancer patients undergoing chemotherapy and radiotherapy.

The drug, called Zofran, prevents nausea in cancer patients. Analysts believe that about 2m people world-wide could eventually use the drug each year.

Analysts believe the drug's market is understated because existing products are no longer covered by patents, are not particularly effective, and often have severe side-effects preventing further treatment.

Barclays de Zeebe Wold, the stockbrokers, believe that Zofran alone could generate \$450m (\$730m) worth of sales by 1995 in a market worth \$2.5bn to \$3bn a year.

Analysts argue that the Zofran announcement is significant because it is the first of a new generation of drugs to result from Glaxo's substantial investment in research and development during the 1980s.

The company has nine drugs in full-scale development, and as these come on stream so research and development costs will fall as a proportion of turnover.

"Glaxo is so large now that the announcement of a single product, no matter how significant in the world of pharmaceuticals, is not that important for the company," says Mr Steve Page, a healthcare analyst at BZW. "However, this announcement demonstrates the dominance that Glaxo has in this market."

Glaxo says that the technology behind Zofran could have applications in the treatment of anxiety, schizophrenia, and drug addiction. The company is expected to announce later this year that it has applied for a product licence for a drug called sumatriptan to treat migraines.

Glaxo's shares rose yesterday 12p to 723p.

## The Indian pub arrives in the heart of England

By Richard Tomkins, Midlands Correspondent

INDIAN restaurants and take-aways are familiar sights in Britain, but now the Indian pub has arrived in the English West Midlands.

In one pub in the city of Coventry the usual fare of pies or scampi and chips is being ousted by a new type of bar food which local people have named "curry in the basket."

This is not as messy as it sounds - the curry comes on conventional plates - but the phrase neatly expresses the concept of Indian food served with pints of beer in an otherwise conventional pub.

Mr Preminder Bains, 37, an engaging Kenyan-born Sikh who has been running pubs for the last 14 years, is the man behind the idea.

In 1986 he and his Indian-born wife, Jaiinder, took over the tenancy of the William IV, a spacious, old, Mitchell's & Butlers' pub in Coventry, and added home-made chicken curry to the menu.

"Pretty soon we noticed everybody was ordering the chicken curry, so we started introducing one or two more Indian dishes and it just took off from there," says Mr Bains.

The pub now offers a menu of almost exclusively Indian food that includes special dishes created by Mr and Mrs Bains and the more familiar restaurant favourites. The food has earned the couple several awards.

The pub, which has been refurbished by M & B, is particularly popular with business and professional people and is starting to attract customers from well beyond Coventry.

The concept is also encouraging imitations locally. However, Mr Bains says he has a secret weapon against competitors - he claims to have found a method of cooking that leaves no smell of curry on the breath.

Meanwhile there is always the inevitable ploughman's lunch on the menu.

## NORTHERN IRELAND

## Accusations put strain on joint Unionist pact

By Our Belfast Correspondent

THE JOINT Unionist pact against the Anglo-Irish Agreement appeared to be under strain last night after a senior member of the Rev Ian Paisley's Democratic Unionist Party accused the Ulster Unionist Party of betraying the Northern Ireland electorate.

Mr Sammy Wilson, DUP press officer and a former Lord Mayor of Belfast, said there was collusion "at the highest level" of the Ulster Unionist Party to break every promise made to the DUP and the electorate.

In a hard-hitting statement, Mr Wilson said his party would no longer give cover to the Ulster Unionists in its "betrayal of the Northern Ireland electorate" nor act as a crutch for "this political cripple."

He said decisions by Ulster Unionist councillors to renew contacts with British Government Ministers and the decision of Mr Ken Maginnis, the Ulster Unionist MP for Fermanagh South, to meet Mr Charles Haughey, the Republic of Ireland's Prime Minister, contradicted election pledges.

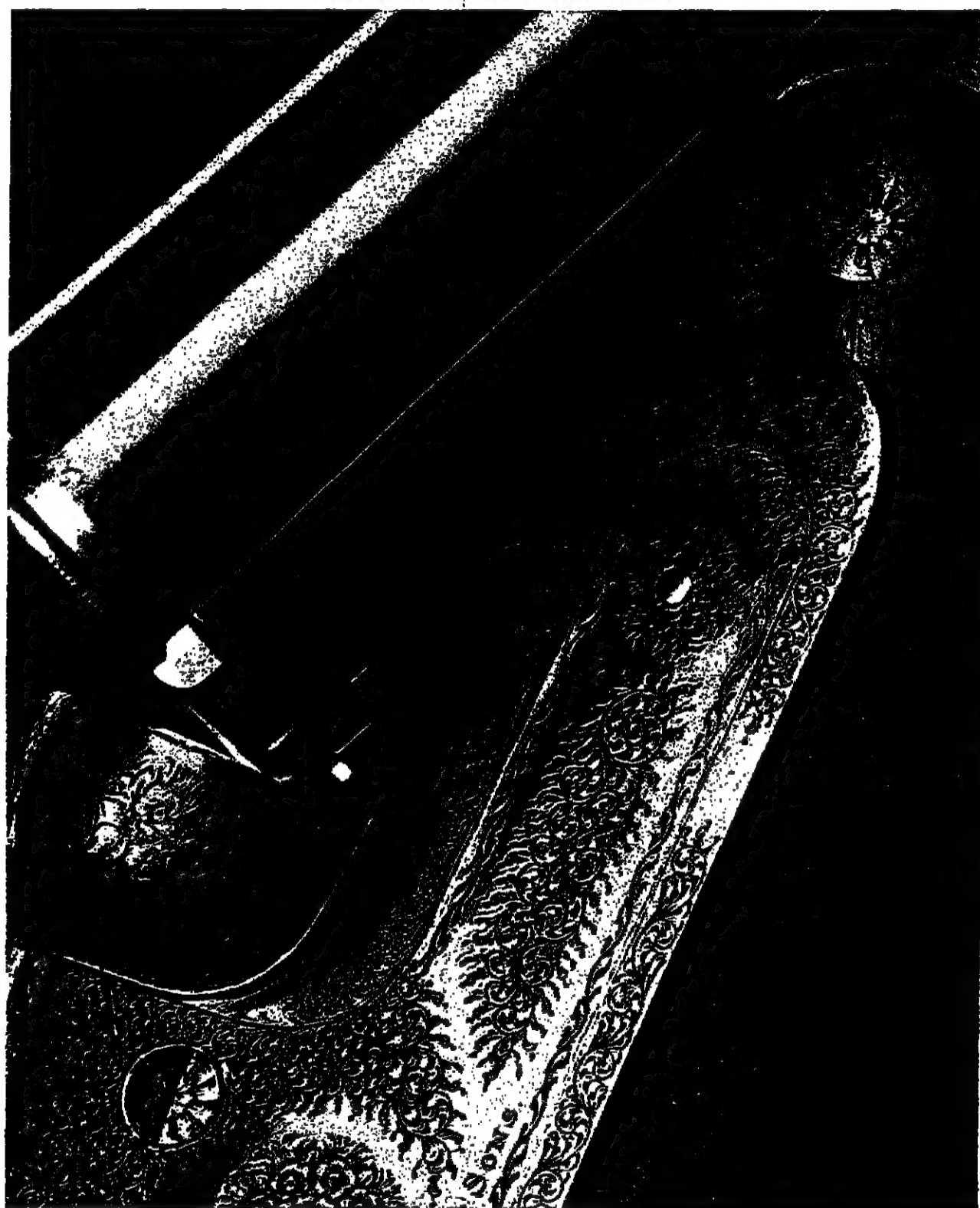
Mr Maginnis insists he will not be negotiating with Mr Haughey but simply putting forward the Unionist case.

Mr Wilson also criticised Mr James Molyneux, the Ulster Unionist leader, claiming he had laid down new terms which restricted progress on devolution. "It seems the party is more interested in avoiding internal splits than getting a replacement of the Anglo-Irish Agreement," said Mr Wilson.

"It would appear that some Ulster Unionists can more easily live with the Agreement than face the internal party problems caused by going for devolution."

"The pretence of unity should not be maintained when the Ulster Unionist Party has broken solidarity with the people of Northern Ireland on every front," he said.

Mr Wilson's statement has thrown a question mark over the united front shown by Mr Paisley and Mr Molyneux on the Agreement although it was unclear if the DUP leader shared his colleague's remarks. Mr Paisley and Mr Molyneux were unavailable for comment.



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## UK NEWS

Uncertainty over leadership fuels fears of financial market reaction

## Government rallies to Thatcher

By Philip Stephens, Political Editor

THE Government yesterday redoubled its efforts to quash rumours about a challenge to Mrs Margaret Thatcher's leadership amid concern that the speculation was unsettling financial markets ahead of next Tuesday's Budget.

Mr Kenneth Baker, the Conservative party chairman, led a chorus of statements from senior figures in the party insisting that the Prime Minister would lead the Government into the next election.

The rumours - for which no firm evidence has emerged at Westminster - were dismissed again by Downing Street as "media invention". Senior ministers, however, said that they had become sufficiently threatening to confidence on financial markets to merit a firm reaction.

The fall in sterling's value over the past few days, combined with yesterday's figures showing a surge in retail sales, have reinforced expectations

among the Government's supporters that Mr John Major, the Chancellor of the Exchequer, will be forced to unveil the toughest Budget seen since 1981.

That in turn has deepened fears that the Budget could be followed two days later by a spectacular defeat for the Government in the Mid-Staffordshire by-election, in the English midlands, and by heavy losses in the May elections for seats in local government.

Although it is defending what should be an unshakable majority of 14,000 in Mid-Staffordshire, ministers are now openly conceding that the unpopularity of the new local poll tax and of high mortgage rates could deliver the seat to the opposition Labour Party.

There is a suspicion that opponents of the Prime Minister within the Conservative Party are attempting to create a climate in which she could

face a challenge if the Government's fortunes in the opinion polls do not improve later this year.

Mr Michael Heseltine, the former Defence Minister, continued to dismiss, however, suggestions that he was preparing to oppose Mrs Thatcher.

There have been signs of a growing "bandwagon" of support among Members of Parliament for Mr Heseltine, but he has gone out of his way to distance himself from the speculation about plots.

Tomorrow he will seek to underline his loyalty by campaigning for Mr Charles Prior, the Conservative candidate in Mid-Staffordshire.

Mr Baker, who discussed the state of speculation at a meeting yesterday with Mrs Thatcher, dismissed a series of recent opinion polls suggesting that up to a quarter of Conservative MPs would like to see Mrs Thatcher replaced.

He told BBC Radio that

"The party wants Margaret Thatcher to continue as their leader. She has won three elections. She is a very successful politician and a world figure. She will lead us to victory in the next election."

That view was being echoed in private by Mr Timothy Renton, the Government chief whip, in charge of party discipline at Westminster, who was said to be warning Conservative MPs of the damage caused by such rumours.

Other party managers warned that a contest would split irretrievably the Conservative Party and wreck its chances at the general election which is due by mid-1992.

Lord Whitelaw, the former Deputy Prime Minister, joined those making public statements dismissing the threat of a leadership election. He said it was in the best interests of both the Government and the country that Mrs Thatcher continued to lead the party.

Anti-inflation strategy questioned as retail sales rise by 2.4%

## UK economy fails to respond to treatment

SIGNS that the British economy is unresponsive to the Government's policy of high interest rates came yesterday with an official report of a surge in retail sales, writes Rachel Johnson.

The Central Statistical Office's announcement of a 2.4 per cent rise in the volume of retail sales in February was a shock for the City, as it appeared to undermine the credibility of the Chancellor's anti-inflation strategy a week before the Budget.

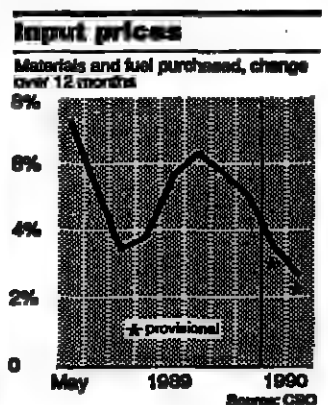
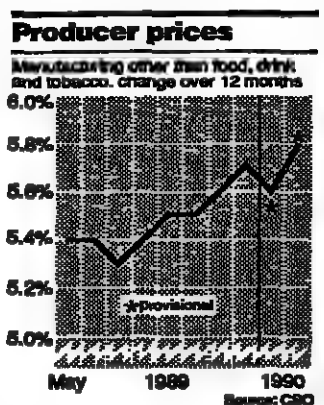
The markets had been hoping for a marginal 0.2 per cent rise as evidence of subdued consumer demand.

"It is true that the economy is not slowing as rapidly as we expected," the Treasury said.

The unwelcome resilience of high street spending prompted speculation that the Chancellor would be forced to raise taxes in next Tuesday's Budget. Mr Roger Bootle, economist at Greenwell Montagu, said it was now obvious that a further rate rise would not work - leaving a tight Budget as the Chancellor's last remaining option.

Although analysts said that the Government's current political position was too fragile to bear a rise in interest rates above 15 per cent, the key three-month interbank rate ended at around 15½-15¾ per cent, up ¼ from Friday's close.

Sterling, however, registered only small losses, as it had been oversold at the end of last week. It closed at 86.3 on the



poor economic news. Last week it was revealed that consumer borrowings are at record levels, while growth in the Government's chosen money supply series, M0, has been expanding faster than the Treasury would like.

The 1.3 per cent retail sales growth in the three months to February, however, was a better guide to the underlying trend and showed an improved consumer response to tight monetary policy, the Treasury said.

Ms Margaret Beckett, shadow chief secretary to the Treasury, said there was "yet more evidence that the Government's one-club policy of high interest rates whilst hurting, is certainly not working."

Figures released yesterday showed that underlying inflation was rising. Producers' output prices increased 0.4 per cent to 5.4 per cent in February. The provisionally-adjusted index of retail sales stood at 125.0 (1985=100) in February after an adjusted 123.1 in January.

## THE GUINNESS TRIAL

## Court told Saunders had planned to take company out of Britain to Irish Republic

LORD IVEAGH, president of Guinness, claimed yesterday that following the appointment of Department of Trade and Industry inspectors to investigate the company in 1986, Mr Ernest Saunders, the chairman and chief executive, had wanted to move Guinness out of Britain to the Republic of Ireland.

Giving evidence at the beginning of the fifth week of the Guinness trial, Lord Iveagh, who was the company's chairman between 1982 and 1986, also alleged that Mr Saunders had campaigned to depose him as chairman and had kept him in the dark about the progress of Guinness's bid for Distillers in 1986.

Lord Iveagh agreed that during the time Mr Saunders was at the company Guinness's share price had risen from 50p to 23 and that the value of Lord Iveagh's personal shareholding, and those of other members of the Guinness family, had increased sixfold.

The Guinness president is giving evidence at the trial at Southwark Crown Court of Mr Saunders, Mr Gerald Ronson, chairman of the Heron group, Mr Anthony Parnes, a City of London stockbroker, and Sir Jack Lyons, the millionaire financier.

The four have denied charges arising from an allegedly unlawful share support operation mounted by Guinness in its battle with Argill to take over Distillers.

Questioned by Mr John Chadwick, QC, for the prosecution, Lord Iveagh said that in



Lord Iveagh: evidence given at the Guinness trial

Lord Iveagh said that Mr Saunders had come to him Ireland saying "he wishes to tell me all." In the end, Lord Iveagh said, "he told me nothing."

Cross-examined by Mr Rice and Ferguson, QC, for Mr Saunders, Lord Iveagh agreed that he had never complained about board meetings about no being kept fully informed. He had, he said, regarded it as a personal matter between himself and Mr Saunders and had not wanted it to get in the way of the good job Mr Saunders was doing.

Mr Ferguson: "So long as things were going well you were content?"

Lord Iveagh: "I did not wish to rock the boat while things were going well."

Mr Ferguson: "But once there was a whiff of scandal, once Mr Saunders' name was put forward as the person responsible, you changed your attitude?"

Lord Iveagh disagreed.

He agreed that after Mr Saunders had stood down as chairman and chief executive he had said on television that he stood beside Mr Saunders as a friend and colleague. He also agreed that he had not subsequently communicated with Mr Saunders.

"This was a man who had made a lot of money for the company," Mr Ferguson said. "He had done well for the company," Lord Iveagh agreed. "And for me," agreed Lord Iveagh.

The trial continues today.

## Scotland signals end to ambulance dispute

By Diane Summers, Labour Staff

AMBULANCE workers are expected to show a strong vote in favour of accepting a complex pay deal when results of a national ballot are announced this afternoon. A return to normal working is likely by the end of the week.

This follows more than six months of disruption during which the army and police have answered emergency calls in many parts of the country. Ambulance unions had wanted their pay to be linked to emergency services such as the fire service but this demand was finally dropped.

Pay increases will cost 13.3 per cent over two years, according to National Health Service Managers. However, union leaders emphasise that pay for qualified ambulance staff would rise by more than 22 per cent between April last year and October this year.

The first signs of strong acceptance by 22,500 ambulance workers for the deal

came yesterday from Scotland where Transport and General Workers' Union members voted by a four to one majority in favour.

Mr Bill Campbell, T&G Scottish organiser, was surprised by the size of the majority. "I would have thought it would be much closer than it actually was," he said.

Ambulance crew leaders in Liverpool and London, where some stations have been on all-out strikes, were predicting a

narrow national majority in favour of the deal.

The breakaway Association of Professional Ambulance Personnel representing about 3,500 ambulance workers, announced that its own ballot showed acceptance by 86 per cent of crews and 92 per cent of officers. The non-Trade Union Congress affiliated body faced mass resignations from the ranks last year when its executive recommended acceptance of a 9 per cent offer.

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## FT LAW REPORTS

## Revised guide smooths Commercial Court procedures

STATEMENT  
Commercial Court:  
Queen's Bench Division:  
Mr Justice Hobhouse:  
March 9 1990

ALL COMMERCIAL Court practitioners should thoroughly familiarise themselves with the revised Commercial Court guide which comes into effect on March 19 1990 and, as directed by the Lord Chief Justice, should follow its procedures as from that date, subject to the Supreme Court Rules and individual orders.

MR JUSTICE Hobhouse, Judge in charge of the Commercial Court, so stated with regard to the new edition of the Guide to Commercial Court Practice which was the subject of a Practice Direction issued by the Lord Chief Justice on March 5.

The Lord Chief Justice directed that the Commercial Court practice as set out in the revised edition of the guide should now be followed, subject to the Rules of the Supreme Court and any orders that may be made in individual cases.

The Practice Direction is set out on page 36 of the revised guide which, for a fee of £2, can be obtained from the Fees and Forms Room, room 278, at the Royal Courts of Justice. Interleaved with the guide are "user friendly" forms - an information sheet for summons

for directions and a pre-trial check-list.

Queries should be addressed to Mr David Bird or Mrs Mary Smith at the Commercial Court Listing Office, room 61.

HIS LORDSHIP said that the Commercial Court existed to provide an expert and efficient means of dispute resolution for those employed in commerce, particularly international commercial activities typical of the City of London.

Commercial activity had to be underpinned by a system of law and by institutions which enabled disputes to be resolved and rights to be ascertained and enforced.

The legal services available in the UK and particularly in the City represented a body of expertise which had helped to make London a dominant forum of choice for arbitration and litigation.

The Commercial Court enabled those services, legal, non-legal and arbitration, to be supported by a Court which was familiar with the subject matter of the relevant transactions and activities, could call on a developed system of commercial law and provide procedures especially suited to the needs of commercial people.

Those whose cases came before the Commercial Court included a large number of foreign parties who came to London for legal and other services - insurance, banking, commodity contracts, ship

chartering and management, arbitration, etc.

Figures as high as 90 per cent were often quoted for the number of times a foreign name appeared in the formal title of an action.

While those figures demonstrated confidence and respect overseas for the Commercial Court and for London legal and arbitration services, they also indicated the scale of export of the City's commercial services, and the Court's importance as an adjunct to those services.

The Guide to Commercial Court Practice was concerned with the Court's procedures. The first edition, published in 1986, proved its worth in assisting practitioners to make the most effective use of those procedures.

The new edition took that objective a step further bearing in mind two important considerations.

First, the range of cases coming before the Court was highly diverse and the procedures must be flexible and adaptable so that each case could follow the procedure most suitable for it.

Secondly, any procedure must be capable of justification in the interests of justice and saving of costs.

Every step in litigation involved cost, often high cost. Such cost must be effective and justified having regard to the litigation as a whole.

Both those considerations were relevant to the summons

for directions and its fulfilment of the requirements of RSC Order 15.

The new edition paid particular regard to this.

The information sheet should provide practitioners and the Court with a check-list for preparation of the action for trial (or earlier resolution) and, if used in conjunction with standard directions, should assist in obtaining an efficient and effective hearing with minimum cost and delay.

The Court's adaptability, and the experience and expertise of practitioners, enabled a large proportion of cases to be resolved without the need for trial or full trial.

Many disputes arose because the parties or their advisers did not at the outset have sufficient factual and evidential information to enable them to say which party was right.

The Court's procedures enabled them to obtain that information well in advance of trial date, particularly by exchange of witness statements.

Those procedures meant that increasingly the proportion of parties who needed to take up the allotted trial date had been dropping and the length of trials had been greatly reduced. In the last five months, more than half the trials had not lasted for more than two days and more than four-fifths had taken no more than four days. The saving in costs to parties was significant and the

Court was able to offer trial dates that broadly corresponded to the time required to prepare for trial.

On the whole, longer trials required a longer lead time and shorter trials less time.

In either case, the Court could now broadly meet parties' expectations regarding the time that their case should be brought to a conclusion.

Delays were not necessary. When a particularly speedy decision was required and appropriate the Court could provide it.

The situation represented a marked change from the position in recent years when unsatisfactory delays had to be accepted. That was no longer the case.

As had been stated on a number of occasions and was repeated in the preface to the guide, the Commercial Court

Committee was always interested to receive the views of any user of the Court regarding the service provided.

The forms appended to the guide might be revised from time to time in the light of experience of their use.

It was confidently expected that the new edition of the guide would be as successful as its predecessor.

It was incumbent on all practitioners before the Court to thoroughly familiarise themselves with what was said in the new guide and, as directed by the Lord Chief Justice's Practice Direction, to follow the procedures there set out subject to the Rules of Court and any orders that might be made in individual cases.

Rachel Davies  
Barrister

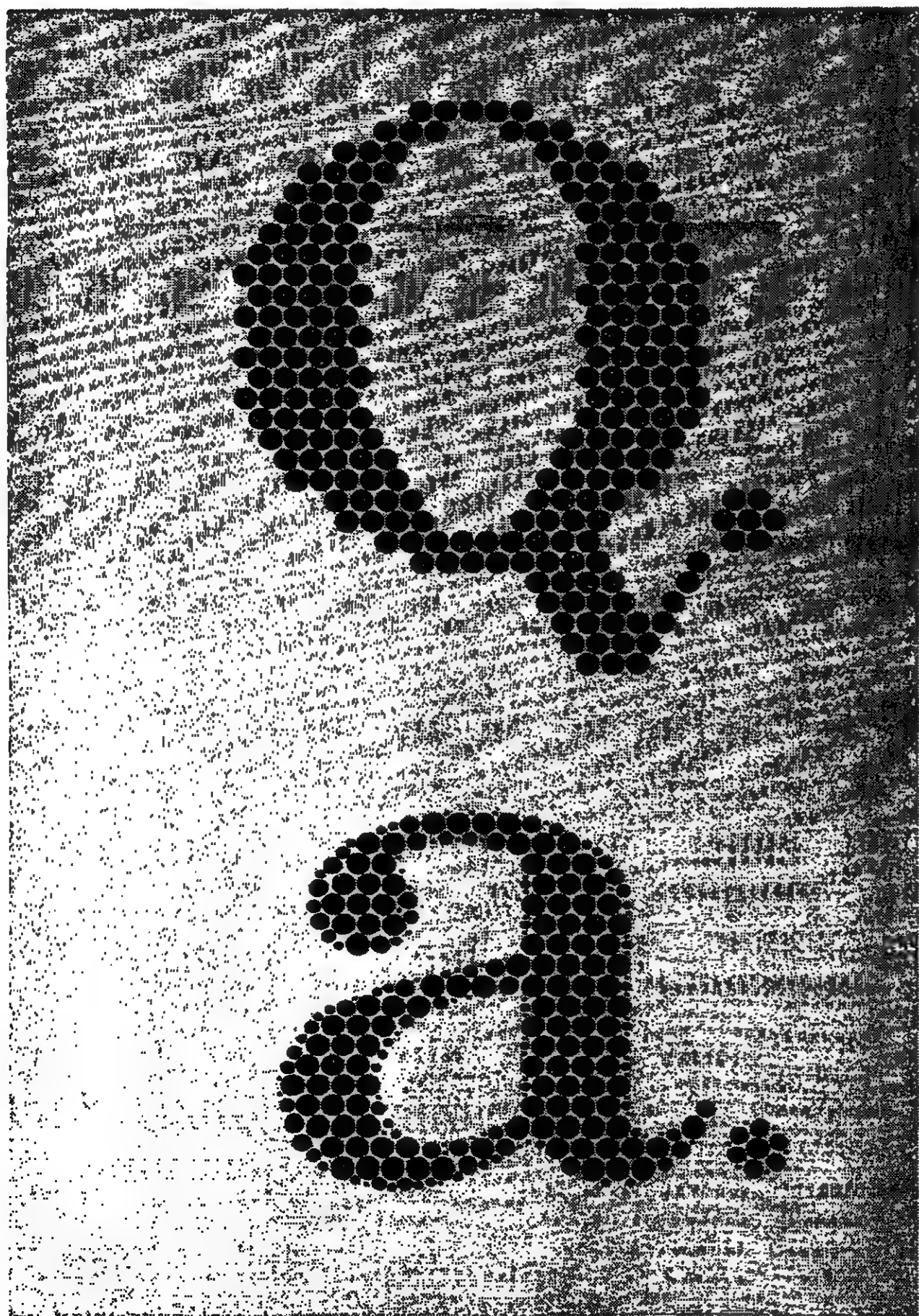
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THE SEVENTH EUROPEAN PETROLEUM AND GAS CONFERENCE  
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H E Issam Al-Chalabi, the Iraqi Minister of Oil, will deliver the keynote address on the development of Middle East oil production at this topical two-day conference and Dr Subroto, Secretary General of OPEC, will speak on OPEC pricing policy.

Other authoritative speakers will assess the impact on the European petroleum and gas industries of the major political and economic changes currently under way in Eastern Europe and will examine the growth in demand for natural gas in Europe; the effect of increased oil and gas consumption on the environment and the costs of environmental protection.

The conference is timed to coincide with Petrotech 90 which will be held at the RAI International Exhibition Centre.

EUROPEAN TRANSPORT IN THE 90s

21 & 22 May - London

The Financial Times second transport conference will focus on the problems and challenges facing the industry in Europe in the 90s and debate the financing and planning of transport infrastructure to meet future growth traffic demands. The opening address will be given by the Rt Hon Cecil Parkinson, MP, Secretary of State for Transport and the list of distinguished speakers will include Eduardo Pena, Director-General for Transport at the European Commission; Andre Benard, Co-Chairman of Eurotunnel; Bernard Lathiere, Chairman, Aeroports de Paris; Brian Unwin CB, Chairman, HM Customs & Excise; John Fletcher, Managing Director - Corporate Development, Trafalgar House and Dirk Goodhart, Managing Director - Corporate Forwarding, Philips International.

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23 & 24 May - Birmingham

This high-level forum, to be arranged in association with KPMG Peat Marwick McLintock, will look at the growing pressures on manufacturers to introduce changes to compete in increasingly competitive world markets. The need for flexibility to speed the introduction of new and more customised products will be reviewed, as well as the reshaping of the industrial structure and the prospect that relations with suppliers will become deeper and more intricate.

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## Paint before politics

**I**n art history, as in any natural study, there are no absolutes. But one, and that is that there are no absolutes. All received wisdom, all presupposition, is open to question and revision, and we live with our doubts most of the time. But Impressionism? Is nothing safe? The truth is that that particular sobriquet was born of critical derision, survived by courtesy, and flourished in an easy familiarity and popularity that far far too long forestalled any serious re-examination. And as so often with such things, all that was needed was a sceptical eye to turn the tide of the critical image to face away.

While Impressionism may still linger teasingly in the collective mind's eye, its supposed constituent artists, taken as individuals, have long awaited the critical treatment. The latest to receive it is Camille Pissarro, the archetypal impressionist or so one might have thought, who is now the subject of an intriguing study by Richard Thomson, one of the leading younger scholars in the field. Small though it is, the touring exhibition Thomson has organised for the South Bank Centre, now at the Glasgow City Art Gallery (until 15th Dec), and the Burrell Collection, Glasgow, sponsored by The Royal Bank of Scotland, is the first major study of Pissarro since the Arts Council's own full retrospective at the Hayward in 1961.

After this study, a comprehensive overview of the artist's life and work, subtitled

"Impressionism, Landscape and Rural Life", it is unashamedly partial in the view it takes, and oddly paradoxical in its effect. For Thomson takes his cue from Pissarro's writings and known associations with socialism, in taking an essential liberal view of the work, in terms of image and subject matter, he presents a technical variety that is altogether unexpected. There are examples enough, and Pissarro, closely worked with a dense accumulation of rather small, dry strokes of pigment to achieve the characteristic effects of atmosphere and light. But in the handling of the young artist of the 1860s, the darker, more dramatic tonality, the blacks and greens of Courbet, Manet and Daubigny. And here too is the more powerful, more assured, combining overt and mannered pointillism with a simplified, no less mannered imagery of the peasant ideal and the dignity of labour. It is unfortunate only that the idealised figures of the 1870s, which Pissarro evidently took very seriously, are also the weakest, for he was never a master of the figure.

Thomson's thesis is that Pissarro was ever torn between the rural and the urban, between the reality of a countryside in process of industrial spoliation and suburban encroachment, and the rural idyll of his imagination. It follows from this that what we need to see is not the observed reality of Pissarro's vision must never be taken


**Impressionism, Landscape** and **Rural Labour**." It is unashamedly partial in the view it takes, and oddly paradoxical in its effect. For Thomson takes his cue from Pissarro's writings and known attitudes towards life, in taking an essential liberal view of the work, in terms of image and subject matter, he presents a technical variety that is altogether unconvincing. There are no doubt enough of the Pissarro, closely worked with a dense accumulation of rather small, dry strokes of pigment to achieve the characteristic effects of atmosphere and light. But the overblown and facile handling of the young artist of the 1860s, the darker, more dramatic tonality, the blacks and greys of Courbet, Manet and Daubigny. And here too is the Pissarro of the 1890s, with its combining overt and mannered pointillism with a stiffened, no less mannered imagery of the peasant ideal and the dignity of labour. It is unfortunate only that the idealised figures of the 1890s, the Pissarro evidently took very seriously, are also the weakest, for there was never a master of the figure.

Thomson's thesis is that Pissarro was even torn between the ideal and the reality of a countryside in process of industrial spoliation and suburban encroachment, and the rural idyll of his imagination. It follows from this that what we see in Pissarro's work is the observed reality of Pissarro's vision must never be taken

without question, but always to some extent as well-furnished. What, we must always ask ourselves, was the true state of the countryside at the time of the particular work, what the economic condition of the country, what the dependence between the rural and urban economies.

This is the sociological school of art-history, and it has to be said that it has not found its place. All artists are creatures of their times, bent and swayed by contemporary mores, fashions, politics and art. Thomson is very good on the historical and social context, fascinated by the way in which the artists sprawl into the suburbs and the towns along the Oise and Seine to the north and west, so familiar to us still in the sunlit canvasses of Monet and Renoir, and the *Leaves* and *Flowers*.

The only question is how far should he go, for the context is never the whole story, and no work of art ever merely a social or political tract upon its material source. As he painted the *Leaves* and *Flowers* at Villamagna in the hazy morning sun, Pissarro may well have reflected upon the destination of the vegetables before him in the markets of Paris, and pondered for a moment or two the fate of the peasant who grew them, and the social exploitation that contrived it. But while such considerations may be interesting and even salutary, of themselves they hardly make the work of art such a true work of art. Only the sense of the intangible touch, experience, sensibility, intuition, imagination,




**Pissarro's "The Seine at Centre exhibition is curd**

thrown all together in critical but unpredictable combination, could do that. As he worked, Pissarro would have been thinking only of what was there before him, as he saw and felt it, and getting it right and true in his response. Painting is about painting, first and last, or it is about nothing.

★

While in Birmingham, two other galleries are usually worth a visit. The Ikon (John Bright Street, behind the station), was between shows last week, so I can say no more of its collaboration with Manches-



at Port-Marly, 1872: Richard  
rently on tour at the Birmingham

er's Caseworks, "Transcultural  
mental" a show of nine artists  
from Latin America, other  
than that it runs from March  
24 to May 5.

A short walk beyond the  
City Art Gallery into the reviv-  
ing Jewellery Quarter, at  
Newhall Court, 57 George  
Street B3, in Midlands Contem-  
porary Art which Clare Stracey  
opened late last year as Bir-  
mingham's very first private  
gallery dealing in contemporary  
art - not before time for  
our Second City. Mrs Stracey  
plans to hold four or five  
shows a year, working other

ward Thomson's South Bank  
Birmingham City Art Gallery

wise by appointment (tel. 255  
9613). The current offering  
(until March 30) is a double  
header, of drawings and etch-  
ings of Britain's megalithic  
monuments and Black Country  
landscapes by David Gunning,  
and photographs by Gary Kich-  
ham of factories and foundries  
in the Black Country. The  
shows consciously complement  
each other, with  
Gunning's large and freely  
handled drawings, which he  
sees as complete and final  
statements, especially impres-  
sive.

The Yuppies' mezzo *Marlene Lipovsek* has been heard here once or twice in the concert hall, such as the Royal Opera's current *Elektra* her *Clytemnestra* is much praised, but until Saturday she had not given a song-recital in London. It was worth waiting for, in fact it was an *amazing* performance. Her *Impassive* CD of last year (*Lieder* by Mahler, Schreker, Strauss and Wolf; Opus C 176 861A) hadn't prepared us for the full glory of the live voice, nor her *unshakeable* musical authority on the platform at the Wigmore Hall.

These *Lieder* represents a kind of mezzo ideal: rich, burnished and penetrating, voluminous and flowing, at once deeply sexy and maternal. Other mezzos can fake it in certain songs, but Miss Lipovsek's vocal art — and art it certainly is, not just genetic luck with native resources — glides accurately over a comprehensive range, down smoothly to ripe chest-tones from a commanding top, with a middle region which is broad, even and all gold. (As a first-thruster at the Wigmore,

squeezing it until every drop of meaning has been extracted.)

To call this style of singing unidiomatic would be an understatement. If you had been brought up on a desert island without these songs among your chosen discs, it is unlikely that you would end up with a pot-pourri of interpretations as personal as this. No singer raised in the German tradition would ever countenance a manner of singing Brahms and Strauss that allowed the voice to slip happily away leaving whole sentences unspoken, as Miss Ewing did here. In Debussy's *Fantaisie* settings the French language faded behind, though even there the singer indulged any amount of suggestive emphasis quite at variance with the neat and deferential playing of her accompanist, Randall Asch.

The problem is that *Marla Ewing* works twice as hard at interpreting the song repertoire as is necessary and the more effort she puts in, the less the music is rewarded. That, unfortunately, is the musical law of diminishing returns.

**Richard Fairman**

Joan Rodgers became on Sunday the latest in the line of colorful vocalists to appear at the Royal Room of the newly refurbished and revitalized Blackheath Concert Halls. The place is intimate, with excellent acoustics; all evening Miss Rodgers's light-light soprano sounded ravishly beautiful there. She is a young singer who is acquiring in her own career the young artist will — honestly, and at her own pace. In the early 1960s a Wagners Male vocal showed her to be more than promising, less than fully finished; now, without any loss of peach bloom on the tone, the singing has gained poise, authority, and that special distinction that informs the work of a born song-racitist.

Miss Rodgers is blessed with the looks of a Dresden shepherdess, or an English rose, according to taste, and the voice to go with them. She could get away with all the clown-tricks in the world, if she wanted to. But plainly she doesn't want to — she sensed a vein of intellectual sophistication and toughness running through her interpretations of Choderovskiy (who provided most of Sunday's choice of songs), Debussy, and Liszt that revealed all danger of rococo posturing.

This must be at least partly because she is a singer who takes delight in *words* — not just Russian words (or which

**David Murray**

It was a busy night for singers on Saturday. At Covent Garden the versatile American soprano *Karla Briving* was giving a solo recital every bit as cosmopolitan as her repertoire. In the opera house she had lent audiences to expect. An apology was made at the beginning of the evening that *Briving* was suffering from an infection. But it was not her health, but the virus that made the eyebrows rise so much as what she does with — the extremes of volume, the sudden lurches of the vocal line, the delight in seizing opportunities upon some suggestive little word and

we know her to be a student and translator), but French and German as well. In this respect the *Lesca* scenes, with *Roger Verneque* a plain-framed but perfectly attuned sensitivity, were perhaps the recital's most striking successes. "Klingt late mein Lied," with each of its octave leaps and jaggedly shaped, seldom carries such deep, unsoftened grace. There were endless beauties of similar kind in the *Chakovsky* group; only Debussy's more "French" mass of "Les Femmes d'Alger" (Verneque's) leave areas still to be completely explored.

Soprano and pianist give a Wigmore recital next month, with a similar programme; strongly recommended.

**Max Lonnert**

## Edge

The dance/choreographer of *Sue Maclean* has a characteristic twinkle to her cheek. It's as if she'd drunk six cups of black coffee too many. Even in slow and flowing movements, this nervous dancer has a twinkle in her eye, and she gives it to her co-dancers. Occasionally in the past it has given her an interesting sort of impetuosity. More often though, it has been a more benign twinkle. As in her new work, *Edgê*.

Maclean occupies an odd position in British new dance. For at least 10 years, she's been so obviously more concerned as a performer and choreographer than many of the other prominent figures of her new dance scene. She uses just as well as slow, and that's just in this field, she uses lots of jumps, and that's rare. It's as if she's that one she's got a style! In *Edgê*, which lasts just over an hour, she seems to be trying on different idioms, more than half-a-dozen of them. Like some dancers from the fashion scene, Sue Maclean seems to be modelling archaic 2-D and/or-relief' profiles (think squares squared), stretched across topped by curving horse (as in Martha Graham's *Crucifixion*), and, throughout, she's modelling, surreal (as in Trisha Brown), absurdist mime (one dancer carried an imaginary egg on another's head), and many other details, but . . . serious unconnectedness to it, and no real care for quality of motion. Her movements were linked as phrases, the shape of those phrases didn't feel rewarding in the time, nor do they feel necessary. The tone was thin and dry, even in jumps and runs. The three co-dancers, all

unlike, seemed to have been selected for mere efficiency; the choreography seldom appeared to be about them, though some of the Trisha Brown material proved becoming on Andrea Buckley. I was most struck by the fact that I hadn't known I'd have thought this choreographer French.

In the programme, Maclean tells us that she has been researching certain scientific theory ("Spin, edgê, space, collision" and reading Carol Miller's novel *Amanda* and the *Ellen Milham Mile High Dancer*. Of course. The dancers were translucent white plastic over-pyramas . . . very Trisha . . . The designer Madyaia . . . She has placed three glass hemispheres on the floor, each containing a different biological specimen. The only part of the designs . . . or, for that matter, of the whole piece, Carol Miller's, was again was the two mysterious phials of luminous liquid in which vivid globules slowly merged and split and cooed up and down.

The changefulness of the dance was matched by that of Lindsay Cooper's score. Like Maclean, Cooper has never performed this with three colleagues, each of whom played three instruments, amplified. The music was, I suppose, minimalist jazz, but minimalist jazz has had repetitive bass patterns and fragmented melodic lines. There was more drive, but not more coherence, than in the choreography. I felt I could spot all the numerous Macleanisms, but I couldn't and Cooper and Co. had taken their coffee-breaks.

**Alastair Macaulay**

## *Pericles*

was good to see a solid-out house rapidly attentive to the Shakespearean novelty in the Haymarket's little studio space last Friday. For the number of regional houses prepared to tackle an economic Shakespeare, it is very, very rare. On this year's second syllabus — is dwindling rapidly.

Simon Usher's carefully anti-romantic, anti-chivalric production certainly does not do justice to the characters, male and female alike, wear clothes over modern clothes, except when the shipwrecked Pericles plays a scene naked. The play opens with microphones either side of the cliff-top. The characters, including the public nature of the fiddle that Antiochus and his daughter have set her suitors. As the Night brightens we realise the shipwreck sack before the audience. The king's incestuous daughter, in black veil, twitches mechanically at a withered bouquet as the nature of the sinful relationship unfolds. The couple reels in a daze, the king's incestuous daughter in a stylised suit — culminated in what appears to be an orgasmic wheelbarrow race, these opening scenes grab and keep the attention, thrilling in their starkness.

These things are erratic. The production's scrupulous avoidance of emotional embroidery in this picaresque adventure story of the ancient servant is sometimes apt, sometimes infuriating. The journey at Pentapolis where Pericles, as wandering wanderer, wins the heart of the princess Thaisa, is stylised into a series of chairs and glum, monotonous monologues, coming their lives as they are at us over clipped music.

of celebratory wine. The initial scenes are stiff. "None mirth becomes their labour" remarks Pericles of the monomachal lot of fishermen who would find even in EC waters.

The well-behaved audience is more than made up for more with Penella Fielding-Bawd. A passable widow queen from *Snow White* when cooing out homical instructions as the jealous Dionysius plots to murder her. The overwiden Mitylene love, erupting through one of the trap doors in Anthony Lazenby's set to lament the rotten stock of the brothel's warehouse as a greenroomer regrets the loss of his virginity. A lot of naturalism reigns again, and this great comic performance suggests how much impact the play has lost in the production's obdurately unending stylisation.

However, the story's symmetry is well brought out starting with a corrupt father-daughter relationship and ending with a reaffirmation of normal family ties as Pericles is reunited with his daughter. After his odyssey. Notably good performances from the company — and it is, a rarity these days, an ensemble — include Kevin Costello's well-spoken Pericles; Valerie Crogan in a unit of Cyprus; and a scene ending from gull-cheased neurosis to the wordless moaning of bereavement; and Sarah Wiman's un-sugary Marina — cool, useful, melancholy, able to take her line "I know not a woman without ruin but wept for it" without raising a titter. One assumes the lapses into intimate semi-endibility, especially from Steven Beard's story-telling Gower, were at the producer's behest.

Martin Hovle

# Sidewind

The Irish Art Festival in London enters its final lap with a powerful and promising play by Ray Brennan, a young writer with television experience. *Splendid* purports to tell of the lives and children of the "Irish" who were in the bleak years of the 1970's. In fact it doesn't, quite. The play's structural defect is that it lacks a firm focus, as if the author were uncertain how to deal with a mass of material to select; and an incidental disappointment is that it ends only with Lord Denning's putting the block on the family's efforts to sue the police. It does remain, as, however, of the highest quality. It is a play of this Britishly witty kind that the impatient and untidy would seem to weigh more heavily than the more patient of truth. The play's first half is consequently more satisfying than the second, less and less self-consciously naturalistic writing. This is reflected in John Gubna's sinewy production for Portrait Theatre. The domestic scene is as we meet the Birmingham IRA man who has just returned to witness the funeral in Belfast of an IRA man who blew himself up planting a bomb at the Coventry telephone exchange. Inceptual, uneasy, hardly comfortable with the politics, they do have to go to it. The play assumes their innocence from the start; and we could do with more clarification of the author's convictions about the political pressures that undoubtedly resulted in a media conspiracy to soft-pedal the case until recently.

For, of course, the six men were arrested for the Birmingham pub bombings that caused the deaths of 21 young people. The testimonies of bre-

tal, bewildering interrogation make a strong end to Act 1, the men lined up formally, despondently repeating their statements. That the play is not a conventional Anglo-Irish comic is made plain by the high level of the second half. The efforts to bring brutal prison officers to justice, to run open the case, to bring charges against the police, are seen from the woman's point of view. The play is full of confusion and in the case of the embittered married daughter of the oldest prisoner almost (but not) poetic as she sardonically addresses her baby, British-born as she is, on being told that she is not a mother. She was with Theodor with a capital T, to the detriment of both.

At a time when the miasma of corruption hangs over the whole area of policing in the West, this play is a welcome reminder of a case whose forensic basis seemed shaky long before the Guildford Four made us look uneasily on such convictions. The play fragments into isolated portraits, notably of the woman, the lawyer Clare O'Neill as the Brummie wife who fights on, and by Veronica Duffly, hopelessly letting her marriage atrophy and wither as she concludes she is a widow without even a corpse to bury. These two figures change, develop and expand in a way that reassures us about Mr Brennan's gifts as a playwright.

Meanwhile, this sluttily named and understated, provocatively lit, leaves us with such uncomfortable revelations that at least one confession signed by four prisoners was later disproved by forensic evidence "word for word, syllable for syllable."

**Martin Hoyle**

## Maastricht Fine Art Fair

The Art Fair at Maastricht, in Holland, which runs until next

weekend, March 18, bills itself as The European Fine Art Fair, and certainly within a very short time will be known to itself as a major event in the art calendar. Whatever its continental pretensions, it is in fact an extremely well-organized, well-run-up, well-run and can only be a success.

The overall value put on the merchandise on offer, give or take a million or two, was about \$250m, with the most expensive single item being a 19th-century still life by a Dutchman *van Uyt*, offered by the Newhouse Galleries of New York at a cool \$2m. The French dealers, still a little complacent by their general absence from the fair, were not even to be recognized a good thing when they see it. As it is, while one would expect the dominant role to be played by the Dutch, there are strong representations from Britain, Belgium and Germany. The North European Fine Art Fair might be the work on sale divides fairly evenly between pictures and antiques, the latter rich as much in variety as quality. The most striking collection is a particularly strong collective showing, with the antique Caucasian fragments shown by Bausback of Manchester, and the Kilims at Oxford, and the Oriental rug collection at the Oriental

and riders, at Vanderveerde, Spinks, Rabenau and Eberhart Hermann.

The pictures are a fairly mixed bag, insignificant in the contemporary field and surmounting light in the modernist in general. What there was particular interest was, unsurprisingly, Dutch and German of the modern period, with good examples of Geert Breuer, Jacob Maris, Jongkind, Joris Strydom and Isaac Israels especially, spread around a number of the stands. The Dutch had 2000 of Amsterdam and Carpe Diem. And Loek Brons, also of Amsterdam, has an extraordinary group of new sculpture paintings from 1936 to the 1980s. The British, and the earlier the better.

The mass is a mass of unexceptional, albeit attractive 19th-century genre of all kinds. The Dutch, and the British, and the Dutch in its interest, with few spectacular items but a lot of quality and interest, including good Jan van Goyen and Salomon van Ruysdael, several stands, and the collections of Ruysdael and Woutermans. David Coster of Zurich has a fine large Teniers kerse, and a good collection of the work of the Dutch in London. The Dutch dealers with strong presence include Stephen Somerville, Richard Green and the St James's Art Group.

**William Packer**

**William Packer**

## ARTS GUIDE

## OPERA AND BALLET

**Luxembourg**  
Royal Opera, Covent Garden: the long-awaited new production of Strauss's *Elektra* by Götz Friedrich, and is a particular highlight for Eva Marton in the title role and the conductor, Georg Solti. Further performances of *Oello*.  
**Rochester**: New York Opera, Coitman: David Pountney's witty, sharp-edged production of Prokofiev's *The Gambler* is revived.  
**Akron**: In repertory Pountney's polemic (and problematic) *Tristana* production.

**Paris**  
*Théâtre des Champs Elysées*: Borodine's *Le Prince Igor* in a new production by Wamnas' *Teatr Wielki* (47609857).  
**Opéra Comique**, Jean Racine's *Indes* - production presented by the Orchestra d'Auvergne conducted by Jean-Jacques Kantorow (42600462).  
**Grand Opéra**, Les Ballets and the Lausanne Ballet bring back the production created by Bejart to Wagner's music, to the Palais Garnier (4765857).

**Vienne**  
Staatsoper: Eugen Onegin by Peter Koller; *Andreas Chamer* by Gloriana; *Die Zauberei* by Gloriana; *I Tulliani* in Algeria by Rosini; Ballet: *La Symplicité* by Lawrence; *Photography* by Peter Schaufuss.  
**Kolkopere**: Eine Nacht in Venedig by Johann Strauss, Die Csárdás-király by Emmerich Kalman, Der Eisenbaron by Johann Strauss, Wiener Blut by Johann Strauss, Die lustige Witze by Johann Strauss, Die lustigen Weiber von Bergamo by Mozart, Der Betrüger by Karl Millocker.

**Milan**

**Teatro Alla Scala.** Riccardo Muti conducting Mozart's *La Clemenza di Tito*, with Cheryl Studer, Roberto Vaccaro, Anna Murray, Giorgio Surjan and Goesta Winbergh (Tues and Thur), (80.91.26)

**Rome**

**Teatro dell'Opera.** Alberto Fassini's production of Massenet's *Werther*, conducted by Nicola Bescigno, with Martha Senn and Alfredo Kraus (Tues), (48-17.55)

**Teatro Argentina.** The *Right Opera Ballet* in an understated and elegantly danced production of *The Sleeping Beauty*, from which the second act is inexplicably missing (86-44.01)

**Bologna Teatro Comunale.** Wagner's *Siegfried*, conducted by Peter Schneider, with The Vinningsborg, Wolfgang Passler and Kurt Pryll (Gung in German) (Tues) (33-09.65)

**Ferrara**

**Teatro Regio.** Claude d'Anna's production of Verdi's *Ernani* conducted by Hubert Soudant. (Tues and Thur) (765676).

**Moscow**

**Teatro Uralo Nacional in Zarzuela.** *El Vapora Indiscreto* has a wondrously vibrant production is a contemporary opera with music by Luis de Pablo and conducted by J.R. Encinar.

**Sofia**

**Opera.** Marja Zampieri repeats her much praised performance as the title role in *Das Mädchen aus der Felsenburg* with the *Ukrainische features* Elina Kerttu, Edith Mathis, Janie Glazier,

**Clarens Bieber, Christian Roesch and Bengt Rindgren.**

**Hamburg**

**Opera.** The Ballet *Homage to Juliet* has wonderful John Neumeier choreography. John Dew, the producers of Waigants' films, the opera *Homolustmaschine* has made changes in the revived version to catch up with the political changes in Germany.

**Cologne**

**Opera.** Salome conducted by Cologne's music director James Conlon, with Stephanie Staudte, outstanding in the title role. *La Finta Giocadora* is well sung by Doreen Birkenhead, David Griffith, Janice Hall, Dennis Brooks, Andrea Andonian and John La Sierra.

**Frankfurt**

**Opera.** Johannes Schief made a very successful opera debut as producer of Shostakovich's *The Nose*. The main parts are by Doreen Birkenhead, Dieter Burscheidt and conducted by Oleg Czernedny. *La Finta Giocadora* is well sung by Alan Tait, Elena Stasenko, Alicia Alcala, Margit Neubauer and Vinco Cole.

**Munich**

**Opera.** *Der Freischütz* is a well known repertoire performance with Walter Baderer, Julie Aufmann and Alfred Kuhn. *The Nose of Pigaro*, conducted by Klaus Rutenfranz, with Susanne Pfland, Gudrun Wew-

xox. Hans Hahn, Alan Titus and Alice Clark. *Artistic* style. Gertrude Jahn, Lucia Popp, Jussi Kannmann and Peter Seiffert. Further performances of *Macbeth* and *Il Barbiere di Silezia*.

**New York**

Mervin Cunningham Dance Company. This great contemporary company has achieved its own classic status, shown in programmes that remain exciting despite their familiarity. Ends March 25. City Center (SRL 7907).

Metropolitan Opera. Carlos Kluweber conducts Frances Zeffirelli's production of *Otello* with Edda Ricciardini as Desdemona, Plácido Domingo as Otello and Barry McDaniel as Cassio. Performances of *James Levine* conducting *Die Festung* and *Das Rheingold* in John Dexter's production with Mariella Dava, Barbara Kilduff and Gosta Winberg. Gian Carlo Menotti's production of *Memor L'ancant*. Lincoln Center Opera House (362 6000).

**Washington**

Washington Opera. Zack Brown's production of *Die Fledermaus*. *Aida* with Aprilie Miller as Aida. *Sei tu Principessa* as Amneris and *Tandem* Pappas as Radamès. (467 4600).

**Tokyo**

Tokyo Ballet and Opera House. *Macbeth*. *Les Ballets de Tokyo*. Bunika Kurihara (TAM) (225 5883).

The Art Fair at Meaurio, in the heart of the Holland, which runs until next weekend, March 18, bills itself as the European Fine Art Fair and certainly within a very short time it has established itself as a major event in the art calendar. Whatever it is, the continental galleries, in 30 pavilions, well-organized, well-stocked, well-run and can only grow bigger.

The overall value put on the merchandise on offer, give or take a million or two, was about \$250m, with the most expensive painting by a 17th century still life by the master of the van Dyck, offered by the Newhouse Galleries of New York at a cool \$3m. The French dealers, still a little complacent by their general absence from the fair, were disappointed and even they should be obliged to recognize a good thing when they see it. As it is, while one would expect the dominance of the French and German, The Northern European Fine Art Fair might be nearer the mark.

The work on sale divides quickly even between pictures and sculpture, with the latter much in variety as quality, and the dealers in antique textiles make a particularly strong collective showing, with the Caucasian fragments shown by Baubert of Mannheim and the Chinese at the gallery of Antwerp, outstanding.

There are a lot of fine Oriental

intiguiques too, including some notable Han and Tang bronzes and riders, at Vanderveure, Spinks, Kamekuni and Eberhart Hermann.

The pictures are a fairly mixed bag, insignificant in the contemporary field and surmounting generally. High in the modernist in general, what the artist has in particular interest is, unsurprisingly, Dutch and of the earlier modern period, with good examples of George Breitner, Jacob Maris, Jongkind, Jansz, Shoyers and Isaac Israels especially. There is also a number of galleries, including several in 2000 of Amsterdam and Carpe Diem. And Loek Brons, also of Amsterdam has an extraordinary group of neue schiklicheit paintings from 1980s to the 1990s. The Wilink, and the earlier the better.

The is a mass of unexplicated, albeit attractive 19th century genre of all kinds. The old master field is emphatically Dutch in its interest, with few exceptions. But a lot of quality and interest in the good Jan van Goyen and Salomon van Ruysdael at several stands, and the occasional Ruysdael and Wouwermans. The of Zurich has a fine large tape, a hermaphrodite and two has Johann Haeflgen of London. Other London dealers with strong preferences include Stephen Somerville, Richard Green and the St James's Art Group.

**William Backer**

**William Packer**

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## FINANCIAL TIMES

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Storing up  
trade woe

IN RESPONSE to mounting pressure at home, the Bush Administration shows every sign of getting tough in its skirmishing with Japan over that country's large and persistent trade surplus with the US.

This is the message behind both the recent Bush/Kaifu summit and the current visit to Tokyo by Mr Robert Mosbacher, Commerce Secretary. Deadlines for action, some of them imposed by Congress, are looming thick and fast over the next three months. Unless President Bush can show results, he may have no choice but to impose sanctions under the US Trade Act.

This would destroy hopes of progress in the Uruguay Round of multilateral trade negotiations which remain the Administration's top trade priority for 1990. Although real change will come only as a result of macro-economic policy decisions in both countries, the US hopes to save face by persuading Japan to reform its retail laws that impede the opening of large stores. Congress is increasingly fixated on this as a sign of Tokyo's goodwill.

Japan should be wary of this muddled approach. Like the now-notorious agreement to increase foreign access to its semiconductor market of 1986, retail reform is a false solution. It would ultimately only inflame matters further by creating exaggerated expectations of improvement.

Macro-economic efforts have already reduced Japan's current account surplus to \$70bn last year from a 1987 peak of \$97bn. Short of introducing the kind of managed trade system that is now rapidly being unwound in eastern Europe, Mr Kaifu can do little to control the surplus with the US which remains stuck at \$47bn.

## Bilateral imbalance

US critics blame the continuing bilateral imbalance on Japan's low imports of manufactured goods. These amounted to just 4.4 per cent of apparent consumption in 1988. Japan should structurally change so that, proportionately, it imports as much as other countries, they say.

Yet Europe has exploited Japan's removal of barriers over the past decade better

than the US, whose product mix is ill suited to the demanding Japanese market. In value terms, trade in cars between West Germany and Japan is now in rough balance. This alone shows that the Japanese market is no longer as impenetrable as some US critics think.

The residual barriers to imports that do remain are mostly cultural, rooted in consumer preference for local products and in the industrial tradition of maintaining long-term relations with suppliers. Mr Kaifu already has a policy of promoting imports. His Government cannot change national culture, however, by legislative fiat.

## Competition rules

Particularly misguided is the emphasis on retail reform. France both restricts large store openings and has a trade deficit. There is no automatic connection with trade. Similarly Japan's labyrinthine distribution system operates against all new entrants to its markets, not just foreign ones. Using competition rules to attack it more aggressively would be counterproductive because it would lead to lower prices but it would not necessarily raise imports.

More effective in dealing with the US complaint would be a full and effective liberalisation of public procurement. Japan should consider this carefully. Such a move could remove a major barrier to wide liberalisation which would be in Japan's own interest. Its highly-efficient firms would gain more business abroad than they lost at home.

In the short term, the only useful measures Mr Kaifu could take would be macro-economic ones designed to reduce Japan's global surplus. The need for such measures may grow as the weakness of the yen works through to its trade figures. If Mr Kaifu is feeling mischievous, he might offer to tax capital exports which are now running at some three times the level of payments surplus. This would raise the value of the yen at a stroke. The trade surplus would have to shrink but Mr Bush would have to look elsewhere to fund his twin deficits.

Regulating the  
financiers

EVERY STOCK market cycle invariably produces a crop of financial scandals. The difference from one cycle to another is the scale of the problem and the effectiveness of the regulatory response. By post-war standards the stock market recovery of the 1980s was exceptionally long, which goes some way towards explaining the number of high-profile financial scandals that now dog the regulatory authorities in those industrialised countries that have well-developed securities markets. Less easy to rationalise is the haphazard nature of the response.

At one extreme we have Drexel Burnham Lambert, promoter of the US junk bond market, which arguably owes its demise to a draconian fine of \$650m. Fear of being charged under the Racketeer Influenced and Corrupt Organisations Act (RICO), which was designed to fight organised crime, encouraged the firm to plead guilty to felony charges under the securities laws. It had smaller firms, Princeton Newport, go into liquidation pending trial on RICO charges and was understandably anxious to avoid that fate. Yet by pleading guilty to felonies, Drexel opened itself to large contingent legal liabilities which made it impossible either to raise fresh capital or find a buyer for the firm.

At the other extreme is the British Government's response to the House of Fraser case. Here the Egyptian-born Fayeds brothers have been allowed to retain control of a large stores chain despite having made the \$615m acquisition after providing false information about their background and financial resources to government, shareholders and public. Mr Nicholas Ridley, Trade Secretary, declared that there was no public interest in disqualifying the Fayeds as directors, a decision that caused an outcry in parliament.

## Scandal aberration

When looked at in a wider context, the response to the House of Fraser scandal appears to be an aberration. The readiness of the authorities to pursue directors of Guinness over the Distillers takeover and to bring charges over the Blue Arrow rights issue suggests that Britain is

moving further along the path mapped out by the US.

Among the less attractive features of that approach is the politicisation of securities offences: an anonymous Government Minister was widely quoted, when the takeover boom was causing unease before the last election, as saying that the sooner some leading City practitioners were dragged off in handcuffs the better for the Tory party.

## White collar

It does no harm for the British Government to indicate that it is anxious to take white collar crime more seriously. Yet there are more just methods of deterrence than sending policemen to make arrests on the trading floor only to drop the charges some months later, as happened at Kidder Peabody in New York.

That said, however, the more general toughness of the US system is almost certainly a virtue against the present market background. For the globalisation and deregulation of financial markets has destroyed the ethos in which unaided self-regulation could provide an adequate basis on which to police markets. And in a climate marked by greed, the increasing pressure on profitability in London and Wall Street makes it all too tempting for firms and individuals to take short cuts.

The SEC's action against Drexel may indeed have been draconian. But after the excesses of the takeover boom it was amply justified *pour encourager les autres*.

In Britain, the new sanctions incorporated in the Financial Services Act and the Companies Act 1989 may well ensure a more consistent regulatory response to financial scandals in future.

What they cannot do is to procure consistent and sane judgments from the courts. The intractability of the subject matter makes trial by jury hazardous in the financial area. But that problem is common to all countries that take white collar crime seriously. It is not clear that alternatives to the jury system, such as expert assessors who do business in the same world as the accused, would provide a better outcome.

At noon today in a room at the Marriott Hotel in London's Mayfair Mr Maurice Saatchi, the chairman of Saatchi & Saatchi, will deliver his speech to what promises to be the stormiest annual general meeting in his career.

A year ago Mr Saatchi made a speech to another group a few streets away in the more salubrious setting of Claridges. His speech marked a watershed in the fortunes of the company, the communications and consultancy group that he founded with his brother, Charles, 20 years ago.

The shareholders had arrived expecting to hear the customary Saatchi story of success in the international communications industry. Instead they were told Saatchi faced a fall in profits because of the decline of the US advertising industry and the problems of its recently acquired management consultancies.

Since then Saatchi's fortunes have gone from bad to worse. In the year since its last agm Saatchi has announced an attributable loss and has been banded about as a takeover target. Its shares have halved in value. It has even had to quash rumours of liquidity crises.

More than 700 employees have left including five members of the main board. Last autumn Mr Maurice Saatchi relinquished his role as chief executive to Mr Robert Louis-Dreyfus, the French industrialist who has been appointed in a last attempt to save the company.

The shareholders at today's meeting will want to hear exactly how Mr Louis-Dreyfus proposes to save Saatchi. They expect to be told how he plans to reduce the group's debts; if he has sold its management consultancies; and whether he will be able to hold on to all the communications companies. They will also want to know what role the Saatchi brothers will play in the future of the group.

So far the Saatchi story reads like the script from a soap opera. The stars are the brothers. There is Charles, with his spending spree in the Manhattan art galleries and Maurice, who chairs the City and is clinging his own spending spree in the international advertising industry.

The cast list includes everyone from Mr Martin Sorrell, who left Saatchi for WPP, which has just ousted his old employer as the world's biggest marketing company, to Mr Silvio Berlusconi, the Italian media magnate who began his career crowding Frank Sinatra songs in seaside resorts and now owns a stake in Saatchi; and even Mrs Margaret Thatcher whose Conservative Party was once the most famous client of Saatchi's London agency.

In the early episodes the brothers transformed their tiny London advertising agency into one of the world's most powerful communications companies thanks to the support of the stock market. As the soap continues, they lose the company's confidence by staging a massive deal involving many shares and finally falling prey to the *folie de grandeur* of trying with the idea of buying Midland, one of Britain's biggest banks.

In the latest episode the company is crippled by the debts amassed to finance the takeover of the Louis-Dreyfus who - as a member of one of Europe's wealthiest families and an occasional escort of Kim Basinger, the movie star - seems perfectly cast. He has also had a startlingly successful career at IMS, the market research company owned by Dun & Bradstreet.

The challenge facing him is formidable. Saatchi's pre-tax profits fell from \$116m to \$51m in the year to September 30, when the cost of restructuring pushed it into an attributable loss of \$26m.

This year the group is expected to make a further loss of \$28m but pre-tax profits will tumble to \$45m because of the \$40m interest payment on debts of \$250m. Earnings per share

Alice Rawsthorn reports on Saatchi's programme for reinvigorating its business

The soap's  
next episode

will be a paltry 0.3p after deducting \$18.2m in convertible preference dividends, \$3m in minorities and paying tax at 52 per cent.

There is also the "time-bomb" of a convertible preference issue which could cost Saatchi as much as \$210m - roughly the same as its current market capitalisation - when it becomes redeemable in July 1993.

The first priority for Mr Louis-Dreyfus is to sell the consultancies. Saatchi hoped to raise \$250m when it put them up for sale last summer. But it made the mistake of saying how poorly the consultancies were performing. This not only deterred potential purchasers, but infuriated the management who believed they were unfairly blamed for the problems of Saatchi's communications companies.

Moreover, many of the managers are keen to buy their businesses back, preferably at bargain prices. "After a few years of Saatchi, the last thing we want is to be bundled off to another owner," said one of the US consultants.

Last November Saatchi came close to selling Gartner, its US computer consultancy, to Cap Gemini Segret, a French computer services company, for \$100m (\$20m). CGS was unwilling to proceed without the agreement of Gartner's management. In the following month Mr Gideon Gertner, who heads the consultancy, was interviewed by Business Week under the headline "Gideon Gertner wants to buy his baby back."

Given that the consultants hoped to buy back their businesses, it was in their interest to perform poorly thereby depressing the price. The consultants are expected to make operating profits of \$2m this year. One analyst estimated that they might

have made as much as \$20m.

The Louis-Dreyfus solution is to sell the all consultancies to their management, with Saatchi retaining a stake in some to facilitate the sale. Even if the managers can not raise the money immediately, they should at least have an incentive to improve their performance.

Saatchi expects to sell the consultancies for around \$190m. This is considerably less than the \$250m it had hoped to raise and even than the \$200m - including future deferred payments - it paid for them. But the group should at least raise some capital to reduce borrowings and will then be free to concentrate on communications.

Mr Louis-Dreyfus hopes to hold on to all the communications companies, which include the Rowland public relations network and the Siegel & Gale design consultancy, as well as the Saatchi and Backer Spielvogel Bates advertising network.

Saatchi has already rejected two offers from Mr Carl Siegel, president of Siegel & Gale, to buy the network. Mr Louis-Dreyfus is said to have told him to "stop sitting in the corporate soup." However, McAffrey & McCall, one of the smaller US agencies, is up for sale.

Last year the communications companies performed poorly, partly because of the slowdown in the US and UK advertising markets, but also because costs had spiralled out of control. One problem was that its central controls over costs were far too weak. Another was that, after years of success, its agencies had become increasingly overconfident.

There is one - possibly apocryphal - story of a creative director from Saatchi's London agency ordering

caviar for the whole crew on a commercial shoot. When the caviar arrived, accompanied by a bill for \$75,000, he sent it back because the shop had sent the wrong type.

The cost problem has been resolved. The London agency alone lost 50 people in 1989 and has announced around 50 redundancies so far this year. The communications companies are expected to make operating profits of \$77m this year.

So far there is no sign of the companies being affected by the group's problems. Saatchi's flagship London agency won more new business than any other UK agency last year, according to Campaign. Saatchi also seems to have resolved its problems in New York. BSB, despite the loss of its \$70m Prudential account in the US, has also emerged unscathed.

The chief cause for concern is the UK advertising market, which has been hit by the slowdown in consumer spending and pressure on corporate profits. Saatchi has budgeted for no growth in the UK this year, despite its \$200m of new business because its existing clients have cut budgets.

But the crux of Saatchi's problems is its capital structure. "Under the present structure they will take one step forward only to take two steps back," said Mr Greg Ostroff, advertising analyst at Goldman Sachs in New York.

Saatchi has to bring down its borrowings by improving its financial systems if it is to avoid selling off one - or more - of the communications companies. There is lots of scope for improvement. Saatchi was famous for its strict financial controls in the days when Mr Martin Sorrell was finance director. Its systems have slipped ever

since he left. Most analysts suspect that with better tax planning, credit control and debt management Saatchi can make significant savings.

There is also scope for further cost cutting. The group is still burdened by heavy central costs. Its headquarters is in one of London's most opulent buildings where the walls are crammed with oil paintings by Howard Hodgkin and Victor Waddington from Mr Charles Saatchi's art collection.

The salary bill for the main board alone is more than £3m a year, including £625,000 each for the brothers. Then there are the extras - like two cars for the Saatchis and even the electricity bill for the Mayfair flat the group provides for Mr Louis-Dreyfus.

If Saatchi can cut costs Mr Neil Blackley, advertising analyst at James Capel, believes it could achieve annual cashflow - on pre-tax profits of \$52m and earnings per share of 4.7p in the 1990/1991 financial year - and become cashflow positive thereafter.

The share price would then rise and the "time bomb" of the convertible shares would then become less threatening. Saatchi also has the option of buying back the shares in the market or of asking for shareholder approval to postpone the redemption date at a higher price.

If the worst comes to the worst - if debt is still high and the communications companies flounder - Saatchi would have to sell off subsidiaries. A number of marketing services companies - including Interpublic of the US and Eurocom of France - have expressed interest in parts of the group. Alternatively Saatchi might bring in one of the Japanese advertising agencies, such as Dentsu or Hakuhodo, as a minority shareholder.

Saatchi also has to strengthen its central management. This process is likely to begin with the appointment of non-executive directors at today's agm. Mr Louis-Dreyfus is then expected to appoint new executive directors to the board.

His arrival has raised inevitable speculation about the future role of the brothers. Last week GRC Financial, one of the group's financial public relations agencies, conducted a survey of analysts' attitudes to Saatchi. One of the first questions was: "What do you think of the composition of the board?" The stock market has been bubbling with rumours of everything from an institutional lobby for the Saatchis to take a pay cut, to power struggle between the brothers and their new chief executive.

The terms of Mr Louis-Dreyfus' contract suggest that he has *carte blanche* to run the company. There is even a clause enabling him to leave - with a month's notice and a lump sum of £1m - if his powers are reduced. Saatchi announced his appointment on October 12 but he did not sign his contract until December 5. He is said to have delayed doing so until he had ascertained he would be joining on his own terms.

Mr Louis-Dreyfus and Mr Scott are now the public face of Saatchi. They deal with the institutions and the analysts. Two weeks ago they summoned the heads of the communications companies to a special meeting in London. Neither of the brothers attended.

The Saatchis have not played an active role in the company for some time. "I have not met them. I have never even seen them. Sometimes I think they are a figment of my imagination," said the head of one of Saatchi's European agencies.

Yet Mr Louis-Dreyfus and Mr Scott insist there is no question of the Saatchis leaving. "We're the Saatchis as a major asset," said Mr Scott. "The last thing this company needs is the drama of big names disappearing. Saatchi has had quite enough drama already. What we need now is stability."

The price of  
old shares

Scotchphilly is now available in the shops, or at least one shop. Keith Hollender, a former banker, has opened the Scotchphilly Shop in the arcade of the Britannia Hotel in London's Grosvenor Square.

Although the word does not appear in my dictionary, it means more or less what it suggests. Hollender says that it arose out of a newspaper competition in the late 1970s and covers the collecting of old bonds and share certificates.

This is a bit of a cyclical business, which has never quite taken off. Eitherton, dealers have tended to work from offices, though on the continent there are a few shops that deal in old shares and bonds along with old coins. Opening a shop specialising in certificates is a new venture.

The point of attraction is that some of the old bonds and shares were remarkably decorative. There is a Traynham's of Taschert for example, a Belgian company formed to construct the Taschert railway, which issued shares in 1914. These certificates are going for £20.

Debtenture bonds for the City of Moscow Gas Co, dated 1866, are being offered at £35, and the 1927 7 per cent issue by the Republic of Estonia, repaid in 1928, at £80. Closer to home there is the East London Water Works, whose shares, dated 1808, were printed on vellum and are now on sale for £255. The company had an unfortunate history: its pipes were invaded by eels.

Towards the top of the market there is an original share of the American Express Company signed by two of its founders: Henry Wells and William Fargo. The price is £550.

Hollender says that he has a good site that will attract foreigners. He also argues that the introduction of Taurus by the International Stock Exchange, which will eliminate the traditional share certifi-

cate, will ensure that the market for the old stuff goes on climbing.

## Off sweets

News item: "Stephen Ward, Cadbury's business development director, said at a briefing that the company was concerned about the possible impact of the greenhouse effect on the growth in chocolate consumption."

## Second hand

Perhaps one should occasionally read the glossy magazines that come through the letterbox. Expression, the magazine for American Express Cardmembers, has an interview with Roland Smith, the chairman of British Aerospace. It begins: "Get your tanks off my lawn", is a phrase that will be forever associated with Professor Roland Smith. It was addressed to a Roland "Tiny" Rowland at the height of their battle for the control of House of Fraser.

Some people will associate the phrase more with Prime Minister Harold Wilson talking to the trade union leader, Hugh Scanlon, several years before. And I think Wilson said it slightly more politely. It was "Take your tanks off my lawn."

## Not Bushmen

US Congressman Richard Gephardt shares an unusual distinction with the High Tory columnist, George Will, and Archbishop Desmond Tutu. They all, according to Washington gossip, get under the skin of President George Bush.

Like the others, Gephardt can be irritating. Two years ago, he ran unsuccessfully for the Democratic presidential nomination on a populist/pro-

## OBSERVER



"The mind boggles at Mrs Thatcher saying 'We are a back-basher'."

tectionist platform. Last year, President Bush breached his normal bipartisan blandness with Congress by saying that he was annoyed with Gephardt over a vote on capital gains tax. He was unaware that his critics in a phone call to a Republican Congressman in a Capitol Hill press room were being heard by journalists.

Gephardt's latest offence is to attack Bush for following a foreign policy that is "adrift, without vision, without imagination, and without a guiding light save opinion polls". He says that the President has failed to offer leadership over the changes in Eastern Europe and the Soviet Union. This has provoked a furious reaction from Republicans.

The point to note is that Gephardt has been the first to challenge Bush in such an outspoken way. He also wants retaliation against Japan over the trade imbalance and is protesting about what he sees as the unfairness of the present tax system.

Thus the inevitable Washington question is whether

Gephardt is preparing a second run for the White House. When he became House Majority leader last summer, he promised not to campaign for the White House in 1992 - a pledge he repeated over the weekend. Nevertheless, he has become the Republicans' favourite target.

## Top Sevens

At least something is still booming in Hong Kong. Tickets for the colony's annual rugby sevens tournament at the end of this month have sold out, at HK\$200 apiece, weeks earlier than usual.

There is great debate about whether this is because the local rugby union (aided by George Stimpkin, its New Zealand-born coach who took Fiji to World Cup fame in 1987) has been sufficiently successful with a rugby promotion campaign to fill the stands with Hong Kong Chinese spectators instead of just bloated gremlins, as foreign devils are known.

Alternatively, it could be that the sevens (promoted by Cathay Pacific Airways and the Hongkong Bank) are becoming a major international rugby event, as opposed to a regional party with a few drinks thrown in.

This year, for the first time, there will not only be a side from the USSR - the Soviet Bears, currently in Australia - but also national teams from Wales (the first ever official country side from the UK) and West Germany.

The UK's Barbarians are also fielding a strong side which might challenge New Zealand and Australia, the traditional finalists, and bring British some rare credit in its last major colony.

It may not be quite like Murrayfield on Saturday but it should be worth watching.

## Any offers?

Up for sale among previously unused car number plates today are 1 PM and MAG 1E.

EBEL  
Les Architectes du Temps

LES AMBASSADEURS



## LETTERS

## Stricter conditions needed for Third World aid

From Sir Colin Campbell

Sir, May I extend the debate on Third World aid, in the light of my personal experience, following Mr Karl Ziegler's excellent comments (Letters, March 6). He is absolutely right that much more, and not less, conditionality is required in providing assistance.

Member countries of the Organisation for Economic Co-operation and Development (OECD), which effectively finance most aid, should require the promotion and maintenance of freedom of the individual and the press. There is, at best, only very restricted personal liberty and freedom of speech in a large number of countries, not least in Africa where too often one-party systems stifle democracy.

The second requirement is that the recipient countries have a vogue in these countries which in practice serve primarily to

provide opportunities for politicians and senior civil servants to exercise patronage should be dismantled. The best assistance for developing countries is equity investment. For this to be able to function to these countries' advantage they need to adopt a one-world philosophy where the ability of individuals in all countries to move around the world is progressively encouraged.

There should be a strong presumption against the desirability, among other things, of exchange controls or, if essential, controls on capital movements to be an absolute requirement, then they should instead recognise a financial market in blocked currency not, as is too often the case, that political favouritism can obtain foreign exchange while Mr Average Man cannot.

Private investment com-

mitted with the dismantling of the plethora of parastatal organisations, whose operations have too often been hampered by the combination of incompetence and corruption, will serve the Third World well as the countries which have taken that road are already finding.

There needs also to be a prescription against the spending of unaccountable sums on military hardware. If Costa Rica can survive without an army then so can many other countries.

It is high time the OECD countries, the World Bank and the International Monetary Fund were much more stringent about these issues, with aid being contingent on Third World governments behaving responsibly.

Further points for the OECD aid-giving countries to ponder is the fact that they have been

wholly hypocritical about assisting the developing world to maintain workable prices for a large range of their exportable commodities. Virtually every OECD country protects some areas of its own agriculture by paying its farmers higher prices than those at which the commodities concerned can be obtained from world markets.

Since for the goods should be seen for the gender and there should be a major move to induce the World Bank to act as an honest broker to set up workable commodity agreements in a much wider range of commodities than at present. The main problem with commodity agreements is to split the quotas. The World Bank would be uniquely able to do this fairly.

Sir Colin Campbell, Edinburgh, Perthshire

## Better government management

From Mr Richard Lees MP

Sir, Vernon Bogdanor's article "The problem of making Whitehall accountable" (March 5) is based on some fundamental misconceptions.

Next Steps does not change any constitutional arrangements. The fundamental principle of the accountability of ministers to parliament remains unchanged. Within departments, the system of accountability is strengthened by the further delegation of authority to senior civil servants. The responsible minister determines and publishes a framework document for each agency. It is within this framework that he or she delegates the management of day-to-day operations to the chief executive.

One of the prime objectives is to make government services more responsive and so

improve their quality. The move open Next Steps approach helps the individual with a complaint get directly to the person who is immediately responsible and who can put things right quickly. In the first instance this will be the agency chief executive.

The right of individuals to make representations to their MP and through the MP to the minister is quite unaffected. As before the MP will be able to ask the Parliamentary Commissioner for the Environment to take up complaints of maladministration.

Next Steps is about better management in Government, within proper parliamentary accountability. The first executive agencies are being set up to achieve this; more will follow.

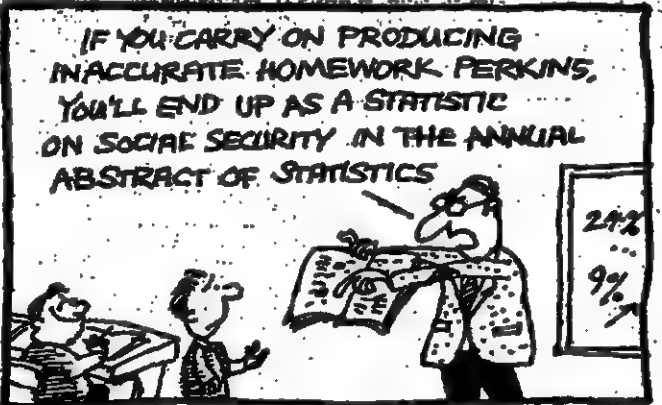
Richard Lees, Minister for the Civil Service, Horse Guards Road, SW1

## Rising educational standards

From Mr James Murphy

Sir, In her rush to rubbish any other view of teachers to that gratuitously espoused by the Institute of Directors, the head of its policy unit, Mr Robinson (Letters, March 5) takes strong exception to the Education Department's statistic that only 11 per cent of pupils now leave school with no public examinations compared with four times that figure in 1970.

steadily over the last two decades. The details are these: In 1987-88, 34 per cent of boys secured 1-4 GCSE/O level grades A-C compared with 17 per cent in 1970-71. For girls the increase was even greater, with 28 per cent now achieving at that level compared with 15 per cent in 1970-71. Likewise for children gaining five or more passes at this level the increase for boys was



She is appalled that I, and presumably the department, should have drawn such an invalid comparison, insisting that only GCSEs at grade C and above be compared with O levels. She fails however to say whether on this measure, standards have increased or declined, electing instead to refer the reader to a set of statistics on social security claimants in the Annual Abstract of Statistics.

Educational statistics on the other hand reveal that standards have, in fact, increased

from 7 per cent to 10 per cent, whilst the increase for girls was from 5 per cent to 14 per cent.

Clearly not the best evidence, assuming evidence matters, to justify UK directors berating UK educators. Perhaps next time, before Mr Robinson and the IOD "sound off" about standards of research and scholarship, they might first check their sources. James Murphy, Department of Educational Research, University of Lancaster

## IT: a plea for partnership

From Mr G.S. Shingles

Sir, The Business Column (Business, March 5) on "government computing" (February 19) highlights the benefits which could result from an early partnership between central government and its information technology suppliers.

More efficient, higher quality, better value-for-money IT

solutions would result for government users if the procurement process were simplified. The UK IT industry has consistently given out this message. Is anyone listening? G.S. Shingles, Managing Director, Digital Equipment Corporation, Reading, Berkshire

## The Government's mandate

charges of libelling the state or its leader might readily be brought. Is this the kind of "crime" for which international co-operation needs to be provided by the UK? We have a right to be told - and assured to the contrary.

The speed with which the Bill is being handled is remarkable. Started in the Lords, it was brought to the Commons only on February 15 and already has received its second reading and committee stage. No reason has been adduced for this haste.

Further, the legislation is to enable the UK to sign the Mutual Assistance Convention of 1957 and an additional protocol which has been open for signature since 1978. It is this protocol that would make fiscal offences "criminal" for the purposes of international exchange of information.

Accession to the protocol implies that the UK Govern-

ment without check by the courts will be inviting any government which alleges fiscal offences by its own citizens (offences which need not be against UK law) to seek confidential tax or banking information even in circumstances where the UK authorities would lack the power to obtain it. The effects on confidence in the secrecy of personal and commercial information within the UK cannot be overstated.

Our association believes that such powers should not be granted to the executive without proper legal safeguards to avoid serious harm being done to constitutional rights as well as preserving commercial confidence, especially in the City of London. W.J.A. Nicol, Chairman, Bar Association Tax Committee, Expro House, 21 Dartmouth Street, SW1

## FOREIGN AFFAIRS

## The road to be trodden to Kosovo

Jurek Martin on how a trial of dissidents reflects Yugoslavia's nationalist problems as a whole

Inciting the ethnic Albanian majority in Kosovo to insurrection, not against the state of Yugoslavia but against the ruling Serbian minority. This is not the place to go into the rights and wrongs of Serbian-Albanian rivalry, on which much can be said on both sides, nor to raise the spectre of Islam, which some Serbs claim to detect. But the Vlast trial is symbolic of Yugoslavia's problems in getting its house ready for full participation in Europe.

Vlast, it must be said, does not conform to the classic pattern of a freedom-loving dissident. An Albanian, he used to be Communist Party chief in Kosovo, a young protégé of Tito and once an intimate of Slobodan Milosevic, the current Serbian leader. Before Serbia, in effect, annexed Kosovo a year ago, he might have been

The problem that Ante Markovic has with Yugoslavia's most famous political trial is that it is not his to stop

one of the most unpopular men among Albanians in the nominally autonomous region. There was a falling out with Milosevic, Vlast lost his party job, experienced a political sea change and later was arrested and charged after a local miners' strike.

Markovic was the 28th prosecution witness. Like any number before him, he recanted, saying his sworn statement had been extracted under duress. The six-man tribunal, all Albanians, made no attempt to silence him. The chief judge patiently, and accurately, paraphrased his words

hobbling federal authority, has been rickety ever since its architect died.

The battle is now joined for a new construction, and, which ever way it is looked at, the current principal protagonists are Markovic and Milosevic. Last summer, after he had addressed 750,000 Serbs on the battlefield of Kosovo, the cradle of Serbian culture where, 600 years earlier, the Turks had triumphed, Milosevic was in the undisputed ascendancy. It is closer now.

I asked Markovic if he thought Milosevic had "gone too far" in reviving Serbian

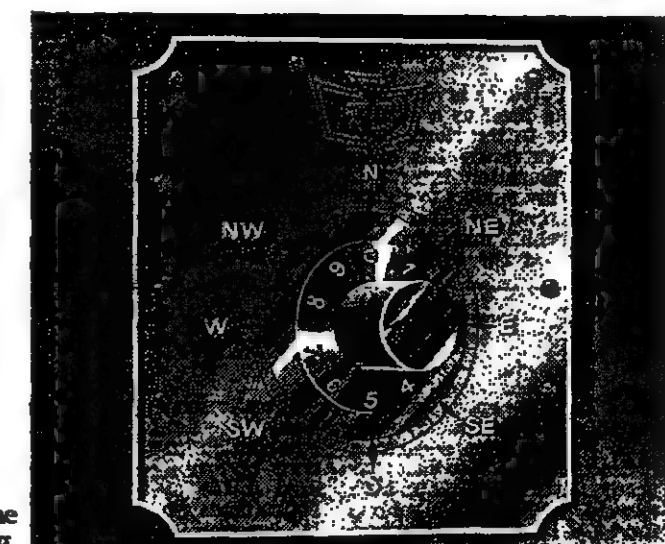
nationalism. "Why don't you ask him?" was the only, abrupt reply. Actually the prime minister does not need to talk to Milosevic at present. By proclaiming political pluralism and by having the only national economic reform plan in town, he must feel he is strengthening his own hand. Circumstantial evidence suggests he is probably right. Even in dirt-poor Kosovo, Markovic gets grudging respect from radical Albanian leaders like Vetan Surrol and Shkëmben Maligj, with whom he shares little politically, beyond a common belief in a pan-Yugoslav approach, and even less economically.

But if economic reform is Yugoslavia's best hope it may also be Markovic's Achilles' heel. Nasty medicine was obviously necessary to combat hyper-inflation. On January 1, the Yugoslav currency, the dinar, was made fully convertible, pegged at seven to the D-Mark; the central bank stopped printing money at will; a partial wage and price freeze has been in effect. The resulting numbers look good. Inflation has dropped from 64 per cent last December alone to probably zero this month and possibly minus next. Yugoslavia's debt problem has been reduced, partly by a \$2bn foreign exchange inflow this year. A new standby loan from the IMF has already been approved in principle.

However, the pipe are already squeaking. Unemployment, officially 11.6 per cent in December, could easily double; enterprises, big and small, no longer protected by a sure supply of unlimited credit and facing an overvalued dinar, may go bankrupt in droves. The commitment of Markovic's Government to reform may not be doubted, but its resolution in the face of adversity has yet to be tested. Milosevic may not have an alternative national plan but if public discontent with the brave new world of market economics rises he may not need one, and this in turn would provoke a hostile reaction from the other republics who so fear a Serbian rampart.

Vetan Surrol, a journalist and socialist who may or may not form his own political party, is capable of taking a philosophical view. Markovic, he says, "is doing the job Suarez did for Spain" in other words establishing the democratic condition necessary for full integration into Europe. But, to use Peter Wiles's phrase, the stability and the political order remain fragile. If Azem Vlast is found guilty and Kosovo goes up in flames, both will be tested even further.

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## Wage offensive highlights new divisions

Japan's cosy industrial relationship is under threat reports Robert Thomson

**S**MILING representatives of Japan's railway unions performed the annual ritual of presenting management with their spring wage demand this year, a 9.6 per cent increase in front of television cameras for the benefit of a national audience.

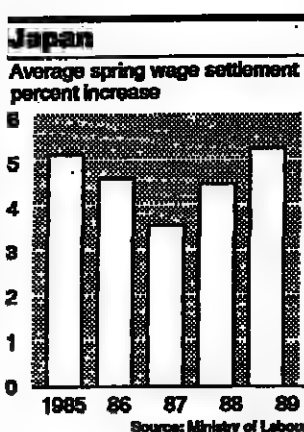
Both sides then sat down to do polite battle in the first round of the "spring offensive," the negotiations between union and management in the largest industries which set standards for wages throughout the country.

To the outsider the negotiations seem to be going through the motions. They are already aware of the figures and what they will agree. By the end of the month, the railway unions, after appropriate dissent, will accept an increase of some 6 per cent and know that, on April 4 or 5, they will make an announcement coinciding with similar agreements in the steel, machine tool and power industries.

But the cosy relationship between unions and management in Japan is beginning to come under threat from a land and stock price spiral that has created greater inequality among a workforce which had, until recently, thought of itself as travelling in the same low-middle class boat.

Mr Kotchi Sato, labour policy manager at the Japan Trade Union Confederation (JTUC), which has 7.8m members, says the increasing diversity of wage and perk packages offered to different types of workers is making an impact on relations between union and management.

"We may have similar goals in some areas but we have very different views on how and when to achieve these



Source: Ministry of Labour

goals," Mr Sato said. Professor Haruo Shimada, of Keio University's economics department, argues that the land price surge has undermined the image of a fair return for labour, and some workers think that "simple labour for ordinary remuneration is purposeless." He suggests that the "Japanese image of being middle class is also being eroded by the emergence of a new very rich class."

At the same time, Nikkeiren, the employers' federation, is in favour of cutting the annual spring rise, increasing the flexibility of different industries, and putting more emphasis on mid and end-year bonuses to reflect the performance of an industry during the year.

Last December, workers received an end-year bonus of around 8 per cent, and the JTUC complains that clerical workers received more than factory workers, and that factory workers in large companies did better than those working for small companies in unfashionable industries.

Mr Sato does not like this inequality: "Management

would rather pay these bonuses than give all workers a pay rise. Our top priority is high and stable wages. The bonus system penalises workers in smaller industries and companies, who get much lower bonuses. The differences are growing."

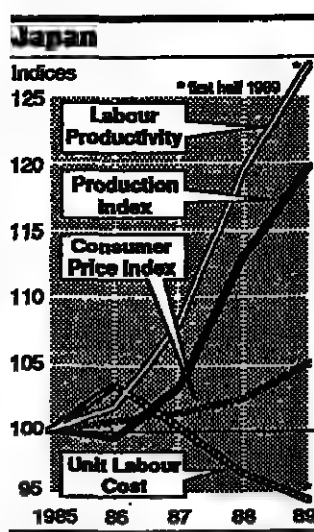
A sign of the challenges to come is a dispute among the labour branches of Toshiba, the computer and consumer goods maker. The big city branches are demanding a larger increase in wages for their members because they have higher property rental costs than Toshiba workers in other areas.

"An worker who doesn't have land now can't afford to buy it, and those who do have land have become wealthy. This gap will make people more militant. They do feel that there is gap and they are dissatisfied. This is something that can only be resolved by looking at the land tax system and other land laws," Mr Sato said.

Employers argue, along with the Bank of Japan, that the greatest danger facing Japan is inflation, and so wage rises must be kept to a minimum. Mr Takuji Yamahara, director of Nikkeiren's labour policy division, said consumer prices are likely to rise 2.5 per cent in the financial year to end March, and "this is not so stable."

Much of the increase is attributable to the introduction of a 3 per cent value-added tax last April, but Mr Yamahara says other factors, such as an increase in raw materials expenses and a labour shortage, have the potential to push inflation far higher.

"As you know, the unions have guidelines that they



should ask for 8 to 9 per cent. Last year, they asked for 6 per cent, and got on average 5.17 per cent. The reason for this rise was because the economy was doing very well," he said.

The implication is that the economy is not doing as well this year, although the Economic Planning Agency expects GNP growth of at least 4 per cent, down on the 5 per cent expected for this year, but strong by most standards.

While workers in large companies received an average of 8.17 per cent last spring, those in companies of less than 300 employees were given 4.71 per cent. A Labour Ministry survey of 200 companies found that 50 gave part-time workers no increase last year, and the other 150 awarded an average rise of 6 per cent to part-timers, who comprise 12 per cent of the workforce.

Mr Yamahara said that, during bargaining, management and unions "argue if necessary

and co-operate if it is necessary," and that relations, generally, have "become better in recent years." Mr Sato, at JTUC, said that "simple confrontation" is a thing of the past, and "we are now moving to an era in which we pursue common goals."

Those comments suggest a confluence of interests, but issues such as shorter working hours and differing demands from different company unions have introduced new strains which could be particularly testing at a time of more sluggish economic growth.

Nikkeiren is encouraging a trend toward flexibility in salaries and in the life-time employment system, which Mr Yamahara said imposes restrictions on corporate performance. He argues that companies are reluctant to cut working hours because an extra day's holiday is "equivalent to an 0.4 per cent wage increase," and "wage increases and hour cuts should be negotiated at the same time."

Trade unions want a cut in working hours from the present annual average of 2,100 to 1,800 by 1993, but Mr Sato said that most unions will "study how their company and industry is performing" before pushing for improvements. Labour shortages are helping the case of workers in some labour-intensive industries.

The ratio of jobs to seekers is now 1.32:1, while secondary school leavers had a choice of 3.62 unskilled jobs at the end of last year, according to the Labour Ministry. One side-effect is that larger companies, including Matsushita Electric, Toyota Motor and Toshiba, are knocking down shared dormitories and building new accommodation for workers.

## Deep pockets and big spenders

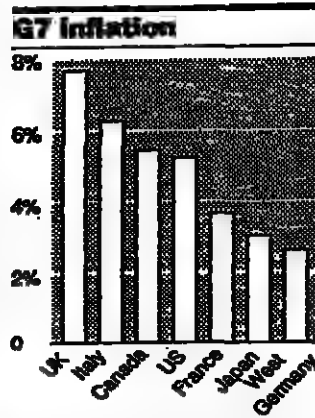
The British consumer refuses to lie down. After more than eighteen months of a government-imposed squeeze on the economy, yesterday's 2.4 per cent jump in retail sales indicates that the strategy is flawed. Even if the February figure is dismissed as an aberration, sales in the December-February period are still 1.25 per cent up on the previous three months. And other indicators, such as the strength of M0, consumer credit and the January import figures, reinforce the impression of an economy that is alive and kicking.

Part of the problem may be the limited percentage of the population which has a significant mortgage, although the recent rise has yet to work its way through the system. Pay settlements are still buoyant — the January average was 8.7 per cent — and there are thus plenty of people whose standard of living has risen despite the interest rate rise. It follows that there is little incentive for the Chancellor to push up base rates to 16 per cent, especially as any boost to the pound would be undermined by the effect on the Tories' opinion poll ratings.

Inflation, already well above OECD levels, has further to climb, as yesterday's output price figures demonstrated. So Mr Major seems likely to ever to play Scrooge in the first televised Budget next week while emphasising to the cynical markets that fiscal rectitude will not be accompanied by monetary laxity. Santa Major will stay in the costume chest until next year.

**Barings**  
 Would the Baring Crisis of 1890 have been averted if the merchant banks had fully disclosed their profits a hundred years ago? Probably not. Yesterday's move by the City's oldest merchant bank to disclose fully its profits for the first time is a welcome gesture to the Brussels bureaucrats, but the casual reader of the group's 1989 report and accounts is left with the impression that the bank is a marginal player in the world of international finance.

In the UK, instead of a normal three months of heavy pre-Christmas work, TDG only had three or four weeks of really intense activity, and since 1988, TDG's pricing has been under pressure, as customers have jibbed at rate increases. Nor was there much relief for TDG in its overseas operations, in France and Holland, where price competition has been hotting up in the road distribution sector two years ahead of 1992. TDG's belt-tightening mea-



But it is impossible to get any feel for the extent of the group's reliance on its phenomenally successful Japanese warrants business.

It is all very well to dismiss the profit breakdown of comparable US investment banks as relatively meaningless. But at least one can get some clue as to the increase in overheads, fee income and profits from capital transactions. As for the rest of the sector, Barings' figures suggest that the massive re-rating of the last six months is probably justified. However, its reluctance to say more than it has to is likely to confirm the market's suspicion about the low quality of merchant bank earnings.

**TDG**  
 However resilient the British shopper may be, in the face of high interest rates, yesterday's 3 per cent drop in the share price of TDG, the road transport and storage company, was an apt reminder of the pressures at the medium-sized and smaller end of the corporate sector. On several scores, TDG's news of operating profits down 2 per cent in 1989, in spite of relatively strong volume gains, looks a bad omen.

Not only did the company's oldest merchant bank to disclose fully its profits for the first time is a welcome gesture to the Brussels bureaucrats, but the casual reader of the group's 1989 report and accounts is left with the impression that the bank is a marginal player in the world of international finance. In the UK, instead of a normal three months of heavy pre-Christmas work, TDG only had three or four weeks of really intense activity, and since 1988, TDG's pricing has been under pressure, as customers have jibbed at rate increases. Nor was there much relief for TDG in its overseas operations, in France and Holland, where price competition has been hotting up in the road distribution sector two years ahead of 1992. TDG's belt-tightening mea-

asures, centering on its 4,000 strong vehicle fleet, look a bearish indicator, too. With that number of lorries, and a 248m depreciation charge in 1989 against pre-tax profits of only 242m, TDG has plenty of scope for saving money by slowing down vehicle replacement. This is precisely what it is doing now, and one has to assume that the industry's smaller fry are doing similarly.

### Japanese yen

The strength of the US dollar and the weakness of the Japanese yen continues to be rather puzzling. It may just be that it is the indecision over Japan's interest rate policy which is undermining the currency. Clearly, there is a more than usual amount of tension between the Bank of Japan and the Ministry of Finance. The former is more worried about asset price inflation whilst the latter seems concerned about the political ramifications of the ugly cracks beginning to emerge in the equity and real estate markets.

If the expected rise in the official discount rate of say 78 basis points, does not halt the yen's slide then the picture could turn rather ugly. However, it is hard to argue that the yen is overvalued on a trade competitive basis and its continuing decline is only going to exacerbate commercial frictions with the US.

### OMV

The renewed vigour of the oil market was highlighted yesterday by the price that OMV, the Austrian oil group, paid for a slice of North Sea assets. OMV paid around half as much again as Enterprise paid for a stake in the same field, and the cost per barrel of proven reserves worked out at a princely \$5.50. However, the fact that Enterprise had exercised its pre-emption rights to prevent Repsol acquiring the stake, illustrates the difficulties for an outsider in getting hold of a quality asset like the Beryl field.

OMV is short of crude and had been searching for upstream interests for some time. It probably regards the heavy price as the inevitable cost of entry although it now needs to find more exploration acreage to get full benefit from the tax system. But the companies which will be most pleased with the deal are the British oil independents, since it may emphasise the value of their assets to stock markets as well as predators.

## Japan viewed as world's most unfair trading nation

By William Duillforce in Geneva

**B**USINESSMEN still regard Japan as the world's most unfair trading nation, despite the efforts the Japanese have recently been making to open their domestic market to imports.

More surprisingly, Americans will be shocked to learn that their colleagues rank the US, champion of free trade, as the third dirtiest trader after South Korea.

The rankings are taken from the 1990 Business Confidence Survey conducted by the International Institute for Man-

agement Development (IMD) in Lausanne and the Geneva-based World Economic Forum (WEF), among more than 1,600 senior company executives in 23 OECD (Organisation for Economic Co-operation and Development) countries, 10 newly developed countries and Europe.

France, ranked fifth after Taiwan, was the only European country to fall into the "unfair trader" category. Brazil was placed sixth in this list. The country least impeached was Austria, fol-

lowed closely by Denmark and Norway.

Disapproval of Japanese and US trading practices was more than matched by the businessmen's respect for these two countries' ability to turn innovations into competitive commercial products. Respondents rated Japan far ahead in this field with the US and West Germany second and third, followed by three "tigers" — the newly industrialised South Korea, Taiwan and Hong Kong.

Business leaders apparently fear that

the US in particular is sitting on its laurels. In the "unfairness" stakes — countries deemed to be relaxing their efforts to stay competitive — they placed the US first before Switzerland and West Germany. Britain was seen as the fourth most self-satisfied.

● The business confidence survey forms part of the annual World Economic Forum Competitiveness Report to be published in June. Japan hopes GATT ruling ends EC "discrimination," Page 7

## OMV to buy N Sea assets for \$260m

By Steven Butler in London

**OMV**, the Austrian state oil company, yesterday started Britain's oil industry when it agreed to pay what was seen as an exceptionally high price for interests in two North Sea oil and gas fields.

OMV is to pay Mobil, the US oil company, at least \$260m for a 5 per cent share in the Beryl field, and Conoco \$60m for a 14.38 per cent interest in the Dunlin field.

The announcement of the deal caused the shares of Enterprise Oil, which has a 50 per cent stake in the Beryl field, to rise by 12p to close at 61p. In July 1988, Enterprise paid \$270m for 10 per cent of

the field, in a deal at the time that many regarded as expensive. Other UK independent oil company shares also rose yesterday.

Analysts estimated proven reserves purchased at \$2m barrels. With an average cost at about \$5.50 a barrel, it is one of the most expensive deals in recent history.

OMV's purchase is aimed at establishing itself as a significant player in the North Sea, where it currently has only minor exploration interests. The deals are subject to rights of first refusal by other field partners, which may purchase the assets at the same price offered to OMV.

"You had a lot of talk about time running out on the North Sea," said Mr Steve Housnell, director of exploration and production at OMV. "We obviously feel differently about it."

Mobil stressed that the sale did not represent any retreat from the North Sea. "OMV came to us out of the blue and made us an offer we couldn't refuse. We regard this as a one off," it said.

Mr Tony Durrant, at Shearson Lehman Hutton, who advised OMV said "I would not deny that they have paid full value." He said that OMV would be able to offset tax li-

abilities from approximately 15,000 barrels a day of production with exploration spending. He also noted that a full price was required to prevent the field partners from exercising rights of first refusal.

Analysts questioned why OMV would need such a large stream of taxable income when it currently had virtually no UK exploration and said this could require the company to pay a high price for exploration acreage. One analyst estimated that the company would have to spend up to \$80m in exploration in the next five years to justify the price paid.

## Saatchi directors may take pay cuts

By Alice Rawsthorn in London

**DIRECTORS** of Saatchi & Saatchi, the communications group, are expected to announce in London today that they are taking voluntary pay cuts.

Saatchi has come under pressure from the City to reduce its share price, which has fallen sharply reflecting its financial problems.

A "ginger group" of investors — led by Mr Joseph Marcano, a French financial analyst — plans to criticise the management at today's annual meeting.

Executive pay has become controversial in the UK after some large salary increases in the late 1980s. Mr John Gurn, chairman of British & Commonwealth Holdings, recently offered to reduce his salary after announcing a sharp fall in profits.

Saatchi's annual bill for main board salaries is more than \$3m (\$4.9m). This includes \$625,000 for each of the Saatchi brothers, Charles and Maurice, and \$500,000 for Mr Robert Louis-Dreyfus, who was appointed chief executive last October.

Three others are each paid \$345,000 a year. Saatchi plans to use today's meeting to present Mr Louis-Dreyfus' proposals to stabilise its financial position. The group has been struggling under the debt incurred by its acquisition in the 1980s. Mr Louis-Dreyfus plans to reach \$280m by the year end, by selling Saatchi's consultancy companies as management buy-outs and improving working capital.

He has agreed prices for the consultancy with the managers. Saatchi should raise between \$20m - \$100m from the sales this year and will retain stakes in some consultancies. It also expects to save \$20m in earn-outs, or deferred payments, on the original acquisitions from next year. Saatchi is also expected to announce the appointment of two non-executive directors today.

Background, Page 18

## German unity 'will increase' EC growth

By David Buchanan in Brussels

**GERMAN** unity will increase overall economic growth in the European Community to 3.5 per cent next year and 4 per cent in 1992, the European Commission forecast last night.

Meanwhile, the Community's finance ministers yesterday nodded through proposals for about Ecu2bn (\$2.4m) in new aid for eastern Europe over the next three years but cut plans to spend more on other parts of the world and on internal EC policies.

Speaking after the finance ministers' meeting, Mr Hans-Erik Christensen, Commissioner responsible for macro-economic affairs, said that Commission estimates indicated that German unity would raise EC growth by 0.5 per cent next year and a full percentage

point in 1992, above what it would otherwise have been. With West German companies redirecting exports to East Germany, other countries should see their exports increase in the pan-German market.

The plans to increase EC aid for eastern European aid from Ecu300m to Ecu500m this year, Ecu550m in 1991 and Ecu1bn in 1992, stirred no real controversy.

However all the EC states, with the exception of Spain, Portugal and Italy, objected to Commission proposals to increase spending on Latin America, the Mediterranean and Asia, and on internal EC policies — like environment and transport — by Ecu315m next year and Ecu580m in 1992. The Council of Ministers

eventually settled for an extra Ecu140m next year and Ecu280m in 1992, over objections of Spain which considered it too stingy, and the Netherlands which regarded it too generous.

● The Organisation for Economic Co-operation and Development (OECD) has set up a special department to handle its growing links with the former Communist countries of eastern Europe that are adopting market-based economies, writes Peter Norman, Economics Correspondent.

The Paris-based organisation of the world's 24 leading industrial countries said yesterday that a new Centre for Co-operation with the European Economies in Transition, headed by Mr Salvatore Zecchini, an assistant secretary general of

the OECD, would organise co-operation between the OECD and central and east European countries "engaged in fundamental reforms."

The centre would aim to develop dialogue on economic and social policies by sending missions, receiving experts and organising conferences and seminars. It will call on the expertise of the OECD secretariat and member countries.

All east European countries, with the exception of Romania, have established links with the OECD. Czechoslovakia wishes to become an OECD member while Hungary has asked the OECD for help with its economic policy. The OECD also sent a large mission to Poland to discuss how to help it move to a market-based system.

## Soviet fight for reforms

Continued from Page 1

link between a separate legislature and the executive.

But Mr Yuri Afanasyev, co-leader of the Inter-Regional Group of deputies with Mr Boris Yeltsin, condemned the haste of the reform plan.

There should be no act on the presidency without a new Union Treaty with all the republics, he said, with direct elections to the presidency, installation of a fully-fledged multi-party system, and abandonment by Mr Gorbachev of any position in the Communist

Party. Then, just as it looked as if he might persuade the wavering to join him, Mr Afanasyev rounded on the one great untouchable figure of Soviet mythology — Lenin.

To cries of dismay from the hall, he declared: "If our leader and founder laid the foundations of anything, it was the institutionalisation of the policy of mass violence and terror. He institutionalised the principle of lawlessness as a state policy."

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Basel	12	15	18	21	24	27	30	33	36
Berlin	12	15	18	21	24	27	30	33	36
Munich	12	15	18	21	24	27	30	33	36
Frankfurt	12	15	18	21	24	27	30	33	36
Hamburg	12	15	18	21	24	27	30	33	36
Cologne	12	15	18	21	24	27	30	33	36
Düsseldorf	12	15	18	21	24	27	30	33	36
Stuttgart	12	15	18	21	24	27	30	33	36
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Riga	12	15	18	21	24	27	30	33	36
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# FINANCIAL TIMES COMPANIES & MARKETS

THE FINANCIAL TIMES LIMITED 1990

Tuesday March 13 1990

**IVECO**



**TRUCK**

BRITAIN'S INTERNATIONAL TRUCK MANUFACTURER

## INSIDE

### Twist in the tale of a corporate cliffhanger

It's a corporate cliffhanger of the best kind: British & Commonwealth's bid to make a comeback. If it succeeds, would be a striking rebound. None the less, recent developments have increased the chances that the survival plan devised by the struggling financial services company may win through. One of the most positive signs is a vote of confidence from the industrialist Sir Peter Thompson (above) who is expected to become a non-executive chairman. The picture will become clearer, however, on April 28 when B&C plans to announce its full-year accounts. Page 29

### Feeling better while getting well

Nausea and vomiting. These are all-too-frequent side-effects of drug and radiation treatments for cancer. They can be so violent the patient suffers physical damage such as torn tissues and broken bones. Such traumas could, however, be a thing of the past. Glaxo, the UK drugs group, yesterday gained approval in Britain and France for Zofran, a drug which relieves the side-effects of chemotherapy or radiation in cancer treatment. Page 28

### Protecting the rural underdog

EC Agriculture Commissioner Raymond MacSharry is feeling bullish. Despite an inevitable barrage of criticism from reluctant member states, he is determined to press ahead with his "rural development" strategy - which aims to help Europe's smaller farmers cope with the impact of reforms to the common agricultural policy. Page 40

### Europe grabs the action

FT-A World Index  
In local currency terms  
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## INTERNATIONAL COMPANIES AND FINANCE

# DSM doubles earnings despite weakening market

By David Brown in Amsterdam

DSM, the Dutch chemicals group which was partially privatised in a highly successful international launch last year, reported 1989 net profits more than doubled from F1.82bn (\$274.4m) to F3.64bn (\$548.8m) but warned that markets had weakened in the early part of this year.

Mr Adrianus Timmermans of DSM's managing board said operating results during the first quarter would slip to about F1.30bn, from the F1.43bn achieved in the strong first quarter of 1988, and would remain at roughly this level for the rest of this year.

This implies an operating result for 1990 of about F1.2bn. Many analysts expect the per share results to decline

this year, perhaps between 20-30 per cent, due to DSM's cyclical vulnerability in the basic chemicals business.

The 1989 net profit figure, which was in line with expectations, included F1.345bn in extraordinary income stemming from the sale of DSM's shareholding in DAF, the Dutch truck manufacturer, and the multi- and polyvinylchloride operations.

Operating results advanced 15 per cent to F1.38bn. As previously announced, the group will pay a dividend of F1.6 per share. DSM is 33 per cent owned by the Dutch Government.

● Philips, the Dutch electronics group, yesterday announced a preliminary

agreement to buy Control Data's 49 per cent stake in Laser Magnetic Storage, a Philips-controlled joint venture with sales of "about" \$150m. The terms of the deal were not disclosed.

The Colorado Springs-based joint venture was formed by Philips and Control Data in 1986, and produces optical and tape mass memory dry mechanisms for use with computers.

● Wessanen, the Dutch foods group, reported 1989 net profit down 12 per cent from F1.92bn (\$287.7m) to F1.71bn, corresponding to earnings per share of F15.07, down F14.93. Sales advanced from F1.38bn to F1.42bn. This lacklustre performance was roughly in line with expectations.

# VW sets rights issue at DM440

VOLKSWAGEN, the West German car maker, has priced its new shares to be issued in a previously announced one-for-ten rights issue at DM440 (\$258.6) a share, which would raise DM1.32bn.

VW also said the subscription period for the shares would be from March 28 to April 5 for owners of ordinary shares and until April 9 for owners of preference shares. VW shares slipped DM2.50 to DM538.50 yesterday.

VW announced the issue of 3m shares in February. The issue will raise VW's nominal capital by DM150m to DM1.45bn. The new shares will be entitled to the full 1990 dividend.

● Huhtamäki, the Finnish foods, pharmaceutical and packaging group, reported an improvement in profitability last year after turning its US confectionery operations back into the loss-making business in 1988, writes Enrique Tessier.

Although Huhtamäki reported a 66 per cent drop in profit before appropriations and taxes to FMI.78m (\$44m) in 1989 from FMI.21m the previous year, the 1989 figure was boosted by extraordinary income of FMI.38m from asset sales.

Consolidated sales rose 24 per cent to FMI.48bn from FMI.44bn in 1988. Earnings per share rose to FMI.23 from FMI.15. The board proposes a 13 per cent increase in dividend to FMI.20 a share.

● Outokumpu, the Finnish state-owned base metals group, said income before extraordinary items last year dropped to FMI.1bn in 1989, from FMI.12bn in 1988, writes Enrique Tessier.

The company blamed inventory losses, which reached FMI.69m last year, and compared with an inventory gain of FMI.36m in 1988. Excluding inventory gains and losses, the group's result was FMI.07bn in 1989 compared with FMI.24bn in 1988.

● Mediobanca, the Italian merchant bank, increased pre-tax profit from L162.9m (\$126.4m) to L275.7m in the six months to December 1989, Reuter reports.

The bank attributed the profit increase to L71.5m from ordinary operations and L104m for extraordinary items.

# Eni chief prepares legal retaliation

By John Wyles in Rome

THE BOARD of Enimont, Italy's deeply troubled public-private chemicals joint venture, will begin preparing today for a special shareholders' meeting scheduled for April 30. The purpose of the meeting is to elect a new board, which is being opposed by one of the company's main controlling shareholders.

Mr Gabriele Cagliari, president of Eni, which holds 40 per cent of Enimont, indicated in a television interview last night that he was preparing legal and other retaliation against Mr Raul Gardini's attempt to secure full managerial control of the joint venture.

He said the law courts offered "the only way" to deal with the agreement between Eni and Gardini's assault on the founding agreements which divided 80 per cent of Enimont between Eni and Gardini's Montedison.

In the meantime, said Mr Cagliari, he would seek another board meeting to propose that Mr Lorenzo Noci return to the post of Enimont president which he resigned two weeks ago, complaining that the divisions between the two main shareholders had made his job impossible.

Since then, day to day management of Enimont has been in the hand of Mr Sergio Cragnotti, Enimont's managing director and one of Mr Gardini's men.

In an impenetrable game of bluff, Mr Gardini, whose Montedison and its allies now control 51 per cent of Enimont shares, is behaving as though Eni had no power to block his proposal for a capital increase of L10,280bn (\$8.14bn), based partly on merging Montedison's specialty chemicals companies, Himont and Ausimont, with Enimont.

Mr Gardini managed to secure the calling of the special shareholders' assembly at last Thursday's Enimont board meeting when one of Eni's directors voted with the Montedison board members. He did so on the grounds that the Italian Civil Code automatically provides for such an assembly when requested by 20 per cent of the capital.

But the fact remains that without Eni's agreement Mr Gardini cannot muster the necessary 65 per cent majority in favour of the capital increase and of changes in Enimont's statutes which would assure him managerial autonomy.

Mr Cagliari, who is obviously seeking to counter a Gardini public relations offensive, repeated in an interview published by L'Espresso magazine yesterday that Eni would not allow Mr Gardini full control of Enimont and that the proposed capital increase was "oversized in relation to the industrial programme which Enimont could successfully pursue."

On Saturday, Mr Gardini took out double page spreads in all national newspapers to publish a long letter to Enimont shareholders explaining the industrial opportunities and logic behind his proposals.

One of the embarrassments of his current position is that he refused to put Himont and Ausimont into the joint venture during negotiations with Eni in the autumn of 1988.

His critics, of whom there are many in Eni, say that changed business conditions and falling profits, allied to high indebtedness of the Ferruzzi Group as a whole, explain Mr Gardini's change of mind.

In the first half of 1989, Himont's operating income fell to L187bn from L285bn in the same period of 1988 while Ausimont's operating income fell to L20bn. As a result, it is argued that the value of these and the

other businesses Mr Gardini is offering Enimont may be only around L3,000bn.

In his letter to shareholders, Mr Gardini says unexpectedly rapid changes in markets, technology and capital dictate a new strategy for Enimont.

This would be based on the synergic opportunities created by marrying Himont's expertise in plastic materials and Ausimont's in polymers and elastomers with Enimont's basic chemicals.

He implies that the joint venture should move out of low added value and low earning sectors such as fertilisers and PVC to create a group whose core business would be based on varieties of polymers.

This would become the world leader in these sectors with a turnover of \$6bn, on a par with Dow Chemical, BASF, Hoechst, Bayer and Du Pont.

Mr Gardini promises many "leading edge" activities in the development of new biodegradable and other plastic materials.

His strategy foresees the creation of a group with 1990 sales of around L30,000bn, a gross operating margin of L3,400bn and investments of L2,500bn.

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# Irish Life outlines privatisation

By Patrick Cockburn

IRISH Life Assurance, the state-owned company with 40 per cent of the Irish life insurance market, is to be privatised according to a statement yesterday by the Irish Government.

Mr Albert Reynolds, the Minister for Finance, said the Irish Government intended to reduce its shareholding from 80 per cent to 24 per cent through public flotation but

will remain the largest single shareholder.

Irish Life, which has reserves of L240m (\$255.8m) and manages L24m in funds, was formed in 1939 by amalgamating the life offices of five UK life insurers.

The bank currently has a field force of 500 representatives in Ireland and another 300 in the UK.

According to Mr David

Kingston, Irish Life's managing director, the company intends to provide "long term financial services from its Irish base. To achieve this ambition we will need access to further capital."

To safeguard against takeover by the Irish Government will retain a "golden" or special share which will limit the size of individual private shareholdings after flotation.

# UAP increases international issue portion

UNION des Assurances Paris (UAP), disappointed with the domestic results of its recent share issue, has decided to increase the international portion, AP-DJ reports.

The state-controlled insurance concern said current financial conditions in France were not "favourable", contributing to an under-subscription by 26 per cent so far for the French portion of the FF6.8bn (\$1.15bn) issue, the largest yet made on the Paris Bourse.

UAP placed a significant portion of the blame on the French banks who contracted to place the shares.

# Credit du Nord recovers from 'state of emergency'

By George Graham in Paris

CREDIT DU NORD, the commercial banking subsidiary of France's Paribas group, nearly doubled its net profits last year to FF1.12m (\$19.4m), marking its return to solid profits after heavy losses in 1986 and 1987 and a more modest profit in 1988.

"The general situation has improved to the point where we can look beyond a state of emergency and start building tomorrow's bank," said Mr Bruno de Maulde, chairman.

He said Credit du Nord's operating ratios still fell short of those achieved by the big-

gest French banks, "but we have caught up some of our other less brilliant competitors."

Credit du Nord's objective remains a net profit of FF1.90m by 1992, which would imply an operating profit of FF1.4bn.

Mutual fund and electronic home banking were two sectors which performed well in 1989, Mr de Maulde said.

Lending activity had also developed strongly, with the bank's total outstanding credits rising by 14 per cent to FF108.5bn.

# Mira Lanza suspended on Milan SE pending offer

By Haig Simonian in Milan

SHARES in Mira Lanza, the Italian detergents and specialty chemicals group majority-owned by Benckiser of West Germany, were suspended on the Milan stock exchange yesterday pending an offer for the minority stock later this week.

Terms of the proposals, which will be discussed at a Mira Lanza board meeting on Thursday, were not disclosed. The company's stock closed at L48.30 (\$54.25) on Friday.

Benckiser, which has grown rapidly via a string of acquisitions in Europe and, most recently, the US, in the past two years, bought a 54 per cent interest in Mira Lanza in early 1988. Since then, there has been steady speculation that it would launch a full bid, driving up Mira Lanza's share price.

Last September, Mr Peter Hart, Benckiser's chief executive, admitted that the com-

pany had raised its stake to around 76 per cent, but denied any bid plans were in the offing. At the time, Mr Hart said merely that Benckiser had taken advantage of undervalued equity prices to raise its stake.

● Net earnings at La Rinascente, the Italian department stores group controlled by one of the Agnelli family's holding companies, rose by L6.9m to L77m last year.

Group turnover in 1989, excluding value added tax, jumped by almost 26 per cent to L3,695bn thanks partly to the inclusion of majority-owned Sigro Distribuzione, based in Sicily.

Investments, which included the opening of seven new outlets, rose by L41m to L221bn. The company plans to pay a dividend of L150 a share on its ordinary shares and L200 on its savings stock.

# Pharmaceuticals help lift Procordia profits by 15%

By Robert Taylor in Stockholm

PROCORDIA, the Swedish holding company with interests mainly in consumer goods, services and pharmaceuticals, announced yesterday a 15 per cent rise in its profits (after financial items) for 1989 from SKr1.99bn (\$323m) to SKr2.28bn. Group sales rose 12.9 per cent to SKr20.57bn from SKr18.22bn.

The board proposed lifting the dividend to SKr2.50 a share from SKr2.00 a share. The group said it would not give any forecast for this year until it publishes the prospectus for the proposed deal with the Volvo-controlled pharmaceutical company Pharmacia and Volvo's food division Provador in a few weeks time.

The best result in the group was in pharmaceuticals with an increase to SKr900m from SKr645m and a sales rise to SKr4.1bn compared with SKr3.5bn in 1988.

The consumer goods division lifted profits to SKr1.34bn from SKr1.11bn and sales to SKr9.35bn from SKr7.76bn. Profits rose impressively in its beer, tobacco and confectionery activities.

● Svenska Handelsbanken, one of Sweden's top three commercial bank groups, reported an 8 per cent rise in group operating profits to SKr 3,560m for 1989, writes Jack Burton.

The board proposed a dividend of SKr4.10 per share, an increase of 21 per cent. Profits from mainstream banking operations improved by 8 per cent to SKr3,650m.

Total income for the group also rose by 8 per cent to SKr7.9bn. Interest income climbed by 12 per cent to SKr 4,78bn, reflecting an increase in lending volume. Costs climbed by 9 per cent to SKr 1,9bn as the bank's international expansion continued.

All of these securities having been sold, this advertisement appears as a matter of record only.

March 1990

4,000,000 Shares



**THE INDONESIA FUND, INC.**

Common Stock

BEA Associates, Inc. — Investment Advisor

2,000,000 Shares

This portion of the offering was offered outside the United States by the undersigned.

James Capel & Co.

Oppenheimer & Co., Inc.

Credit Suisse First Boston Limited

Deutsche Bank Capital Markets Limited

Robert Fleming & Co. Limited

Paribas Capital Markets Group

N M Rothschild & Sons Limited

Salomon Brothers International Limited

Swiss Bank Corporation

Yamaichi International (Europe) Limited

Investment Banking

Hyundai Securities Co., Ltd.

2,000,000 Shares

This portion of the offering was offered in the United States by the undersigned.

Oppenheimer & Co., Inc.

Bear, Stearns & Co. Inc.

The First Boston Corporation

Alex. Brown & Sons

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette

A. G. Edwards & Sons, Inc.

Goldman, Sachs & Co.

Kidder, Peabody & Co.

Lazard Frères & Co.

Merrill Lynch Capital Markets

Morgan Stanley & Co.

PaineWebber Incorporated

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## INTERNATIONAL COMPANIES AND FINANCE

## National Semi losses disappoint the market

By Louise Kehoe in San Francisco

**NATIONAL Semiconductor**, the Silicon Valley chip manufacturer, disappointed analysts with higher than anticipated losses for the third quarter, but the group expects to return to profitability in the fourth quarter.

Net losses for the quarter ended February 25 were \$10.2m or 12 cents per share, compared with a net loss of \$44.6m or 46 cents in the year-ago period. Analysts had projected third-quarter losses of 3 cents to 5 cents per share.

Net earnings were boosted by one-time credits totalling \$11.3m. These included a \$4.6m credit due to lower than anticipated costs associated with closing a plant in Danbury, Connecticut, and a \$1.5m gain from selling an operation.

Revenues rose 6 per cent to \$494.3m from \$379.3m in the third quarter last year. National had indicated it expected a difficult third quarter, as its slowest selling period of the year. The company noted that its manufacturing operations were closed for two weeks during the Christmas holiday period.

"In addition, our performance was affected by continuing pricing pressure in certain product areas," said Mr Charles Spork, president and chief executive. Prices of electrically programmable read-only memory (EPROM) chips, widely used in personal computers, have fallen over the past year.

"During the quarter, we completed the closure of the Danbury facility, which was the final step in the cost reduction and restructuring programme," said Mr Spork.

In the nine-month period the company suffered a net loss of \$93.7m or 36 cents per share on sales of \$1,358m, compared with a net loss of \$100.5m or \$1.04 on sales of \$1,333m.

## Bolar fights to get out of the mire

Karen Zagor on the scandal that hit a successful generic drug maker

It reads like an old-fashioned tale of greed and corruption: government regulators took bribes from companies, approved products without checking the paperwork too carefully and gave some companies preference when approving products.

It all turned sour when a small company, which thought it was receiving biased treatment, hired a private detective. He sifted through rubbish bins for evidence and took his information to Washington, where Representative John Dingell of Michigan took over.

The findings of Representative Dingell's sub-committee have rocked the fledgling US generic drug industry and its watchdog agency, the Food and Drug Administration (FDA).

The generic drugs business in the US was small until 1985, when the law was changed to make approval procedures simpler for generic versions of drugs whose patents had expired. Previously, this ease of processing was available only for copies of drugs first approved before 1962.

Within four years, sales of generics increased from less than 10 per cent of the US market to between 20-30 per cent, to an annual figure of about \$5bn-7bn. "It was like putting a pot of gold in front of people," says Mr Reid Stuntz, a counsel for Dingell's sub-committee on Oversight and Investigations.

"Most people were honest, but some weren't," says Mr Stuntz. The fall-out from Dingell's investigation led to the resignation of four FDA officials, three of whom were later charged with criminal offences, including Mr Charles Chang, formerly the FDA's supervisory chemist. Several generic drug manufacturers have closed shop and others are trying to clean up their operations.

Bolar is one of the biggest - and previously most successful - companies trying to pull itself out of the mire. Although the company has not been implicated in any bribery charges, Bolar is being investigated for falsifying documents in FDA applications and substituting another company's

drug for its own in tests. Bolar's production and shipments of its own-name drugs are frozen while tests are conducted to ensure that its drugs are the equivalent of the name brands they replace.

The company has also laid off, temporarily at least, 117 of its 338 employees. Mr Robert Shulman, Bolar's chairman, who co-founded the company in 1980, has resigned, as has Mr James Rivers, the executive vice president who joined in 1972 and controlled research and development.

Mr Lawrence Rainfield, Bolar's other co-founder who had been the secretary-treasurer before the scandal broke, took over last month as president and is trying to clean up the mess by co-operating with the FDA.

Mr Rainfield has been a close friend of Mr Shulman since 1982, when they both worked as life guards on a New York city beach. He says he knew nothing of what has sent his company into a tailspin. The Justice Department and the FDA have pressed no charges against him.

"My obligations here were the day-to-day running of sales and investments. I had no direct or indirect contact with production and research and development," he says.

Mr Rainfield's first task is to re-establish credibility with the FDA. He has asked for a settlement with the Securities and Exchange Commission,

which had charged Bolar with misleading shareholders. But the company still faces charges from the Department of Justice and class action suits from shareholders.

Then he will try to rebuild the company's customer base. "There will be a problem with consumer acceptance and we will have to be patient, but Johnson & Johnson is back in business with Tylenol, and Perrier is back on the shelves."

Bolar's most pressing concern, according to some analysts, is to get its generic version of Dyazide, a blood pressure medicine sold by SmithKline Beecham, back on

shelves. It is estimated that generic Dyazide is worth about \$7m a year in sales to Bolar. Bolar's version of Dyazide is being tested at an FDA-approved laboratory in San Francisco. However, Mr Rainfield believes the company will survive, even if its Dyazide fails the tests.

According to Mr Rainfield, Bolar had a healthy cash cushion from its glory days which should help it pay for the new testing and any litigation costs. He adds that the company is not considering filing for protection under Chapter 11 of the Federal bankruptcy code.

Mr David Sals, a drugs analyst at Wedbush Morgan, is less sanguine. He reckons Bolar may face further lawsuits and the company may be forced to seek protection through Chapter 11 to survive. "Bolar may be able to

sneak by, but it's going to be difficult," says Mr Viren Mehta, a New York stock analyst at Mehta and Isley. "There has been speculation about Chapter 11, but Bolar's change of stance and co-operation with the FDA should help."

The company has not always been so co-operative. In September, Bolar employees, with help from management, took out a full page ad in the New York Times saying: "We are outraged at US Representative Dingell and his sub-committee on oversight and investigations for creating a climate of fear and distrust within the entire generic pharmaceutical industry because of the fraudulent deeds of a few."

Mr Rainfield says: "If I'd known then what I know now I would never have supported that ad. I didn't know there was a cancer growing."

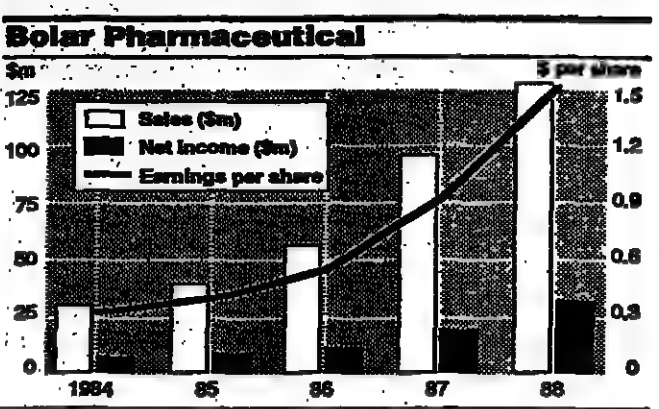
Bolar is also under pressure from partners in two new, potentially lucrative joint ventures. KV Pharmaceuticals is suing the New York company, saying that Bolar's conduct will prejudice business. For similar reasons, Mylan Labs says it would like to buy Bolar's 50 per cent share in their joint venture to make a non-generic drug to help Parkinson's disease sufferers.

Mylan set the Dingell investigation in motion last year when it came forward with evidence of corruption at the FDA. "When we first got into it, we thought it was just a problem at the FDA and had no idea that so many companies were involved," a Mylan representative says.

Since the scandal became public, all generic drug makers have been hurt by the industry's tainted image. And the FDA, which was working with a limited budget and staff, has had further staff cuts.

The short-term beneficiaries are the brand-name makers, such as SmithKline, which has seen sales of Dyazide surge since the Bolar version was pulled from the market.

But ultimately, says Mr Mehta, "generics are an important part of health care. We expect them to come back."



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which had charged Bolar with misleading shareholders. But the company still faces charges from the Department of Justice and class action suits from shareholders.

## French group in friendly bid for Federal Pioneer

By Bernard Simon in Toronto

**SCHNEIDER**, the French industrial group, is to make a friendly C\$300m (US\$254m) offer for Federal Pioneer, Canada's largest domestic utility-owned electrical company.

Schneider said yesterday it would offer C\$15 a share for Federal's outstanding common shares. The Canadian company's controlling shareholder, Enfield Corp, with a 33.3 per cent interest, has agreed to tender its shares.

The offer is subject to regulatory approvals, including some from the Canadian Government.

Schneider plans to finance the bid through a combination of company funds and private borrowing. It said FP would be integrated into its business through its Merlin-Gerin unit. FP has several joint ventures with technology companies, including a licensing pact signed last year with GEC Alsthom Transformers to

design and manufacture power transformers. A large portion of its business is done outside Canada, especially in the US, Britain and Latin America.

FP earned C\$22.8m before extraordinary items last year, on revenues of C\$287m. The company was in the public eye last year after disclosing that its pension fund had bought a large block of shares in its parent company during a fierce battle for control of Enfield. FP took an extraordinary loss of C\$7m last year following losses suffered as a result.

Schneider expects 1989 attributable group net profit to rise to around FF\$650m (\$145m) from FF\$560m in 1988, Benter reports. Group turnover would be around FF\$48bn, against FF\$45bn in 1988.

The group said it had sufficient funds and credit lines to finance the acquisition and that it would not make any cash call on markets.

## Rhône-Poulenc signs Rorer deal

By Alan Friedman in New York

**RHÔNE-POULENC**, the leading French chemicals concern that is to acquire 66 per cent of Rorer, the US drugs company, yesterday said it had signed a preliminary agreement calling for the start of a multi-stage takeover.

The total value of the deal is expected to be more than \$3bn. Rorer said the deal would lead to the creation of a new company - Rhône-Poulenc Rorer - which will have \$2bn worth of annual sales and will rank among the top 10 drug companies.

Rhône-Poulenc will control most of the board of the new company, including Mr Bob Cowhagen, who will stay on as chairman and chief executive.

The first step, to begin on Friday, will be a \$75 per share cash tender offer for half of the outstanding Rorer stock or 21.6m shares. This part of the deal, to cost \$1.68bn, will give Rhône-Poulenc 50.1 per cent of Rorer.

The tender is subject to a change in Rorer's company statutes and to the tendering of

at least 32.4m of the outstanding 43.2m Rorer shares.

Rhône-Poulenc will finance the \$1.68bn tender part of the Rorer deal with the backing of a pool of banks - Société Générale, Barclays Bank, Chase Manhattan and Royal Bank of Canada.

The second stage of the takeover will bring Rhône-Poulenc's stake in Rorer up to 66 per cent. Rhône-Poulenc will transfer its worldwide human pharmaceuticals business (with \$1.9bn sales in 1989) to Rorer in exchange for the issue of 24m new Rorer shares and the assumption by Rorer of \$265m of Rhône-Poulenc debt.

Rorer will also pay \$30m to buy Rhône-Poulenc's existing US pharmaceutical assets.

Finally, Rhône-Poulenc will issue contingent value rights (CVRs) to Rorer shareholders, each of which will entitle Rorer shareholders to receive at the end of three years an amount by which a 98.26 target price equals the greater of

the average market value of Rorer stock or a \$52 floor price.

This option may be renewed for a fourth year, bringing the target to \$106.12.

Rorer shareholders will thus end up with a cash value equivalent to \$39 per share (the \$75 tender for half of their shares) plus publicly quoted CVRs and shares in Rorer.

Les Mutuelles du Mans is financing its stake in Canadian property and casualty insurance by linking up with L'Industrie-Alliance, Quebec's largest life and health insurance group, writes Robert Gibbons from Montreal.

Les Mutuelles already has control of L'Union Canadienne, a small general insurer, and has put it with L'Industrie-Alliance's general insurance subsidiary in a new holding company, Unidaval.

Les Mutuelles already has re-insurance interests in Canada and is a shareholder in Sodacan, the largest Canadian insurance broking and re-insurance group.

**FF175,000,000 (US\$31,000,000)**

Senior and subordinated term debt and equity provided to an investor group for the FF2,003,600,000 acquisition of

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**U.S. \$75,000,000**

**Christiania Bank og Kreditkasse**  
Floating Rate  
Subordinated Notes Due 1994

Interest Rate 8.6875% per annum  
Interest Period 12th March 1990  
Interest Amount per U.S. \$10,000 Note due 12th September 1990 U.S. \$444.03

**Credit Suisse First Boston Limited**  
Agent Bank

**THE KINGDOM OF DENMARK**

**Yen 10,000,000,000**  
Yield Curve Notes Due 1991

In accordance with the provisions of the Notes, notice is hereby given that for the period from 12th March, 1990 to 12th September, 1990, the Rate of Interest will be 1.32444% with a Coupon Amount of Yen 13,244 per Yen 1,000,000 Note. The next interest payment date being 12th September, 1990.

**Chemical Bank**  
Agent Bank

This announcement appears as a matter of record only

**METSÄ-SERLA**  
Metsä-Serla Oy

**US \$150,000,000**  
Term Loan Facility

Arranged and Underwritten by

**National Westminster Bank PLC** **Union Bank of Finland Ltd**  
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Provided by  
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**National Westminster Bank PLC** **WestLB International S.A.** **Union Bank of Finland Ltd**

Managers

**National Bank of Kuwait SAK** **Union Bank of Switzerland**  
**Amsterdam-Rotterdam Bank N.V.** **Citibank City**  
**The Dai-ichi Kangyo Bank, Limited**

Co-Managers

**Bayerische Landesbank Girozentrale, London Branch** **BNS International (Ireland) Limited**  
**The Kyowa Bank, Ltd.**

Participants

**Banque et Caisse d'Épargne de l'Est, Luxembourg** **Crédit Agricole**  
**National Bank of Abu Dhabi** **RBC Finance B.V.**  
**SDS Bank s/a** **The Sunam Bank, Limited**  
**Handelsbank Nederland (Overseas) Limited**

Agent Bank

**Union Bank of Finland Ltd, London Branch**

January, 1990

**NOKIA**  
(Incorporated with limited liability in the Republic of Finland)

**NOTICE OF ANNUAL GENERAL MEETING**

Notice is hereby given to the shareholders of Nokia Corporation (the "Company") of the Annual General Meeting (AGM) to be held on Monday 2nd April, 1990 at 3.00 p.m. at The Helsinki Fair Centre, Congress Wing, Congress Hall C1, Ruusukallio, Helsinki, Finland.

The following matters will be on the agenda for the meeting:

- A joint proposal by the Supervisory Board and the Board of Directors to amend the Articles 4, 5, 6 and 12 of the Articles of Association and to delete the Article 4e. The main contents of the proposed amendments are the following:
  - The provision regarding the Supervisory Board is deleted.
  - The minimum number of the Board of Directors will be raised from five to seven and the maximum number from nine to ten.
  - The operative management will be the responsibility of the Executive Board, whose chairman and members will be appointed by the Board of Directors.
  - The Board of Directors will appoint the President.
- The matters specified in Article 12 of the Articles of Association, as follows:
  - review of the annual accounts, comprising the Profit and Loss Account, the Balance Sheet, the Annual Report of the Board of Directors and the Consolidated Accounts;
  - review of the Auditors' Report;
  - review of the Supervisory Board's statement concerning these;
  - approval of the Profit and Loss Account, the Balance Sheet, the Group Profit and Loss Account and the Group Balance Sheet;
  - decision on any measures to which the profit or loss shown in the approved Balance Sheet or Group Balance Sheet may give rise;
  - decision on discharging the members of the Supervisory Board, the Board of Directors and the President from liability;
  - decision on the remuneration to be paid to the members of the Board of Directors and to the auditors;
  - appointment of members of the Board of Directors; and
  - appointment of the auditors and the deputy auditors.
- A request by a shareholder to amend the Articles of Association in such a manner that two members of the Board of Directors and their personal deputies be appointed by representatives of different personal categories.

The accounts for the 1989 financial year and details of the proposal mentioned in paragraph 1 above, will be on display from March 28th, 1990 at the Company's Head Office at Eteläkatu 12, Helsinki, Finland, and the offices of Enkivä Securities, Scandinavian Enkivä Limited at 26 Finsbury Square, London EC2A 1DS. Copies of the accounts in Finnish, Swedish and English will be sent to shareholders upon request to the Registrar. Copies of these documents will also be available on request from Enkivä Securities. Copies of the full annual report will be available from Enkivä Securities from 28th March, 1990.

Registered shareholders who wish to exercise their voting rights at the AGM must give notice to the Company of their intention to attend not later than 28th March, 1990 at 4.00 p.m. Notice may be given to the Shareholders' Registrar in person at the Office of the Company at Eteläkatu 7 A, Helsinki, Finland, during office hours, or by telephone (035) 0 1807 350, or in writing to the Shareholders' Registrar, Nokia Corporation, P.O. Box 117, SF-00211, Helsinki, Finland. Notice should arrive no later than 28th March, 1990.

Helsinki, March 1990  
Supervisory Board of Nokia Corporation

**U.S. \$150,000,000**

**First Interstate Overseas N.V.**  
Guaranteed Floating Rate  
Subordinated Notes Due 1995

Guaranteed on a subordinated basis as to payment of principal and interest by

**First Interstate Bancorp**

Interest Rate 8.625% per annum  
Interest Period 12th March 1990  
Interest Amount per U.S. \$10,000 Note due 12th September 1990 U.S. \$442.50

**Credit Suisse First Boston Limited**  
Agent Bank

**PAN-HOLDING**  
SOCIÉTÉ ANONYME  
LUXEMBOURG

At its meeting of March 8, 1990, the board of directors finalised the accounts for the financial year 1989.

The accounts show a net profit of USD 30,203,757, including a net realised gain on sales of investments of USD 25,222,919.

The unconsolidated net asset value as of December 31, 1989, amounted to USD 337,321,172, equivalent to USD \$48.49 for each of the 615,000 shares of USD 100 par value forming the capital. This value is to be compared with USD 454.83 as of December 31, 1988, that is an increase of 20.6% for the year 1989.

If one includes the dividend of USD 7.75, the increase is in 1989 22.3%.

The consolidated net asset value, as of December 31, 1989 amounted to USD 561.93 per share.

As of February 28, 1990, the unconsolidated net asset value amounted to USD 525.69 and the consolidated net asset value amounted to USD 538.82 per share.

The board decided to propose to the annual general meeting to be held on May 30, 1990, the distribution per share outstanding on June 29, 1990, of a dividend of USD 8.50 for the year 1989, against a dividend of USD 7.75 paid for the year 1988. The dividend of USD 8.50 is free of withholding tax in Luxembourg and would be payable as from July 2, 1990.

**U.S. \$250,000,000**

**CARTERET SAVINGS BANK**

Collateralised Floating Rate  
Notes Due 1996  
of which U.S. \$125,000,000 is being issued as the Initial Tranche

Interest Rate 8.625% p.a.  
Interest Period 12th March 1990  
Interest Amount per U.S. \$10,000 Note due 12th September 1990 U.S. \$442.50

**Credit Suisse First Boston Limited**  
Agent Bank



## INTERNATIONAL COMPANIES AND FINANCE

## CCA in A\$487m bid for bottling group

By Our Financial Staff

COCA-COLA Amatil (CCA), the recently reorganised Australian soft drink giant, yesterday moved further to consolidate its market position in the region by bidding A\$487m (US\$369.7m) for the Adelaide-based C-C Bottlers (CCB).

CCA - directors of which indicated their willingness to accept the offer - is the sole Coca-Cola franchisee for South Australia, Tasmania, the Australian Capital Territory and for parts of New South Wales, Victoria and the Northern Territory.

It also has joint ownership with CCA of Oasys Industries, a Coca-Cola franchisee in New Zealand, as well as interests in a US Coke bottler, other soft drink companies, a brewery and a restaurant chain.

The deal would give CCA a virtual monopoly of the New Zealand as well as Australian market for Coca-Cola.

For soft drinks as a whole, it will increase its Australian market share to 35 per cent from 29 per cent.

The offer is one CCA share plus A\$13.25 cash for every five CCB shares.

Mr Michael Astley, CCB

chairman, said this

amounted to a premium

of about a third over market

value for its shares, which closed at A\$3.75 ahead of the news.

CCA is 59.5 per cent owned by its US parent. It emerged in its present form last year when Amatil, the former affiliate of the UK's BAT Industries, spun off its cigarette side, called W.D. and H.O. Wills and controlled by BAT.

Mr Dean Wills, CCA chairman, said the planned unification of the Coke franchises in Australia and New Zealand "will offer operational and merchandising benefits" and strengthen the CCA balance sheet.

● Australian National Industries (ANI), the engineering group recently acquired by Mr Kerry Packer, reported sharp improvements in profits and revenues, writes Chris Sherwell in Sydney.

For the seven months to January it showed after-tax earnings of A\$57.7m (US\$43.8m), up 43.2 per cent.

Revenues were A\$1.3bn, up 25 per cent. ANI is maintaining its interim fully franked dividend at 5.3 cents a share.

The improvements follow a plunge into the red for the year to June, when the group wrote off A\$200m arising from its exposure to the collapsed Spedley group.

## Ashok Leyland steps up a gear

Gita Piramal looks at an Indian commercial vehicle manufacturer

INDIA'S Ashok Leyland, regarded until recently as a conservative manufacturer of commercial vehicles and diesel engines, is acquiring a more high-octane image.

The company, which ranks second only to Telco, India's biggest commercial vehicle manufacturer, is planning to pump in Rs10bn (\$593m) over the next five years to upgrade its sprawling plants at Ennore and Hosur (in Tamil Nadu), Bhandara (Maharashtra) and Ahwar (Rajasthan).

Much of the fresh investment required is likely to come

"We are very keen to invest in India and given the scarcity of internal resources, foreign investments can play an important role"

from the Hinduja group which acquired management control of Ashok after a fierce takeover battle in November 1987.

"We are very keen to invest in India on a long-term basis and given the scarcity of internal resources, foreign investments can play an important role," said Mr S. P. Hinduja, the head of a transnational trading house which has interests in steel and non-ferrous metals, fertilisers, crude oil and petroleum products.

The investment plans come on the heels of Ashok's improved financial perfor-

mance. At Rs6.7bn, sales for 1989 were up by 27 per cent and profits before tax reached Rs260m, up 21 per cent.

It has been increasing its market share, but the better financial performance is due to a combination of factors. The Indian commercial vehicle industry skidded through most of the 1980s with demand alternating between recession and slow recovery. Today demand is stronger - particularly for Ashok's range of medium and heavy commercial vehicles. A strategy of offering as many as 29 basic models with the option of further adaptation to individual customer requirements is paying off.

To maintain momentum, additions are also being made to an impressive garage of special application vehicles. Last year three prototypes of vehicles so far imported into India were developed: a fire crash tender for airports, air-conditioned tourist coaches cushioned with air-suspension and vehicles suited to the oil sector's needs.

As various state transport undertakings (STUs) replace their ageing bus fleets, this market segment is also looking up. Ashok already plays a notable role in the Indian public transport system, enjoying an overall market share of 60 per cent and a share of 80 per cent in metropolitan STUs.

This percentage may grow further once Ashok's switch to indigenous production of the double-deck chassis is completed. Initial difficulties with such chassis supplied to the Bombay STU "have since been resolved and the buses are running satisfactorily," said Mr R.J. Shahane, Ashok managing director.

Ashok has gained from technical assistance by Italy's Iveco, a Fiat subsidiary and Europe's second largest manufacturer of commercial vehicles and diesel engines.

Iveco came into the picture in November 1987 when the Hinduja group invited it to join in acquiring Land Rover Leyland International Holdings, a London-based company which controlled 39 per cent of Ashok and which was previously owned by the UK's Rover Group.

New export markets are also being explored to offset a slowdown in purchases from Sri Lanka, Bangladesh and Mauritius. A substantial increase in exports to Dubai and the emergence of Tanzania as a new market have meant that export earnings, which had plunged to Rs145m recovered last year to Rs222m.

Iveco has expressed interest in sourcing automotive components from India for its international operations. According to Mr. Shahane: "We have

made some samples according to Iveco's drawings, which have been approved. We are hoping that this will result in substantial new business for both Ashok Leyland and Ennore Foundries, an associate company."

And if the Soviets approve the fitting of Ashok's diesel engine to their Paz buses - a decision is expected by May - Ashok will embark on business worth an annual Rs300m.

Mr Hinduja pointed out the difficulties in export growth. "Quite a few Indian industrial products have inherent com-

petitive advantages in the international market. In order to globalise these sectors, however, the Indian Government should permit technology imports and if such technology can only come with investments and management control, these should be freely allowed," he argues.

In the meantime Ashok shares have responded to the new corporate momentum. Hovering at about Rs35 before the takeover, they have moved up steadily to approach the Rs100 mark.

## Foreign bankers in Tokyo surprised at 24% rise in lending

By Ian Rodger in Tokyo

FOREIGN BANKS, even very large ones like Citicorp of the US or Barclays of the UK, have never been able to cut much of a figure in Japan. Their combined market share has rarely exceeded 3 per cent and has been declining steadily for several years.

So reports in Tokyo last week of a sudden surge in foreign bank lending came as something of a surprise.

According to these reports, since confirmed by the Bank of Japan, the 82 foreign banks operating in Japan scored a combined 24 per cent rise in their lending in February from the previous month. Moreover, the actual amount of the increase, at ¥1,090bn (\$7.2bn), was much larger than the ¥603.3bn made that month by the 13 big Japanese "city" or commercial banks.

Foreign bankers in Tokyo were quick to point out that the trend was unlikely to be enduring. The main factor was that the Bank of Japan, which is worried about the rise in property prices, has been leaning on the city banks in recent months to curtail their housing loan activities. With their March year-ends at hand, the city banks suddenly reined in their lending so that their balance sheets would show no growth from their interim reports.

However, ever responsive to their customers, the city banks suggested they visit a friendly foreign bank. "The Japanese banks are actually offering us business," said one British

banker. In some cases, the Japanese bank even guarantees the loans, making them very profitable for the foreign bank.

Will this windfall continue? Not likely, according to foreign bankers. They note that most of the loans are booked for one to three months only, suggesting that the Japanese banks expect to be able to take back the business pretty quickly once the new financial year gets under way.

Is the Bank of Japan concerned about this bypassing of its guidance? "I am not aware of any attempt at guidance of the foreign banks," Mr Ralph Ziegler, branch manager of Union Bank of Switzerland and chairman of the Association of Foreign Bankers in Japan, said yesterday.

A central bank official said marginal changes in foreign bank lending tended to be large and short-lived, so there was no need for immediate action.

Some foreign bankers suspect that the central bank is secretly pleased. It has been concerned that the perennial weakness of the foreign banks in the Japanese market could become an international trade issue, and recently eased access for them to its discount facilities.

The latest lending surge, coming as it has just as the banks are about to prepare their year-end accounts, may even mean that the long-declining market share trend will be reversed this year.

## Gulf Resources in dispute over shareholding

By Terry Hall in Wellington

A CASE before the New Zealand High Court this week, which could see the forfeiture of NZ\$56m (US\$33.98m) of shares by Gulf Resources and Chemicals of the US, will provide an important test of securities legislation put in place during the last two years of the shareholding in dispute represents 70.4 per cent of the capital of City Realities, a property company. It is held by Zelas Enterprises, a NZ\$100 share company set up by two Christchurch businessmen.

The Securities Commission argues that Zelas has been a front for the US company, which is now set to take control of City Realities by injecting NZ\$248m-worth of property into the group in return for the shares. This would see the Zelas shareholding diluted to 27.05 per cent.

The commission wants the court to rule that Gulf Resources failed last October properly to disclose itself as the beneficial owner of the shares as required by the Securities Amendment Act 1988. It also wants a ruling that the City Realities shares should be forfeited.

In court yesterday Gulf Resources counsel sought an urgent hearing in the case as Zelas was due to pay Tower Corporation, an investment institution, about NZ\$37m as final payment for the shares on March 28. He said Zelas was relying on gaining funding to pay Tower by placing its City Realities shares on international markets. With the continuing uncertainty this would be impossible, he said.

## C&amp;W set to lift stake in Far East group

By John Elliott in Hong Kong

CABLE AND Wireless of the UK is to increase its controlling stake in Hongkong Telecommunications by arranging for a subsidiary to purchase half of a 6.8 per cent stake in the company held by a Hong Kong consortium of a deal known as The Financial Secretary Incorporated.

This will raise C&W's overall stake to 58.6 per cent from the 53.2 per cent to which it would have fallen with the expected early completion of a deal under which a 20 per cent stake is being sold to the Hong Kong offshoot of the Peking-controlled China International Trust and Investment Corporation (Citic).

C&W said yesterday that there would be no further public offerings or widespread institutional placing of shares in the "foreseeable future." It had given Citic a specific assurance there would be no such deals for the next 12 months.

This appears to mark at least a temporary halt in C&W's share disposals, which started with a public share flotation at the end of 1988. The deal with Citic, which C&W expects to finalise within the next 14 days, will provide it with about \$1.2bn (US\$1.26bn) needed for other investment. It is also expected to strengthen the potential in China of both C&W and Hongkong Telecom. C&W said yesterday that agreement in principle had been reached with the Hong Kong Government on the 3.4 per cent purchase which will cost it HK\$1.7bn.

## DBS profits rise 25.1%

DEVELOPMENT Bank of Singapore 1989 results show group net profits by 25.1 per cent at S\$250.3m (US\$193.8m), Baster reports from Singapore.

Earnings per share rose to 58 cents from 46 cents. The total regular dividend is being held

at 16 cents a share gross. DBS is making a one-for-10 bonus issue. These shares will not qualify for the latest dividend but the bank said barring unforeseen circumstances it would be able to maintain its payout rate on the enlarged capital.

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## INTERNATIONAL CAPITAL MARKETS

## AIBD revises its system of fines

By Andrew Freeman

THE Association of International Bond Dealers, the self-regulatory organisation responsible for the Eurobond market, has announced a revised schedule of fines and penalties for members who fail to use its Trax trade matching system correctly.

This follows the withdrawal of an original fine system last November after many AIBD members objected strongly to what was seen as draconian and unworkable penalties. The AIBD agreed to review its proposals after members complained that internal operational problems made it difficult to meet Trax reporting requirements.

Mr. Jor Langton, the AIBD's chief executive, said yesterday: "The AIBD board has passed the new schedule of

fines after extensive consultation with Trax users." He said there was unlikely to be any dissent from Trax users and added that the majority of the fines would take effect from April 2, while a SFR350 sanction relating to a failure to act on a reconciliation enquiry takes effect from 1 June.

The basic fine for late reporting of a trade has been reduced from SFR25 to SFR5 if the 30-minute deadline for reporting is missed by less than a further 30 minutes.

Thereafter the fine rises to SFR15, while the sanction for failing to report a trade by the end of the day on which the transaction took place has been set at SFR50. There is a further fine of SFR50 per day for each day the trade remains unreported.

## Drexel chief's new role

By George Graham in Paris

BANQUE Indosuez, the French investment banking subsidiary of the Swiss group, has hired Dr Richard Sandor, considered as one of the inventors of financial futures, to head a new risk management company.

Dr Sandor is a former employee of Drexel Burnham Lambert, the beleaguered US securities house, where he was vice president and member of the executive committee in charge of international and domestic fixed income sales and trading operations.

He has a reputation in the field of interest rate risk strate-

gies using derivative products such as futures and options.

Indosuez International Capital Markets Corp will provide risk management services to companies and institutional investors, specialising in US dollar denominated capital markets and interest rate derivatives.

The French bank already has a substantial futures market activity through its broking subsidiary, Carr Futures on Paris's Mafix financial futures market as well as the Chicago Mercantile Exchange and the Chicago Board of Trade.

## FT's credit ratings list

By Norma Cohen

FINANCIAL TIMES Business Information has published a directory of credit ratings for borrowers which incorporates ratings from 12 international rating agencies.

The directory also includes a composite index for individual borrowers.

The index assigns a numerical value to the combined credit ratings from all agencies which have evaluated the debt.

Contributors to the directory

include the five major US agencies, ASAP Australian Ratings, Canadian Bond Rating Service, Dominion Bond Rating Service, IBCA Banking Analysts, Japan Bond Research Institute, Japan Credit Rating Agency and Nippon Investors Service.

The current edition includes borrowers' ratings as of December 1989.

Updates will be issued quarterly.

## French stockbroker in net loss of FF79m

By George Graham in Paris

MERESCHART-Rosselle, the French stockbroker owned by the Axa-Midi insurance group, plunged into the red last year with a net loss of FF79.5m, following a rise in its treasury costs and a severe deterioration in its broking margins.

Mr. Gerard de la Martinière, Mereschart's new chief executive, said that the broker's net equity had been negative at the end of 1989, but that it was far from bankrupt. Its capital has now been reinforced by Axa-Midi to FF200m, with an additional guarantee of FF400m.

The company, which once ranked as the leading stockbroker in France, made an operating loss of FF114m compared with a loss of FF400,000 in 1988, rising to FF137.7m after provisions and exceptional items. A tax credit of FF59.2m allowed this to be reduced to FF79.5m, however.

Mr. de la Martinière said that a part of last year's losses was due to non-recurring causes: the loss-making international department, now closed; provisions for unsettled transactions, which have been severely cut back; and excessive trading costs, which have also been reduced.

He warned, however, that some FF80m of the loss was structural, and that Mereschart would have to continue to cut back its staff to fall into line with a lower volume of business and narrower margins.

The number of lines handled by Mereschart last year fell by 18 per cent, while broking margins fell by 20 per cent for equities and 60 per cent for bonds.

Paris has not yet suffered the massive lay-offs inflicted on stockbrokers in New York and London, but Mereschart is not expected to be alone among French brokers in reporting losses in 1989.

Only a handful of firms, principally equity specialists like Bascot-Alain, Chevrenet de Vries or Cholet-Dupont, have managed to thrive in recent months.

## Fed worries put US bonds on the defensive

By Janet Bush in New York and Andrew Freeman in London

US Treasury bonds traded in a tight range yesterday, stable after last Friday's sharp falls on strong February employment data but still on the defensive.

In late trading, short-dated maturities were quoted unchanged to a point higher

## GOVERNMENT BONDS

while long-dated issues were as much as 1/4 point higher. The Treasury's benchmark long bond was quoted 1/4 point up from Friday's close to yield 8.62 per cent.

The much larger than expected 873,000 rise in the non-farm payroll in February - compared with a sharp upward revision in January's gains - pushed Treasuries around 1/4 point lower on Friday and prompted tentative talk in financial markets about whether the US Federal Reserve may soon consider tightening monetary policy.

Top Fed officials have made it clear in recent weeks that they do not think there is a high chance of recession while acknowledging that there are

still worrying inflation risks. Economists at Griggs & Santow, the fixed income economists, noted that, although the employment figures have probably been distorted over the past two months, "averaging any combination (of data) for the last few months still produces a result which suggests that real GNP will bounce back rather sharply in the first quarter of 1990 - probably in the 2 per cent plus area."

The bond market has been carefully watching the behaviour of the Federal Funds rate which appeared to start drifting above the current 8 1/2 per cent target set by the Fed.

After the announcement of a small adding operation through \$1.5bn in customer repurchase agreements by the Fed, Fed Funds drifted higher to 8 1/2 per cent at midday but then drifted back to 8 1/2 per cent in late trading.

Few in the market believe that the Fed is actually in the process of tightening but the Open Market desk appears to be somewhat willing to accommodate a small drift upwards in the Fed Funds rate.

THE UK government bond

## BENCHMARK GOVERNMENT BONDS

	Coupon	Yield	Price	Change	Yield	Week ago	Month ago
UK GILTS							
10.000	4.50	91-18	+0.04/32	13.43	12.19	12.29	
10.500	5.00	89-21	+0.02/32	12.40	12.17	11.32	
8.000	10.00	82-04	+0.02/32	11.28	11.11	10.38	
US TREASURY							
Mo 1/8	4.800	89-09	+0.02/32	8.54	6.56	8.35	
Mo 2	5.700	89-07	+0.02/32	8.51	6.78	6.30	
JAPAN							
Mo 1/8	4.800	89-09	-0.28/32	7.24	7.09	6.66	
Mo 2	5.700	89-07	-0.07/32	8.80	8.83	8.44	
FRANCE							
Mo 1/8	4.800	10/94	+0.02/32	10.73	10.70	10.49	
Mo 2	5.700	89-07	+0.14/32	10.17	10.22	9.94	
CANADA							
Mo 1/8	4.800	12/98	-0.50/32	10.06	10.09	10.05	
Mo 2	5.700	11/98	-0.51/32	9.18	9.15	8.57	
NETHERLANDS							
Mo 1/8	4.800	11/98	-0.30/32	13.42	13.71	12.87	

London closing, 10:45am New York closing session. Yields: Local market standard. Prices: US, UK in 32nds, others in decimals.

Technical Data/ATLAS Price Source

market had a volatile session, with gilt prices opening weaker. In line with the depressed currency, before recovering strongly after the release of retail sales and output price figures for February.

Thin trading on the cash market saw most prices unchanged or a touch firmer. The benchmark 11 1/2 per cent gilt maturing 2003-07 was sharply lower in early trading and easily breached the 13 per cent yield level.

After the economic figures, it

settlements were responsible for boosting retail demand.

IN Germany, the bund market traded in a similar pattern, opening weaker in sympathy with other bond markets before recovering to end unchanged or slightly weaker on the day.

The bund future, for example, opened in weak form, falling from Friday's close of 81.25 to the day's low at 80.88. It later recovered to around 81.42, before retreating to around 81.37. Volume was low at around 23,000 contracts.

On the cash market, the 7 1/2 per cent bund maturing 2000 was weak at the morning fixing of 92.50 to yield 8.52 per cent, but later recovered to around 92.70, a few pennings down on the day.

Traders said the market lacked direction as investors waited for the East German elections next week.

IN Japan, the market moved lower, with the yen turnover of 92.50 to yield 8.52 per cent, but later recovered to around 92.70, a few pennings down on the day.

Traders said the market

## US bank credit downgradings hit FRN market

By Norma Cohen

DOWNGRADINGS of several US regional banks over the weekend by leading credit rating agencies gave a further push to prices in the already troubled floating-rate note market where subordinated issues of US banks remain a significant presence.

## INTERNATIONAL BONDS

The price slide in FRNs has been compounded by the recent retreat by several securities firms from the sector.

Dealers said the winding down of Drexel Burnham Lambert's floating-rate note portfolio, which included a number of highly leveraged loans and real estate, Bank of Boston's subordinated floating rate notes, for instance, have fallen about 22 points in less than six months. Yesterday,

## NEW INTERNATIONAL BOND ISSUES

Issuer	Amount	Coupon	Price	Maturity	Fees	Bank
Swiss Finance	200	7 1/2	100	1997	15/75bp	Commerzbank
World Bank (b) (b) (b)	200	7 1/2	101 1/2	1998	1 1/2	SBC
World Bank (b) (b) (b)	200	7 1/2	101 1/2	1998	1 1/2	UBS
World Bank (b) (b) (b)	200	7 1/2	101 1/2	1998	1 1/2	Credit Suisse
World Bank (b) (b) (b)	200	7 1/2	101 1/2	1998	1 1/2	Wirtschafts- und Privatbank
World Bank (b) (b) (b)	200	7 1/2	101 1/2	1998	1 1/2	Wirtschafts- und Privatbank
World Bank (b) (b) (b)	200	7 1/2	101 1/2	1998	1 1/2	Wirtschafts- und Privatbank
World Bank (b) (b) (b)	200	7 1/2	101 1/2	1998	1 1/2	Wirtschafts- und Privatbank
World Bank (b) (b) (b)	200	7 1/2	101 1/2	1998	1 1/2	Wirtschafts- und Privatbank
World Bank (b) (b) (b)	200	7 1/2	101 1/2	1998	1 1/2	Wirtschafts- und Privatbank

Private placement. Floating rate notes. (b) Final terms. (c) 2 1/2 over 6-month LIBOR. Non-callable. (d) Non-callable. (e) Call March 1992.

the bonds were quoted at 75 to 78 against a par issue price.

Also posting sharp losses yesterday were Marine Midland's floating rate notes due 2003 which fell two points to be quoted at a bid/offer spread of 78/83, offering investors an effective yield of 269 basis points over Libor. Traders said that Japanese investors in particular have been sellers of

Bank Nederland issued a \$70m 10-year Eurobond, callable after five years, with identical coupon and pricing.

Meanwhile, a floating-rate note emerged from Frankfurt, this one a DM200m seven-year offering for Finance for Denmark Industry via Commerzbank. The issue pays a over six-month Libor and met a lukewarm reception after launch. The issue was seen trading outside underwriting fees, quoted by the lead manager at 86.76 per cent bid.

In Switzerland, four new issues emerged, of which three were West German banks. The supply of new paper, on top of the three West German banks which came to market last week, weighed on prices. Of the deals yesterday, WestLB's \$500m 10-year deal offered the most generous coupon of 7 1/2 per cent. Its price, at 101 1/2, offset the yield. It closed yesterday outside fees to co-managers at less than two bid.

## FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS & SUB-SECTIONS	Monday March 12 1990				FT-100 SHARE INDEX				Year (approx)
	Index	Day's Change	Est. (Mar 12)	Gross Div. Yield (%)	Index	Day's Change	Index	Index	
1 CAPITAL GOODS (282)	848.91	-0.2	13.52	3.10	9.01	3.19	850.72	854.49	964.17
2 Building Materials (27)	1031.75	-0.2	15.29	5.48	8.10	0.89	1032.27	1041.36	1026.60
3 Contracting/Construction (57)	596.75	-0.1	17.79	6.69	7.65	6.04	595.38	1400.78	1388.22
4 Electricals (10)	2995.49	-0.1	13.50	5.42	9.77	8.75	2996.32	2413.80	2383.09
5 Electronics (30)	1831.10	-0.5	9.84	4.02	13.16	16.17	1839.79	1823.70	2191.81
6 Engineering-Aerospace (8)	422.38	-0.2	14.32	5.23	8.38	0.94	422.34	422.71	415.91
7 Engineering-General (43)	462.28	-0.1	10.19	6.19	11.43	2.45	462.38	464.17	453.86
8 Metals and Metal Forming (5)	470.53	-0.2	25.04	6.54	4.51	0.00	469.70	469.77	464.22
9 Motors (16)	393.18	-0.9	14.70	6.15	8.04	3.10	394.28	395.38	390.01
10 Other Industrial Materials (25)	1553.53	-0.1	11.03	4.67	10.53	3.12	1552.97	1561.17	1536.09
11 CONSUMER GROUP (177)	1200.99	-0.5	9.51	4.00	13.13	3.97	1207.24	1210.43	1156.80
12 Breweries and Distillers (22)	1389.65	-0.1	10.04	3.70	12.29	6.57	1389.23	1398.07	1381.43
13 Food Manufacturing (20)	1058.07	-0.6	10.25	4.36	12.14	4.74	1064.77	1063.65	1039.57
14 Food Retailing (16)	2215.11	-0.1	9.14	3.42	14.20	7.09	2219.98	2229.13	2226.05
15 Health and Household (13)	2413.88	-0.2	8.65	2.73	17.81	2.48	2416.16	2426.82	2374.53
16 Leisure (11)	1423.23	-0.4	9.80	4.24	10.43	2.48	1429.38	1443.20	1454.53
17 Packaging and Paper (13)	354.65	-0.2	12.67	5.65	9.97	1.44	353.51	352.92	350.56
18 Publishing and Printing (16)	3240.52	-0.6	9.96	5.00	12.83	21.87	3239.17	3276.45	3262.34
19 Stores (33)	746.33	-0.1	11.63	5.01	11.19	1.78	743.85	746.28	760.89
20 Textiles (13)	498.31	-0.1	11.98	6.04	10.06	0.37	498.82	499.39	487.42
21 OTHER GROUPS (103)	1135.28	-0.5	10.94	4.98	10.94	4.44	1141.03	1146.44	1139.57
41 Agencies (7)	1545.22	-0.5	8.63	4.22	21.13	9.20	1538.00	1535.97	1537.30
42 Chemicals (22)	1171.29	-2.0	12.30	5.65	9.56	20.57	1176.04	1190.16	1187.83
43 Engineering (13)	2201.12	-0.4	10.19	6.19	11.43	5.44	2201.85	2210.43	2208.05
44 Transport (13)	2201.12	-0.4	10.19	6.19	11.43	2.88	2210.52	2206.74	2204.62
45 Telephone Networks (2)	1133.67	-0.4	11.20	5.22	11.61	0.00	1137.78	1133.78	1133.67
46 Water (10)	1932.86	-0.4	16.03	7.01	8.14	0.00	1944.36	1972.28	1964.94
47 Miscellaneous (26)	1353.51	-0.4	9.78	4.46	11.55	1.64	1361.55	1367.18	1356.82
48 INDUSTRIAL GROUP (482)	1108.49	-0.4	10.95	4.58	11.16	4.00	1111.34	1126.50	1126.50
51 Oil & Gas (18)	2327.30	-0.2	10.45	5.18	12.45	32.88	2333.17	2367.50	2367.50
52 FINANCIAL GROUP (108)	1207.74	-0.2	10.88	4.67	11.36	6.22	1212.72	1215.18	1208.80
53 FINANCIAL INDEX (114)	786.58	-0.9	9.98	7.94	7.94	9.98	794.04	794.04	794.04
62 Banks (9)	857.54	-1.1	19.62	6.41	5.67	22.40	867.40	872.26	872.26
63 Insurance (Life) (7)	1279.14	-0.2	-	-	-	0.00	1281.13	1281.13	1279.14
64 Insurance (Composited) (7)	847.65	-1.1	6.15	3.91	3.91	4.25	854.71	861.98	862.15
67 Insurance (Broken) (6)	1047.78	-0.8	7.04	6.04	10.06	15.51	1054.38	1062.70	1062.70
68 Merchant Banks (8)	466.28	-0.9	-	-	-	0.85	470.31	471.64	464.01
69 Property (49)	1072.31	-1.1	8.47	4.04	14.94	1.56	1084.06	1090.82	1084.06
70 Other Financial (28)	314.79	-0.2	12.78	8.74	9.57	2.27	314.21	312.74	309.86
71 Investment Trusts (68)	1146.75	-0.3	-	-	-	6.56	1151.74	1156.93	1166.71
72 Overseas Traders (2)	1159.46	-0.8	8.49	8.71	12.74	30.73	1164.01	1169.41	1169.41
99 ALL-SHARE INDEX (1877)	1105.46	-0.5	-	-	-	7.10	1113.85	1114.74	1107.51
FT-SE 100 SHARE INDEX	2222.6	-11.5	2221.1	2216.7	2234.3	820.0	2230.3	2216.0	2230.3

FIXED INTEREST						AVERAGE GROSS REDEMPTION YIELDS		Mon Mar 12	Fri Mar 9	Year ago (approx.)
PRICE INDICES	Mon Mar 12	Day's change %	Fri Mar 9	10 day adj. today	10 day adj. 1990 to date	1	2			
British Government						Low	5 years	11.58	11.54	9.20
1 Up to 5 years	112.96	-0.12	113.10	-	2.57	15 years		11.28	11.29	8.97
2 5-15 years	118.03	-0.25	117.74	-	2.41	25 years		11.14	11.20	9.84
3 Over 15 years	120.39	-0.62	120.46	0.81	4.16	Medium	5 years	12.59	12.86	10.34
4 Irredeemables	139.54	-0.51	138.54	-	1.51	15 years		11.71	11.79	9.43
5 All stocks	118.20	-0.17	118.10	0.11	2.73	25 years		11.28	11.27	9.00
Index-Linked						High	5 years	12.97	12.97	10.44
1 Up to 5 years	139.67	+0.03	139.64	-	0.94	15 years		12.00	12.07	9.65
2 5-15 years	132.08	-0.02	132.35	0.24	1.05	25 years		11.51	11.61	9.19
3 Over 15 years	132.54	-0.02	132.79	0.23	1.04	Irredeemables		11.14	11.20	9.70
4 All stocks						Index-Linked				
1 Up to 5 years						11 Inflation rate 5%	Up to 5 yrs.	4.71	4.71	3.26
2 5-15 years						12 Inflation rate 10%	5 years	4.32	4.14	3.44
3 Over 15 years						13 Inflation rate 10% Up to 5 yrs.	15 years	3.80	3.80	2.45
4 All stocks						14 Inflation rate 10% Over 5 yrs.	25 years	3.95	3.95	2.26
9 Debentures & Loans	98.46		98.69	0.23	2.35	15 Debt & Loans	5 years	13.03	13.80	12.11
10 Preference	76.84	-0.53	77.56	0.72	1.49	17	15 years	13.21	13.14	11.31
							25 years	13.20	13.13	10.72
						18 Preference		12.00	11.90	10.01



## UK COMPANY NEWS

## Weaker UK road haulage side puts TDG into reverse

By Clare Pearson

TRANSPORT Development Group yesterday announced a 25.6m fall to £41.5m in pre-tax profits for 1989 reflecting a much weaker contribution from UK road haulage operations.

UK transport operating profits fell by nearly 40 per cent to £7.6m (£12.7m) within an overall fall in UK operating profits to £27.5m (£31.5m), as stated on a like-for-like basis.

Sir James Duncan, chairman, warned a year of tough conditions were worsening in the home transport market: a prediction amply fulfilled by the current downturn, which was enough to offset better results both from UK storage and plant hire operations.

The sale early in the year of Square Grip, the steel reinforcement group, also depressed actual operating profits, which stood at £46.17m (£55.1m).

The contribution from businesses sold was £1.15m (£9.15m), although this was

partially offset by a fall in interest payable to £4.65m (£3.1m) following the £5m disposal.

Earnings per share fell to 19.2p (21.4p). The final dividend is maintained at 6.5p making a same-again full-year payment of 9.5p. Sir James said this was in line with TDG's strong financial position. Gearing stood at 18.9 per cent at the year-end, down from 36.5 per cent.

Transport operations overseas last year were markedly more robust than in the UK. This helped the contribution from all continuing European businesses to hold more or less steady at £10.14m (£10.38m).

That from the US rose to £3.89m (£2.4m) from Australia to £3.58m (£2.58m).

However, Sir James warned that the cushion provided by non-UK businesses might be removed in 1990 as current profits were not reaching last year's levels.

Higher fuel prices in the US and a competitive squeeze on

margins in the European transport operations were making themselves felt.

UK profits, however, were ahead of last year. "I think our operators are quite optimistic at the moment, but it must be remembered the order book does not stretch out very far," he said.

Last year, the end of a long decline in profits from cold storage helped storage operations in the UK achieve an operating contribution of £1.3m (£1.9m).

Plant hire made £5.62m (£4.9m), which TDG said came despite the slowdown in house-building and slow release of expenditure on roads.

European operating profits broke even for this, as to £2.5m (£2.7m) for transport, £1.2m (£1.2m) for storage, and £3.0m (£3.0m) for plant hire.

TDG said the full benefits of released resources from the sale of Square Grip would only accrue in the coming years.

See Lex

## Ricardo merger with SAC beats First Tech

By Nikki Tall

RICARDO, the small but prestigious designer of engines and transmissions, yesterday won the final round in its fight against its former predator First Technology.

By a relatively narrow margin, the company's shareholders voted in favour of a merger between Ricardo and SAC International, a Bristol-based engineering services company.

The deal is being effected by a recommended all-paper bid from Ricardo for the slightly larger SAC group.

First Technology, which bid unsuccessfully for Ricardo last year and kept a shareholding of nearly 15 per cent, had opposed the deal.

In an overall voting turnout close to 70 per cent, shareholders speaking for 5.64m Ricardo shares voted in favour of the merger and 4.51m against.

Before claiming its victory, Ricardo had to face a steady inquisition from Dr Fred Westlake, First Technology's chief executive.

Looking at the deal as a shareholder, Dr Westlake said he was "not happy" and readied a list of objections.

Ricardo was ceding control without a bid premium to a company with a bumpy track record, he said; there would be asset and earnings dilution; the company would move from a "healthy" cash position to a net liability at best.

Ricardo's chairman, Dr Doug Taylor, rode to the merger's defence.

Acknowledging the asset dilution, he stressed that the deal should be seen as a genuine merger with long-term commercial benefits. Ricardo, he added, had done thorough due diligence on SAC and was satisfied that its earlier acquisitions had been digested and the managerial controls were adequate.

That did not stop Dr Westlake continuing to press his objections, in particular querying why fees of over £1m were payable on the £24m SAC bid.

Only one other shareholder spoke out, pointing wistfully to the bid premium which crept into the Ricardo price last week when it seemed possible that First Technology might make an offer for the company and before the takeover panel's intervention.

When the £24m bid was announced, Ricardo acknowledged that it was not a short-term move.

Dr Westlake, meanwhile, declined to be drawn on the future of his stake in the merged group, which will be diluted to about 7 per cent.

But he confirmed that there was no intention to pursue the merged group, and that any acquisitions would be sought elsewhere.

"I wouldn't want anyone to think Ricardo was going to be any more of a takeover target," he commented, putting to rest the year-old struggle.

## Securities and money broking help MAI to 20% rise

By Jane Fuller

AN IMPROVED performance from money and securities broking helped MAI to increase pre-tax profit by 20 per cent to £23.8m for the six months to December 31.

In the wake of last year's acquisitions, which included the MIL and NOP in market research, there was an interest change of £3m, against a small income last time. Turnover advanced 27 per cent to £194.5m.

The group derived 59 per cent of sales and 54 per cent of trading profit from its money and securities broking division.

Mr Clive Hollick, managing director, said the £5m profit jump to £17m had been fed by buoyancy in foreign exchange markets and US government bonds, and a recovery in UK gilts.

But the corporate bond market had continued to be lacklustre.

In line with other large full-service brokers, the group benefited from a polarisation of the money broking market.

Retail finance contributed trading profits of £4.5m. Mr Hollick said Wagon, the instalment credit company, had seen a decline in volume and an increase in bad debt. It had not been able to pass on all of the increase in the cost of money.

On the media side, the results were complicated by the October merger of this division with the outdoor advertising and free newspaper wing of Havas, of France, to create Avenir Havas Media, in which MAI owns 52 per cent.

As Avenir was an associate holding for two months, the division's turnover was reduced to £27.1m (£25.8m), while profit grew from £8.7m to £7.9m. The merger drove net assets up from about £200m to about £200m; net borrowings were less than £5m.

The main adverse change in margins came in the information division, where sales more than quadrupled to £17.5m, while profit grew by 50 per



Clive Hollick: buoyant foreign exchange markets

cent to £1.8m. Mr Hollick said margins had been impeded by NOP's loss-making US subsidiary and by Pinpoint (market information linked to the Ordnance Survey) which had yet to make money.

Earnings per share, held back by a £2.5m increase in tax to £10.7m, rose to 5.2p (4.6p). The interim dividend goes up to 1.4p (1.2p).

## COMMENT

MAI has the twin advantages of a recovery in its broking core and the balance sheet strength to continue to build up other parts of the business.

While some of its sales, notably the Wagon credit concern, are vulnerable to UK squeezes, it can point to the fact that the majority of its profit is derived from overseas. It is also getting into some interesting new areas, of which Pinpoint is an example, although that is tiny in comparison with the established activities where the swings and roundabouts suggest that growth will be steady rather than dramatic.

A full-year profit forecast of about £54m gives a prospective multiple of less than 10, which looks reasonable value.

## Runciman expansion

WALTER RUNCIMAN is building up his freight services division, Currie Line, with the purchase of Cardiff International for an initial £1m, writes Jane Fuller.

A further acquisition, £1.5m may be payable depending on the outcome of which pre-tax profits exceed £500,000 in the years 1990 and 1991.

Cardiff International operates a TIR haulage business

from two main bases in south Wales and Zebrugg, Belgium. It also has a warehousing and forwarding business in both countries. Operating profits for the year to end-August 1989 were £250,000.

Runciman said the acquisition will complement Currie Line's container services between Scotland, northern and eastern England and the near Continent.

This advertisement is issued in compliance with the requirements of the Council of the International Stock Exchange.



WERELDHAVE N.V.

(Government company with variable capital, incorporated in The Netherlands)  
23 Nassauweg, 2541 JT The Hague, The Netherlands

## Shareholders' meeting

Notice is hereby given that the Annual General Meeting of Shareholders of the Company will be held at the Promenade Hotel, Van Stolkweg 1, The Hague, The Netherlands, at 11.00 a.m. on Wednesday, 28th March 1990.

The subjects on the Agenda are: Annual Report of the Board of Management; Approval of the Accounts for 1989, including the proposed dividend of Dfl. 8.- in cash, together with a 2% bonus issue to be charged to the tax-exempt share premium reserve; Appointment of Members of the Supervisory Board and of a Member of the Board of Management; Questions before closure of the meeting.

The Agenda for the meeting and the documents containing the information with respect to the persons, proposed by the Meeting of Shareholders for the appointment as Member of the Supervisory Board as required by Article 142, paragraph 3, Book 2 of the Civil Code, and for the appointment as Member of the Board of Management are, as from today, available free of charge to shareholders and usufructuaries with voting rights at the Company's Office, 23 Nassauweg, The Hague, and at the offices of the banks mentioned in the paragraph "Shareholders' Rights" below.

**Shareholders' Rights**  
Shareholders and usufructuaries with voting rights who wish to attend the meeting must deposit their shares or deposit receipts from a member of the Vereniging voor de Effektenhandel ("Association of Members of the Amsterdam Stock Exchange") on or before 23rd March 1990 at the Offices of the Company, 23 Nassauweg, The Hague or at the offices of Pierson, Hekking & Pierson N.V., Kampen & Co. N.V., Coöperatieve Central Raiffeisen-Bank N.V., Algemeen Bank Nederland N.V., Bank Mees & Hope N.V. and Credit Lyonnais Bank Nederland N.V. at their respective branches in Amsterdam, The Hague, Rotterdam and Utrecht, or at the offices of the Generale Bank, Bank Brussel Lambert and Kredietbank in Belgium or of Morgan Grenfell & Co. Limited, New Issue Department, 72 London Wall, London EC2M 5NL, where arrangements may also be made for voting by proxy.

**Annual Report and Accounts 1989**  
Copies of the Annual Report and Accounts (translated into English) may be obtained in the United Kingdom from Morgan Grenfell & Co. Limited, New Issue Department, 72 London Wall, London EC2M 5NL or from Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN, after 12th March 1990.

The Hague, 13th March, 1990  
By order of the Board of Management

## Earnings standstill at Emess

By Clay Harris, Consumer Industries Editor

EARNINGS GROWTH came to a virtual halt last year at Emess, the lighting and electrical accessories group.

A small but notable factor in the slowdown was a £500,000 write-off, taken above the line, of debts owed by Campan Corporation's US department store chains, which filed for Chapter 11 bankruptcy protection in January.

Basic earnings per share were unchanged at 9.4p and fully diluted, crept up only to 8.7p (8.6p). A proposed final dividend of 2.5p raises the total to 3.4p (2.86p).

Emess found itself on the earnings plateau in spite of a 34 per cent advance in pre-tax profits to £18.7m (£15.1m) and a 42 per cent growth in turnover to £146.9m (£108.5m).

Mr Michael Meyer, chairman, blamed the result on the costs of the "strategic acquisitions" of JSB Electrical, the UK emergency lighting group, and an increased stake in Brillandeleuchten, the West German light fittings maker.

However, Mr Meyer, Emess's main commercial fittings arm,

suffered production difficulties which limited its ability to supply a market which was still relatively healthy in 1989.

By contrast, Tenby, the electrical accessories subsidiary, increased market share in spite of the weak building market.

Only 45 per cent of Emess's sales arise in Britain. The rest of Europe accounts for 30 per cent, North America for 20 per cent and Asia/Pacific for 5 per cent.

Mr Meyer, who has seen Emess shares lose ground against the market for more than a year, was upbeat yesterday. "It's important to stress that we've been here before,"

Emess had seen a similar slowdown in earnings growth in 1981-83 but has never fallen since he took control in 1976.

Emess closed four UK factories and one in the US, leading to an extraordinary loss of £3.3m (£0.1m profit).

## COMMENT

Emess had been out of favour for some time, but the last straw was its decision in

December to buy full ownership of Royal Sovereign Group, the graphics and stationery supplier. Even the persuasive Michael Meyer could not make a credible case for this, so critics were tempted to conclude that he had found a short-term bridge over an earnings swamp. The right offer would probably ease his grasp without much ado. But what of the total picture? There is no doubt that 1990 will be Emess's toughest year for many, but it is also clear that Meyer has the right pieces in place and has taken pre-emptive action to cut costs. On pre-tax profits of £18.7m, the prospective full diluted p/e would be 8.3 at yesterday's share price of 78p. This must be undervalued on a medium-term view, especially as the historic yield is 8 per cent and Emess is privately committed to minimum dividend growth of 10 to 15 per cent.

An extraordinary item of £4.9m was charged to provide for a loss on disposal of businesses, the cost of plant closures and the write-down of investments targeted for disposal.

Earnings per share fell from 9.4p to 8.7p. A final dividend of 2.5p is recommended, making an unchanged total of 3.06p for the year.

Emerson businesses and six months of Swan Housewares.

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This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an invitation to the public to subscribe for, nor purchase, any security. Application has been made to the Council of The Stock Exchange for the Preference Shares mentioned below to be admitted to the Official List and dealings are expected to commence (all paid) on 13th March, 1990.

## Reckitt &amp; Colman plc

(Incorporated in England No. 237217)

Rights issue of £200,832,954 9.5 per cent.  
Convertible Capital Bonds 2005 of Reckitt & Colman Capital Finance Limited at an issue price of 100p each (payable as to 25p per Bond on acceptance)

Reckitt & Colman Capital Finance Limited (the "Issuer") is a wholly-owned subsidiary of Reckitt & Colman plc (the "Company") incorporated in Jersey with registration number 46600. The Convertible Capital Bonds are guaranteed on a subordinated basis by the Company and convertible into 2 per cent. exchangeable redeemable preference shares of 1p each ("Preference Shares") of the Issuer, guaranteed on a subordinated basis by the Company and exchangeable for new ordinary shares of 25p each in the Company.

Listing particulars relating to the Convertible Capital Bonds and the Preference Shares are available in the new issue cards circulated in the Extel statistical services and may be obtained during usual business hours up to and including 14th March, 1990 from the Company Announcements Office, 46-50 Finsbury Square, London, EC2A 1DB and during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 26th March, 1990 from Reckitt & Colman plc, One Burlington Lane, London, W4 2RW, from Reckitt & Colman Capital Finance Limited, 18 Grenville Street, St. Helier, Jersey, Channel Islands and from:

S.G. Warburg & Co. Ltd.,  
2 Finsbury Avenue,  
London EC2M 2PA

Cazenove & Co.,  
12 Tokenhouse Yard,  
London EC2R 7AN.

S.G. Warburg & Co. Ltd. and Cazenove & Co. are both members of The Securities Association.

The provisional allotment letters, the Convertible Capital Bonds, the Preference Shares and the new Reckitt & Colman ordinary shares have not been and will not be registered under the United States Securities Act of 1933, as amended, or under the securities laws of any province or territory of Canada and they may not, as part of their distribution, be offered, sold, resold or delivered, directly or indirectly, in the United States or Canada or to North American persons (as defined in the listing particulars).

13th March, 1990

## Cambridge Water marginally ahead

The Cambridge Water Company, the statutory water supplier to the Cambridge area, reported a surplus before tax marginally ahead at £1.06m for the year to December 31.

The increase from £1.05m was struck on turnover which rose to £28.8m (£27.5m). Tax took £23,000 (£169,000) and there was an extraordinary item of £103,000 (£194,000).

The statutory final dividend on the ordinary share is 1.75p to make 3.52p the year. The amount transferred to reserves will be less this time at £521,000 (£572,000).

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividend. Official indications are not available as to whether the dividends are within or outside the sub-divisions above. Dates are based mainly on last year's timetable.

TODAY	
Interden: Altrincham, BSA Group, Community Healthcare, Everest Foods, Logica, Precision Pacific, Gannett International, Vantage King, a Shanghai Banking, Kelen, Lancing, Farnes, Secure Trust, Shone Engineering, Trade Indemnity, Wincor (Group).	
FUTURE DATES	
Interden: Altrincham, BSA Group, Community Healthcare, Everest Foods, Logica, Precision Pacific, Gannett International, Vantage King, a Shanghai Banking, Kelen, Lancing, Farnes, Secure Trust, Shone Engineering, Trade Indemnity, Wincor (Group).	Mar. 16
Interden: Altrincham, BSA Group, Community Healthcare, Everest Foods, Logica, Precision Pacific, Gannett International, Vantage King, a Shanghai Banking, Kelen, Lancing, Farnes, Secure Trust, Shone Engineering, Trade Indemnity, Wincor (Group).	Mar. 17
Interden: Altrincham, BSA Group, Community Healthcare, Everest Foods, Logica, Precision Pacific, Gannett International, Vantage King, a Shanghai Banking, Kelen, Lancing, Farnes, Secure Trust, Shone Engineering, Trade Indemnity, Wincor (Group).	Mar. 18
Interden: Altrincham, BSA Group, Community Healthcare, Everest Foods, Logica, Precision Pacific, Gannett International, Vantage King, a Shanghai Banking, Kelen, Lancing, Farnes, Secure Trust, Shone Engineering, Trade Indemnity, Wincor (Group).	Mar. 19
Interden: Altrincham, BSA Group, Community Healthcare, Everest Foods, Logica, Precision Pacific, Gannett International, Vantage King, a Shanghai Banking, Kelen, Lancing, Farnes, Secure Trust, Shone Engineering, Trade Indemnity, Wincor (Group).	Mar. 20
Interden: Altrincham, BSA Group, Community Healthcare, Everest Foods, Logica, Precision Pacific, Gannett International, Vantage King, a Shanghai Banking, Kelen, Lancing, Farnes, Secure Trust, Shone Engineering, Trade Indemnity, Wincor (Group).	Mar. 21
Interden: Altrincham, BSA Group, Community Healthcare, Everest Foods, Logica, Precision Pacific, Gannett International, Vantage King, a Shanghai Banking, Kelen, Lancing, Farnes, Secure Trust, Shone Engineering, Trade Indemnity, Wincor (Group).	Mar. 22
Interden: Altrincham, BSA Group, Community Healthcare, Everest Foods, Logica, Precision Pacific, Gannett International, Vantage King, a Shanghai Banking, Kelen, Lancing, Farnes, Secure Trust, Shone Engineering, Trade Indemnity, Wincor (Group).	Mar. 23
Interden: Altrincham, BSA Group, Community Healthcare, Everest Foods, Logica, Precision Pacific, Gannett International, Vantage King, a Shanghai Banking, Kelen, Lancing, Farnes, Secure Trust, Shone Engineering, Trade Indemnity, Wincor (Group).	Mar. 24
Interden: Altrincham, BSA Group, Community Healthcare, Everest Foods, Logica, Precision Pacific, Gannett International, Vantage King, a Shanghai Banking, Kelen, Lancing, Farnes, Secure Trust, Shone Engineering, Trade Indemnity, Wincor (Group).	Mar. 25
Interden: Altrincham, BSA Group, Community Healthcare, Everest Foods, Logica, Precision Pacific, Gannett International, Vantage King, a Shanghai Banking, Kelen, Lancing, Farnes, Secure Trust, Shone Engineering, Trade Indemnity, Wincor (Group).	Mar. 26
Interden: Altrincham, BSA Group, Community Healthcare, Everest Foods, Logica, Precision Pacific, Gannett International, Vantage King, a Shanghai Banking, Kelen, Lancing, Farnes, Secure Trust, Shone Engineering, Trade Indemnity, Wincor (Group).	Mar. 27
Interden: Altrincham, BSA Group, Community Healthcare, Everest Foods, Logica, Precision Pacific, Gannett International, Vantage King, a Shanghai Banking, Kelen, Lancing, Farnes, Secure Trust, Shone Engineering, Trade Indemnity, Wincor (Group).	Mar. 28
Interden: Altrincham, BSA Group, Community Healthcare, Everest Foods, Logica, Precision Pacific, Gannett International, Vantage King, a Shanghai Banking, Kelen, Lancing, Farnes, Secure Trust, Shone Engineering, Trade Indemnity, Wincor (Group).	Mar. 29
Interden: Altrincham, BSA Group, Community Healthcare, Everest Foods, Logica, Precision Pacific, Gannett International, Vantage King, a Shanghai Banking, Kelen, Lancing, Farnes, Secure Trust, Shone Engineering, Trade Indemnity, Wincor (Group).	Mar. 30
Interden: Altrincham, BSA Group, Community Healthcare, Everest Foods, Logica, Precision Pacific, Gannett International, Vantage King, a Shanghai Banking, Kelen, Lancing, Farnes, Secure Trust, Shone Engineering, Trade Indemnity, Wincor (Group).	Mar. 31

## SUPER ALPHA

Secured Floating Rate Notes due 2005  
Interest Rate 0.25% p.a. Interest  
Period March 6, 1990 to September 1, 1990  
1990. Interest Payable per US\$4,000  
Note US\$478.12

March 23, 1990, London  
By Citibank, N.A., (ISS) Deposit Agent Bank

## INDUSTRIALVAERDEN GROUP

## ACCOUNTS REPORT

For the 1989 financial year

- Net equity value increased by 17 per cent to SEK 258M (222) per stock unit and CNP.
- The value of the listed stock portfolio increased by 25 per cent (gross) to SEK 424 per stock unit.
- Income in dividend to SEK 6 per stock unit - an increase of 20 per cent - recommended. CNP income will thus be SEK 6.90.

## The year's results

Group earnings after financial income and expenses and minority interests but before CNP income was SEK 723M (640).

The year's earnings from Stock Management was SEK 451M (553). The result has thus been charged with increased interest expenses of SEK 60M. In respect of acquisition of shares during the year, Profit on sales of listed stock was included at SEK 568M (607).

Results from the Group's Industrial, Trading and Real Estate Operations amounted to SEK 302M (291) after financial income and expenses and minority interests. The result was achieved by higher than anticipated financing costs for acquisitions of companies. Capital gains on the sale of stocks in subsidiaries represented SEK 290M (302).

Group earnings before appropriations and taxes were SEK 565M (532).

**Listed stock portfolio**  
In 1989, the increase in the value of the listed stock portfolio, adjusted for acquisitions and sales, was 25 per cent (gross) to SEK 424 per stock unit. On the balance sheet date, the market value amounted to SEK 4,422M (4,109). Dividend income from the listed stock portfolio was SEK 1,624M (1,240).

At the year-end, the undivided reserve amounted to SEK 4,543M, an increase during the year of SEK 1,033M.

In the first six months, the year's outstanding of the portfolio involved a net investment of SEK 4,632M, whereas the second half of the year provided net sales of SEK 4,624M. Thus, listed stocks of SEK 17M net (30) were sold.

The biggest change in the composition of the stock portfolio was the sale of the stockholdings in Nasa which was carried out in December.

**Industrial Operations**  
The Group's industrial and trading operations include ILM (wholly owned, 1988



## UK COMPANY NEWS

Interest rate squeeze on UK volumes and margins offset by overseas performance  
**European benefits boost Vita to £48m**

By John Thornhill

**BRITISH VITA**, the Manchester-based polymer, fibre and foam group, lifted pre-tax profits by 29 per cent to £48.5m in 1989 as it continued to benefit from an uplift in European activities.

Turnover rose 30 per cent to £59.5m (£48.6m) although almost a third of this increase came from acquisitions.

Mr Bob McGee, chairman, said some of the group's UK markets were currently being affected by high interest rates, but Vita's presence in strong European economies offered it continuing opportunities for improvement. About 60 per cent of Vita's business now derived from continental Europe.

Mr Rod Sellers, Vita's finance director, said the business in the northern European countries had provided the core of the profits growth.

During the year, Vita spent £30m on capital expenditure, about twice as much as in the previous year. "We have to keep the competitive edge and it's right to invest in new plant," Mr Sellers said.

Gearing stood at 21 per cent at the year end. The group said this low level of debt gave it



From left to right: Rod Sellers, finance director, Bob McGee, chairman and chief executive and Duncan Lawton, deputy chairman: scope for further acquisitions

scope for further acquisitive expansion although this was likely to be in the form of small "bolt-on" acquisitions rather than major takeover deals.

In September, Vita took a 33 per cent stake in Spartech, a US polymer company, and

although it did not contribute to these results it was said to be moving "in the right direction."

The final dividend is 4.5p to lift the total to 8.5p (8.5p), an increase of 35 per cent. Earnings per share grew by 30 per cent to 26p (20p). The company

is also making a 1-for-2 scrip issue.

Mr Sellers is to become chief executive this July although he will continue as finance director. Mr McGee, who has been chief executive for the past 15 years, will continue as executive chairman.

## COMMENT

This was another encouraging performance from Vita slightly ahead of what most analysts were forecasting, but the ominous noises the company emitted about the state of some of its UK markets scared some and resulted in the shares slipping 4p to 77p. There is little doubt that trade is stiffening in the UK and that sales volumes and profit margins are being squeezed. In spite of the group's strong overseas presence, the UK still accounts for about 35 per cent of business and this will heavily dampen this year's prospects. The good news is that most of the UK's sales are still there to be chased on the Continent and this should help push Vita ahead, lifting pre-tax profits to about the £52m mark. The resulting prospective multiple of about 10 is probably a fair evaluation of the outlook in the short term as the shares are likely to look dull in the coming months. But further out, the shares may pick up speed as the growing European operations and US investment are seen to feed through more strongly.

**Low bucks UK ad sector trend with 30% increase to £20.2m**

By Andrew Hill

**LOWE GROUP** yesterday demonstrated it had escaped the general malaise in the UK advertising industry when it announced a 30 per cent increase in pre-tax profits to £20.2m last year, compared with £15.6m in 1988.

Low, formerly Lowe Howard-Spink & Bell, earns much of its income outside the UK, which is experiencing a downturn in business.

Turnover was up from £404.27m to £524.07m. Earnings rose to 45.05p (35.02p) per share, and a final dividend of 9.3p is proposed to make 14p (12p) for the year.

Mr Frank Lowe, chairman, said yesterday that Lowe was not heavily exposed to consumer or retail business, which have suffered recently. The group's two clients in those sectors Vauxhall, the motor manufacturer, and the Tesco supermarket chain - were both continuing to spend heavily on advertising, he added.

"As far as we are concerned,

we look forward to a very promising 1990 - the figures I have in front of me look good."

Mr Lowe said he believed stringent financial controls had strengthened the company against recession.

"We don't take people's forecasts on trust and then find out they were wrong," he said. Last year Lowe sold control of its Lowe Bell Communications public relations subsidiary to a management buy-out team led by Mr Tim Bell, former deputy chairman of the group. The sale realised an extraordinary profit of £2.69m for Lowe, after taking into account the acquisition of a 24.5 per cent stake in Chime Communications.

Mr Lowe said the cash on the balance sheet would enable the company to grow through small acquisitions, if necessary. He said the group wanted to expand further in Continental Europe, moving into Switzerland and Portugal as well as strengthening its operations in France and the Netherlands.

## COMMENT

Low's results were bound to shine yesterday. At the same time, Yellowhammer, another agency, was warning of a dramatic fall in 1989-90 profits, following injudicious expansion overseas, and the Advertising Association was forecasting a 3 per cent decline in UK advertising revenue this year in real terms. But the sheen on Lowe's figures is genuine, not just relatively glossy. The group's geographical spread - including Lowe Marschalk, the New York agency brought into the fold last year - should insure it against sluggishness at home, and it has plenty of cash to expand cautiously in Continental Europe. Income from existing clients, says Lowe, should run ahead of inflation in Europe and the US this year. Analysts are looking for at least £22m before tax, which would put the shares - up 5p at 393p yesterday - on an unjustly low prospective p/e of less than 8.

**Yellowhammer warns of losses**

By Andrew Hill

**YELLOWHAMMER**, once regarded as one of the UK's most stable advertising and marketing agencies, warned yesterday it was likely to report a loss of £2.6m before tax in the year to March 31.

The group, which made £2.7m before tax in 1988-89, has been hit by high interest rates and problems at European subsidiaries set up in the last 18 months. Its new UK agency, Generator Marketing, has also performed poorly.

As recently as last summer, analysts were forecasting profits of some £3.2m for the group in 1989-90. But interest charges alone have risen to nearly £1m during the year, compared with £232,000 in 1988-89, and rationalisation - including the cost of 40 redundancies out of about £250,000 - will cost about £700,000, which has been taken into account in the profit warning.

Mr Jon Summerill, Yellowhammer's chairman, said yesterday: "We ran before we could walk in Europe, we invested too much money and

we didn't control the destiny of, in effect, 17 businesses over a relatively short period."

Mr Summerill said the group was no longer exposed financially in Spain. Yellowhammer will maintain links with the Madrid office it opened last year, and will try to cut costs at its Paris branch.

"The problem in France was that we allowed expenditure to run riot compared with income: that's painfully obvious from the figures," said Mr Summerill.

The problems first emerged in December, when Yellowhammer announced it had lost £150,000 in the first half of the year, against a profit of £311,000 in the equivalent period. However, Mr Summerill said, the group's last clients, which include Fiat, Barclays, and the Government, were all spending more than in the previous year. He added that the group had won £3.5m of new fee income since the beginning of February.

"A couple of potential clients have expressed a desire to know what the position is, but it certainly hasn't prevented them from moving us onto the shortlist for campaigns," said the chairman.

As part of its reaction to the problems, Yellowhammer has sold two companies involved in corporate video recording and artists' representation, as well as surplus property and other assets. It closed its financial advertising subsidiary in November at an extraordinary cost of £192,000.

The group said yesterday that recent discussions with its bankers had been positive and it was confident that it had the necessary support to meet working capital requirements for 1990-91, when directors expect the group to move back into profit.

WGBS Group, the advertising, media and marketing company, is to change its name to Aegis Group, following a restructuring last year, which included the purchase of Carat International, the European media buying and planning company.

**Hartwell holds off Jameel bid**

By John Thornhill

**HARTWELL**, the Oxford-based motor group, has escaped the clutches of Jameel, although probably only until 1992.

The Saudi Arabian Jameel yesterday received acceptance for only 43.3 per cent of Hartwell's ordinary shares at the final close of its hostile £172.4m offer, and let it lapse.

However, Jameel has already declared its offer for Hartwell's convertible preference shares unconditional and on conversion of these shares in 1992 it will gain control of over 47 per cent of Hartwell's ordinary shares. And given that under Takeover Code rules it can buy 2 per cent of Hartwell's shares in the market each year Jameel will almost certainly be able to raise its stake to above the 50 per cent level.

Nevertheless, Mr Peter Huggins, Hartwell's chairman, said he was delighted by yesterday's outcome. "We really are

over the moon that we have won this battle and it is victory for the shareholders and the staff. We feel we have done the right thing in beating off this cheap attempt to get the company."

He said, however, that Hartwell was realistic about the situation and was perfectly prepared to talk to Jameel, which is by far its biggest shareholder.

"We are quite happy to go on independently but you cannot ignore someone with 40 per cent of the company. We will do the right thing for our company and we will not be bulldozed into doing the wrong thing."

Mr Rupert Carlington, chairman of Oakhill through which the Jameel offer was made, said the company was reviewing its position. "But I think we should all sit down and start talking," he said.

Mr Huggins sounded as though he would be quite amenable to this idea. "I am not shutting the door in anybody's face," he said.

Hartwell's shares slid 7p yesterday to close at 149p.

## Claythorne stake

Claythorne, the investment and property group, has paid £250,000 for a 70 per cent stake in Magnapower Group, which specialises in thermochromic liquid crystal technology for temperature measurement and display.

The remaining 30 per cent of Magnapower will be held by the existing management, who will continue to run the company.

Claythorne has also been granted an option to acquire a further 10 per cent of the company.

**Pembridge makes first disposal since DRG buy**

By Vanessa Houldier

**PEMBRIDGE INVESTMENTS** yesterday announced its first disposal since it won control of DRG, the paper and packaging company, in a bitterly fought £697m takeover battle last November.

Pembridge has made an agreement in principle to sell Papeterie de la Couronne and Etablissements Deforge to funds advised by LBO France, the Paris-based specialist in buy-out financing.

The sum involved would not be disclosed said Mr Martin Franklin, a director of Pembridge and the son of Mr Roland Franklin, the former Keyser Ullmann director who masterminded the bid.

Mr Franklin said that the sale programme was on course and he denied that

bidders were failing to meet asking prices. Pembridge was not under pressure from its interest payment commitments to sell businesses, he said.

Pembridge would make an acquisition in due course on its strategy to improve the packaging division, which it is keeping as its core business, he said.

Papeterie de la Couronne Group is Europe's largest envelope manufacturer, with about 40 per cent of the French market and 6 per cent of the European market and sales of FF900m (£96.8m) in 1988.

The acquisition is being made by White Knight I and White Knight II, which are advised by LBO France.

**TDG**  
develops strongly  
for the future

● During 1989 much progress was made in restructuring the Group. The sale of Square Grip for £59 million in January 1989 enabled us to invest strongly in our core businesses of transport, storage, distribution and plant hire. The full benefits will only accrue in the coming years.

● Profits of the UK storage and distribution companies moved well ahead but UK transport operations faced difficult conditions, particularly in the second half year, and a few companies turned in very poor results which have affected the outcome for the year.

● The plant hire companies increased profits, despite the cut back in housebuilding and slow release of expenditure on roads.

● Profits of Group subsidiaries in France and Holland held up well. A regional transport company was acquired in France, and a majority interest taken in a Portuguese transport undertaking.

● The North American interests generally flourished, and there was a significant improvement in profits from Australia.

● In total, turnover of the continuing businesses for the year was £572.7 million (1988 £489.0 million). Group profit before tax was £41.5 million (1988 £47.1 million).

● A final dividend of 6.5p per share, making a total for the year of 9.5p (1988 9.5p) is recommended, payable on 11 May 1990.

● In the current year, United Kingdom profits are ahead of the previous year but conditions in overseas markets are more difficult and profits there are not matching those of last year.



Copies of the Annual Report will be available from  
The Secretary, Transport Development Group Plc,  
Windsor House, 50 Victoria Street, London SW1H 0NR from 2nd April.

**Anglo to sell three arms to pay debt from Coalite buy**

By Jane Fuller

**ANGLO UNITED**, the solid fuel group, is selling three more businesses as part of its programme to pay off the debt taken on to buy Coalite.

Up for sale are Charrington-Brown, the liquid fuel distributor, and Freedom Lubricants, for which offers are invited by April 17.

Coalite Office, with interests in oil and gas exploration and production, is also for sale, with a deadline of April 20.

Mr David McKinnon, Anglo's chairman and chief executive, said the group had always planned to dispose of the oil and gas interests, but had now also taken a comprehensive look at liquid fuel distribution.

An important reason for deciding to get out was that

the oil companies dictated the buying price.

Anglo's highly leveraged £478m takeover of Coalite last July involved £200m short-term debt.

Mr McKinnon said £125m had already been repaid and the sale of the three businesses should help complete the repayment this summer, well ahead of schedule.

This would leave about £230m of core debt.

The group then plans to reduce that through further sales of peripheral businesses and property.

By the end of this year he hoped Anglo would be down to its core, solid fuel distribution and manufacture, chemicals, docks, the Falklands Islands Company and property.

**Marylebone Estates rises to over £4m**

By Jane Fuller

**MARYLEBONE ESTATES** increased pre-tax profits from £3.51m to £4.04m in the year to December 31.

Mr Leonard Phillips, chairman of this UK-based property investor and dealer, said it was Marylebone's intention to continue to develop rental income of the group and, in this respect, it had recently concluded the letting of a property in St Johns Street, London, at an annual rent of £95,000.

Mr Phillips expects to report further progress over the coming year.

After tax of £1.33m (£1.33m), earnings per share emerged at 5.44p (4.79p) basic, and 6.38p (4.67p) fully diluted. The proposed final dividend is 1.5p, making a maintained total of 3p.

**M&G Invest controls 15.7% of Lowndes Queensway**

By Maggie Urry

**M&G INVESTMENT** announced yesterday that it controlled 15.7 per cent of the votes in Lowndes Queensway following the loss-making furniture and carpet retailer's latest rights issue.

As a result of sub-underwriting the £35m rights issue, which was taken up by only 13.9 per cent of shareholders, funds managed or advised by M&G held 74.8m shares, 10.9 per cent of the voting shares.

However, M&G will also decide how the votes are cast on a further £3.3m shares, 4.8 per cent of the voting capital, which are held by Charterhouse Bank, the lead bank to the company.

This arrangement was made as part of the £70m refinancing fixed in January.

Charterhouse revealed last week that it held 11.8 per cent of Lowndes Queensway's shares as a result of the rights issue.

After transferring some of its votes to M&G it will be left with 7 per cent of the votes.

**Aristocracy aids Brit Kidney**

By NMAI Tair

**THE ARISTOCRACY** has ridden to the aid of the British Kidney Patients Association Investment Trust, one of the smallest if most worthy funds in the investment trust sector.

Late yesterday afternoon, the Northumberland Trust - established under the will and codicil of The Most Noble Henry George, Seventh Duke of Northumberland, who died in 1918 - announced that it would make a cash offer for the quoted fund.

The offer is pitched at 105 per cent of BKPAIT's formula asset value. In this case, the difference between the formula asset value will probably be small, and shareholders - if they accept the offer - will probably exit at a small premium to the value of the

underlying net assets.

The Northumberland Trust's aim, however, is to retain both the listing and BKPAIT's investment trust status. To the extent that acceptances top 61 per cent of the equity, these shares will be placed out.

Management of the trust will also change, switching to the fund management department of stockbroker Cassinova, and the new investment policy will be angled towards long-term capital growth. Only about 50 per cent of the initial portfolio will be held in the UK. The dividend yield will also fall, and is expected to be about 2.5 per cent.

The trust will be renamed "Hotspur Investments". If the offer goes unconditional, a special dividend of 10p per share

will be declared in respect of the current financial year.

The trust, whose assets are worth slightly less than £2m, was set up in late-1982, but given a seven-year life. It was, therefore, due to be wound up before the end of April.

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## UK COMPANY NEWS

## A shot in the arm — or in the dark?

David Owen looks at the future health of B&amp;C in the light of its recent disposals

**C**AN BRITISH & Commonwealth Holdings rebound? On the face of it, this would rank as one of the most astonishing corporate comebacks of the past few years. And yet, recent developments appear to have made the group's survival in recognisable form less unlikely.

First, last week's \$140m disposal of Garmore, the investment management group, together with B&C's stake in London & Strathclyde Trust, provides a significant shot in the arm. It should slash more than \$20m from the company's hefty interest bill.

At about 50 times earnings, more than seven times book value and better than 2 per cent of funds under management, the price attained was towards the upper end of expectations — even if \$12.2m of the total disappeared into the pockets of Garmore's option-rich management.

The effect on the balance sheet also promises to be highly salutary. Indeed, the transaction shows a below-the-line profit over book of \$115m, according to the embattled Mr John Gumm.

In addition — however involuntary the sale — it did not force the group to pull out of a key sector of its operations. In the fund management area, it retains both US-based Oppenheimer, acquired in the 1987 takeover of Mercantile House, and Stock Group of the UK.

With the recent purchase of Chase Manhattan's London-based private client stockbroking business, Stock Group's funds under management have swelled to almost \$4bn. "We are still majoring in fund man-

agement," Mr Gumm said last week. "Oppenheimer is far more profitable and larger than Garmore."

Sir Peter Thompson's public show of confidence in appointing the elevation to chairman would be a further positive sign. Sir Peter has garnered respect for the unique management philosophy behind his stewardship of B&C into the private sector and its transformation into a consistently profitable company.

He is no great friend of the City, however, being among the most prominent critics of some time-honoured practices, particularly those relating to new listings. Possibly for this reason, B&C is believed to be looking for a new non-executive director with close ties to the Square Mile.

The trouble is, without a more up-to-date picture of B&C's current debt structure and operational performance, all of this ostensibly good news remains under a shadow.

But the group is in the "closed" period ahead of the presentation on April 26 of its full-year accounts. This may explain why the shares rose only a penny to 38p on Monday, versus a 50p peak in the summer of 1987.

Even at this level, what is more, the price remains vulnerable to the slightest hint of further setbacks. "I would love to go in front of a microphone and shout 'but I can't,'" said Mr Gumm, in recognition of the debilitating effect of this predicament.

"There is so much uncertainty that I don't think any-



Sir Peter Thompson — his appointment has the effect of bolstering confidence

body would be surprised by anything," according to Mr Graeme Moyle, a Kleinwort Benson analyst.

By way of illustration, April 26 sees the start of the hearing of the Quadrex court case in which B&C is claiming damages for the US securities firm's alleged breach of contract.

Quadrex failed in February 1988 to complete an agreement for the \$20m sale to it of MW Marshall, the world's second-largest money-broker, and William Street, a US government securities broker. This stranded B&C with businesses it did not want.

At the operating level, concern is focused on the performance of Atlantic Computers, the leasing group bought in July 1988 in a much-criticised move, for \$407m. Atlantic has

been squeezed of late by the aggressive pricing of IBM's leasing subsidiary. The unit contributed \$8.7m of profits in the six months to June 30.

There are also worries about the extent of possible provisions for the group's exposure to local authority swaps. Laing & Cruckshank, which recently downgraded its pre-tax profit estimate for the year to 1990, fears that these provisions could reach \$15m.

Clearly, gearing is such — with net debt at about \$700m at the time of the interim last September and interest rates at their current high levels — that the effect of too many surprises and shortfalls could still be calamitous. Thus, it is to the debt numbers that most analysts' eyes will turn in April.

They will be looking for hard evidence that B&C is furnishing itself with sufficient margin for error to be able to make interest and debt repayments without resorting to the forced sale of further large and profitable chunks of its business.

In addition to interest, the group must find \$22m in both December 1989 and December 1990 to redeem preference shares issued to the Cayzer family's Caladonia Investments in part-payment for the bulk of its remaining 31.3 per cent stake in B&C. It is thought that the group's management would be comfortable with the balance sheet position if another \$200m of asset sales could be secured in the coming months.

Its task next month will be to convince an increasingly sceptical City that its calculations are well-founded.

## Surge in interest receipts helps Perkins Foods grow to £9.8m

By Clay Harris, Consumer Industries Editor

**PERKINS FOODS**, the mushroom, fresh produce and frozen food supplier which makes more than 50 per cent of its sales in Continental Europe, lifted pre-tax profits to £9.8m in 1989.

The profits were more than three times the £2.8m reported for the 15 months to December 31 1988, and were helped by a surge in net interest receipts to £1.37m (£195,000).

Fruit and vegetables accounted for 57 per cent of profits, mushrooms for 21 per cent, frozen food for 12 per cent, and financial items for the rest. Perkins maximised its cash balances in the UK to capitalise on high interest rates.

Turnover jumped to £113.9m (£83.7m). On earnings per share of 8.4p (5.5p), or 7.9p (5.5p) fully diluted, the recommended final dividend of 1.7p raises the total to 3.1p (2.5p).

An extraordinary loss of £371,000 reflected the disposal of John Perkins Meat Packers, the original business, to man-



Howard Phillips, chief executive of Perkins Foods

agement and the consequences of a fire at a subsidiary.

After two years of expansion in the Netherlands, Perkins made its first acquisition in West Germany at the year-end with the purchase of Peppino's Pizzas, a frozen foods supplier

which claims 5 per cent of the German pizza market.

Perkins plans to move from the United Securities Market to a full listing this year.

## COMMENT

Perkins is where Harlewood Foods and Albert Heijn were five years ago. Because it has a market capitalisation of just over £100m, relatively modest acquisitions can still make a disproportionate impact. Perkins, whose chief executive Howard Phillips ran Ross Young's under both Imperial Group and Hanson, clearly has another advantage in its clear geographical and operational focus. It also fuels organic growth through encouragement of inter-company trading. As a result, it is well down the road towards becoming more than the sum of its parts. Assuming pre-tax profits of £17m in 1990, taking a realistic view of likely earnings, the prospective fully diluted multiple is 11.5.

## Bullers' £175,000 tops forecast

**BULLERS** TURNED in pre-tax profits of £175,000 for 1989, compared with not less than £100,000 forecast in mid-January when making a rights issue.

Mr Allan Jones, the new chairman, said as well as management changes, the group was reorganised into three divisions: giftware (Britannia Collection); art foundries; and

decorative accessories. The acquisitions of Tallix and Glenmond have been completed and the integration of the four art foundries could now start.

He expected the focused strategy and internal reorganisation, with the acquisitions, to yield enhanced results.

The 1989 profit compared with £705,000, and was generated from turnover of £2.96m

(£11.45m). Earnings were 0.03p (3.5p) and the final dividend is the promised 1.5p to maintain the total at 2p.

Trading profit was £766,000 (£1.46m) comprising giftware £192,000 (£964,000), art foundries £371,000 (£761,000), decorative accessories £183,000 (£310,000) and property nil (£110,000).

## Another fund to invest in Malaysia

By Stephen Fidler, Euromarkets Correspondent

A \$60m fund designed to invest in Malaysian shares has started trading in London after the placement of its shares was oversubscribed.

Called the Malaysia Select Fund, it is the latest in a series of specialist country funds to be listed in London, and one of a number worldwide aimed at investment in Malaysia.

The placing of 6m shares, with warrants attached, at \$10.50 per share raising \$60m net, was arranged by Crosby

Securities. Midland Bank Trust Corporation (Cayman) will be manager and Midland Montagu Asset Management investment adviser. The fund is aimed at capital growth and it is planned to invest about 75 per cent of its assets in smaller companies, although not more than 30 per cent will be put into securities not listed in Kuala Lumpur.

It is at least the fourth fund to be announced in the last few months aimed at Malaysia, whose government has announced a significant privatisation programme. Hoare Govett launched a \$75m fund in December, Daven Securities one for \$75m in February and Citicorp one for \$60m earlier this month.

Although Japanese investors in particular have shown a strong interest in the Malaysian market, recent falls on the Tokyo Stock Exchange have made some more cautious.

Alliance Trust nav increases by 17%

Over the 12 months to January 31 net asset value of The Alliance Trust rose 17 per cent to \$13.68. Apart from good performance of many individual holdings, there has also been a significant gain from the geographical distribution.

There was a further shift in the portfolio, mainly from Japan and the US into the Far East and Europe.

## Alliance Trust nav increases by 17%

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There was a further shift in the portfolio, mainly from Japan and the US into the Far East and Europe.

Net revenue for the year rose to \$18.06m (£15.88m) for earnings of \$5.74p (51.27p). The final dividend is 25p making 36p (30p).



## DURBAN ROODEPOORT DEEP, LIMITED

(Incorporated in the Republic of South Africa)

Extracts from the chairman's statement contained in the 1989 annual report

## Company returns to profitability in last quarter of 1989

SUMMARY OF RESULTS for the year ended 31 December 1989			
	1989	1988	% Change
<b>OPERATING RESULTS</b>			
Revenue — R200	2 814	2 231	+ 26
Costs — R200	4 579	4 909	- 34
Yield — grams per ton	3.08	3.10	- 3
Revenue — per ton milled	210,051	206,628	+ 2
Cost — per ton milled	213,427	212,54	+ 3
Working loss — per ton milled	213,427	212,54	+ 3
Cost — per kilogram produced	227 981	223 240	+ 14
<b>Real treatment</b>			
Tons milled — 000	894	87	+ 479
Gold produced — kilograms	268	123	+ 118
Yield — grams per ton	0.73	1.69	- 83
Revenue — per ton treated	224,008	204,83	+ 83
Cost — per ton treated	211,20	210,23	+ 2
Working profit — per ton treated	12,808	24,60	- 78
Cost — per kilogram produced	218 940	225 145	- 198
<b>GOLD PRICE RECEIVED, AVERAGE</b>			
Per kilogram	228 338	231 585	- 8
<b>FINANCIAL RESULTS</b>			
Turnover	164 822	225 675	- 87
Working loss	18 036	9 550	+ 88
Loss before taxation	80 181	16 658	+ 485
Expenditure on mining assets, net	1 073	12 448	- 1 060
Number of employees, at 31 December	3 677	8 816	- 88

## Note

Direct comparison between the results obtained in the years 1989 and 1988 is misleading due to the major rationalisation of the company's operations which occurred during the latter part of the 1989 financial year.

## Overview

The past year was the third successive year in which the increases in the real price of gold failed to match the South African rate of inflation. This has particularly serious implications for the continued survival of marginal gold mines, like Durban Roodepoort Deep.

The company experienced an extremely difficult year sustaining a loss after taxation of R20.3 (1988: R6.3) million for the twelve months ended 31 December 1989. A medium term bank loan facility of R20.0 million was secured which enabled the company to continue operations.

On 19 May 1989, the listing of the company's shares on The Johannesburg Stock Exchange, The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited and Bourse, Paris were suspended pending a reply from the South African Government to an application, submitted by the company, for financial assistance. On 29 June 1989, when it became apparent that no financial assistance from Government would be forthcoming, it was decided to curtail certain underground mining operations. At the same time Rand Mines Properties Limited indicated an interest in acquiring a major portion of the company's property assets or its shares. The company's shares were re-listed on the Johannesburg Stock Exchange on 30 August 1989 subsequent to the re-organisation of the mining operations and the termination of negotiations with Rand Mines Properties Limited.

As a result of the rationalisation exercises mentioned above, underground mining operations are now concentrated in the high grade, low cost areas of the mine. The closing of the lower grade sections of the mine and relocation of resources to sustain an output of 75 000 tons per month from underground sources was implemented over a number of months. The effect of these changes is reflected in the average underground grade of ore mined for the quarter ended 31 December 1989 which improved to 3.26 grams per ton compared with the previous quarters 2.87 grams per ton. This improvement represents an important milestone in arresting the decline in average grade of ore mined. The sand treatment plant was commissioned in April 1989 and is now operating at its designed capacity of 80 000 tons per month.

The benefits arising from the implementation of the rationalisation plan became manifest during the last quarter of 1989 with the company achieving a profit after taxation of R1.0 million for this period.

The turnaround in the company's fortunes was regrettably achieved at the expense of retrenching some 5 000 employees. This programme was effected over four months. No further retrenchments are planned provided there is no significant deterioration in the factors determining the company's profitability.

Pursuant to the rationalisation plan's overall objective of closing unprofitable areas underground and tunnelling overburden to improve cashflow, a number of additional measures have been implemented. These measures include the sale of surplus and redundant mining assets and the letting of 143 houses. The administration of the houses, which house the company's unskilled and semi-skilled workers, is now undertaken by contractors. Capital expenditure was reduced in 1989 to R1.1 million compared with R12.4 million in 1988.

## Gold

The US dollar price of gold declined for much of the year in the face of the strong US dollar, low inflation rates in most of the developed countries, high interest rates, and bullish stock market activity. The price declined to a two year low of \$355.75 per ounce in September 1989 but recovered strongly in the last quarter as a result of economic uncertainties amidst turbulent political events, particularly in Eastern Europe and the Soviet Union, as well as a depreciating US dollar relative to the attraction of the Deutsche mark. The average price of \$361.53 per ounce achieved in 1989 was thirteen per cent lower than the previous year. This represented the third consecutive year of declining US dollar prices.

World gold production from the Western world rose in 1989 to approximately 1 700 tons, an increase of some ten per cent on 1988 production. It is anticipated that production will again rise in 1990, but at a slower rate.

Jewellery fabrication in 1988 compared with 1987 showed an eighty per cent volume increase in the Far East alone. However, indications from Europe and the Far East show that the increase in global consumption in 1989 was significantly lower than the twenty-nine per cent rise achieved in 1988.

An increase in the US dollar price of gold during 1989 is vitally important to the continued prosperity of the generally high-cost South African gold mining industry. The expected downturn in many Western economies could have a deleterious effect on jewellery demand, the backbone of gold off-take. However, political turbulence, stock market fears and rising oil prices could fuel investment demand. It appears that a modest rise in the US dollar price during the year can be expected.

Equally important in the gold price equation is the value of the local currency.

After falling quite sharply in the first half of 1989, the rand strengthened as a result of the weak US dollar, a rise in the gold price in US dollars and the improved South African balance of payments position. Consequently, the thirteen per cent increase in the US dollar price from the September 1989 average of \$361.75 per ounce has translated into only a four per cent rise in the average rand price of gold over the last quarter.

Although a weakening of the rand in line with inflation differentials between South Africa and its main trading partners seems unlikely, some weakening is necessary if certain South African gold producers and other exporters are to survive. A delicate balance in exchange rate policy is required which, at present, appears tilted more towards combating inflation through cheaper imports. This may be achieved at considerable cost if exporters who are large earners of foreign exchange and employees of large numbers of people are forced to close their doors.

## Industrial relations

In spite of the massive retrenchment programme I am pleased to report that a year of industrial peace prevailed due to the major roles played by the consultative councils, trade unions and official associations concerned.

It is pleasing to report that the annual wage negotiations were successfully concluded during September 1989 at lower rates than that granted in most other mines in the industry, subject to further negotiations being held for an additional increase should the mine return to profitability during the last quarter of the year. As a result of this latter condition being met, negotiations with relevant employee representative organisations were resumed and additional benefits paid.

## Outlook

The company's primary objective for 1990 is to build on the base created by the rationalisation of operations in 1989.

Further measures have been identified to improve performance and it is envisaged that a significant turnaround in the company's profitability will be achieved should the targeted gold price and recovery grade parameters be attained. Sufficient ore reserves are to be developed and maintained in the high grade, low cost sections of the mine to sustain underground operations at the current rate of mining. The sand treatment operation will continue at current production levels and a reliable flow of profits is expected from this source. Capital expenditures will be restricted to statutory and essential production requirements. A total of R6.0 million capital expenditure has been planned for the current year directed primarily at developing the Durban Roodepoort area and effective improvements to existing infrastructure.

Another major objective for 1990 is the repayment of the medium term bank loan. Subsequent to 31 December 1989 R18.0 million was received from the Transvaal Provincial Administration for the expropriation of the remaining part of the surface of the farm Doornkop 239 IQ for the establishment of a black township. It is expected that the balance of the loan will be repaid from cashflow derived from operations during the coming year.

The resumption of dividends is not envisaged until the medium term bank loan has been repaid and the company's financial position has been further strengthened. Accordingly, payment of a dividend in 1990 at anticipated gold prices is unlikely.

## C.G. KNOBBS

Chairman

Johannesburg

8 March 1990

FINANCIAL TIMES

# TOP 500

1989

This unique survey of Europe's biggest companies is now available.

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FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER



# PERKINS FOODS PLC

Preliminary results to 31st  
December 1989

PRE TAX PROFIT	£9.8m	+245%
EARNINGS PER SHARE (Fully Diluted)	7.8p	+39%
DIVIDEND PER SHARE	3.1p	+24%
FIVE ACQUISITIONS COMPLETED DURING YEAR FOR TOTAL INITIAL CONSIDERATION OF £33m		

"Our strategy of creating a broadly based Northern European food group has continued with further acquisitions during the year which have focused the Group's activities into 3 major divisions. We see our chosen markets providing excellent opportunities for substantial organic growth and further expansion."

Howard Phillips, Chief Executive.

Copies of the Annual Report are being sent to shareholders and copies will be available from the Company Secretary, Perkins PLC, Great Street Court, Great Street, Pennington, Wilt. BA1 1JA.  
The contents of this advertisement, for which the Director of Public Health has given his approval, are not subject to the provisions of section 27 of the Financial Services Act 1986 by Peter Widdows, an authorized person.

## Legal & General Group

has acquired

## Whitegates

Livingstone Fisher Plc  
acted as financial advisor to  
Legal & General Group

## Livingstone Fisher P.L.C.

To discuss how we can help you to find and complete acquisitions and disposals successfully, please telephone  
Barrie Pearson, Managing Director, on 01-379 3481

## Livingstone Fisher P.L.C.

A member of FIMBRA

Notice to the Warrant-holders of

## EIDENSHA CO., LTD.

Warrants to subscribe for shares of common stock of Eidensha Co., Ltd. issued in conjunction with U.S. \$50,000,000 5 7/8 per cent. Guaranteed Notes due 1993

Pursuant to Clause 3 (i), (ii), (iii), and 4 (A), (B) of the Instrument, we hereby notify as follows:

- The Board of Directors authorised on 13th February, 1990 to effect a free distribution of shares at the rate of 0.05 share per one share held to shareholders of record as of 20th March, 1990 Tokyo Time.
- Accordingly, the Subscription Price of the above Warrants will be adjusted as follows, effective as from 21st March, 1990 Tokyo Time.  
Subscription Price before adjustment: Yen 1,794.00  
Subscription Price after adjustment: Yen 1,708.60

## EIDENSHA CO., LTD.

13th March, 1990

Mitsubishi 4-22-21, Nakamura-ku, Nagoya-shi, Aichi-ken, Japan



RAIFFEISEN ZENTRALBANK ÖSTERREICH  
AKTIENGESELLSCHAFT  
RZB-AUSTRIA  
(Formerly GZB Vienna)

## U.S. \$50,000,000 Floating Rate Subordinated Notes Due 1992

For the three months 13th March, 1990 to 13th June, 1990 the Notes will carry an interest rate of 8% per cent. per annum.  
Interest payable on the relevant interest payment date, 13th June, 1990 against Coupon No. 35 will be U.S. \$110.21

Listed on the Luxembourg Stock Exchange.  
By: Morgan Guaranty Trust Company of New York, London  
Agent Bank

Wells Fargo  
& Company

U.S. \$150,000,000

## Floating Rate Subordinated Notes due 1994

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 13th March, 1990 to 13th June, 1990 the Notes will carry an interest rate of 8 1/4% per annum.  
Interest payable on the relevant interest payment date 13th June, 1990 will amount to US\$217.22 per US\$100,000 Note.

Agent Bank:  
Morgan Guaranty Trust  
Company of New York  
London

## Shares dive as Hobsons slumps to £0.52m loss

By Vanessa Houlder

**SHARES IN** Hobsons Publishing, the educational publisher, yesterday fell 30p to 170p, after the company announced a £0.52m pre-tax loss for 1989.

That compared with a restated profit of £249,498, and was blamed on a "very bad" acquisition, poor overhead cost control and unforeseen computer problems.

The fall in share price represented another steep decline from last July's high of 435p. The shares lost a third of their value last November when the company warned it had major management and financial problems.

Turnover increased from £6.51m to £8.4m and gross profits rose from £3.39m to £4.38m, although this was tempered by a steep advance in overheads from £2.51m to £4.32m.

Bodytalk, the health magazine and exhibitions group, incurred a loss of £350,000. Hobsons claims that its financial position was overstated when it was acquired in August 1988 and it has launched an action to recover £650,000.

Mr Adrian Bridgewater, chairman, said much time and money had been misdirected on a computer installation which failed to meet requirements. Lack of financial information for management had allowed controls to lapse and overheads to rise excessively.

In addition, some consultancy contracts were deferred by clients because of the general slowdown in the economy. Borrowings rose and subsequent interest charges increased from £50,000 to £181,000.

Mr Bridgewater said the company had refinanced its borrowings and its staff by 30 to 130 and imposed a new management structure.

Following the resignation of the finance director last November, it has appointed a new financial controller and a non-executive director with special responsibility for finance.

Trading profits had been restated for the prior year to take account of tighter accounting disciplines, and it also seemed likely that there was a loss in the first half of that year.

Mr Bridgewater said that the outlook for 1990 was good, although the full effects would not flow through until the second half of the year.

In light of the reorganisation, the restructuring of debt and the continued growth in sales the company was sufficiently confident about its financial strength and prospects to maintain the final dividend at 7.7p; this makes the total 10.1p (10p).

There was a loss per share of 14.8p compared with a profit of 14.3p.

## European growth helps offset downturn in UK and N America

# Low & Bonar profits static at £22m

By John Thornhill

**LOW & BONAR**, the Dundee-based packaging, plastics and textiles group, yesterday reported a marginal decrease in pre-tax profits as it struggled in the face of difficult markets, particularly in North America.

Profits slipped to £22.08m (£22.95m) on sales slightly ahead at £312.68m (£312.76m) in the year to the end of November 1989.

The company has, however, lifted the total dividend to 8.25p (7p) after recommending a final dividend of 5.5p. But a higher tax charge trimmed earnings per share to 18.45p (18.72p).

Operating profits from the UK, Canada and the US all fell, and only European activities increased trading profits.

Mr Roland Jarvis, chief executive, said group sales in Continental Europe had risen by 22 per cent to £57.5m while operating profits grew by 28 per cent to £5.51m (£4.28m). He added that European profits now accounted for about 23 per cent of the total. In 1985 Low & Bonar derived no profit from this region.

UK activities yielded trading profits of £11.58m (£12.23m) as the textiles division, including its Fletcher business, experienced difficulties in the depressed consumer durables market.

North American interests also saw diminished trading profits of £7.2m (£8.8m). A weak performance by Low & Bonar's Canadian activities and a \$109,000 trading loss in the US accounted for the decline.

Mr Jarvis said that the company was reasonably confident that the full year would look good in current market conditions.

Mr Martin Jourdan, chairman, said the overall profit from furniture was higher, despite continuing losses at Country Kitchens. Contribution from fabrics was down on slackening demand and confusion in advance of the new legislation on flammability.

From turnover ahead to £43.94m (£37.88m), the profit came through at £4.07m (£4.78m) in the six months to January 31. Earnings fell to 7.1p (7.8p) but the interim dividend is held at 1.6p.

The chairman did not expect demand to improve over the rest of the year, but said that it did, the company had "the capacity to add rapidly to profit".

A reorganisation at Country Kitchens led to substantially lower overheads and higher margins, but there will not be a profit this year in the division.

## Richardson Westgarth higher

Richardson Westgarth's 39 per cent increase in pre-tax profits at the interim stage was superseded by the 52 per cent rise to £2.16m for the full 12 months of 1989.

The steel stockholder and processor described the major part of the advance to the £1.4m capital investment programme which was completed in early 1989 and enabled it to take full advantage of favourable trading conditions.

Sales jumped 85 per cent to £28.6m (£21.76m). Interest payable came out at £404,000 (receivable £39,000), and after tax of £692,000 (£457,000), earnings worked through at 6.6p (5.1p) per share. A proposed final dividend of 1.5p makes 2.5p (2p) for the year.

Mr Jarvis said that the highlight of the year had been the acquisition in June of Berry Hill Group, with its steel stockholding subsidiary James & Tattson. This allowed a pro-

gramme of rationalisation, now completed. Net assets had risen by 94 per cent and at the year-end borrowings were only 16 per cent of net assets.

Earlier this year, Low & Bonar put its flexible packaging interests into a joint venture with the Austrian Constantia Group.

Low & Bonar spent £20m on capital investment during the year but restricted its gearing level to 16 per cent (14 per cent) at the year end.

## NEWS DIGEST

**Lilleshall engineers 76% rise**  
AN EXCELLENT year in the engineering and building products division was said by Lilleshall to have helped lift pre-tax profits 76 per cent to £2.26m in the year to December 31.

The rise from £1.28m was made on group turnover of £30.5m, up 30 per cent from £23.5m. Mr John Leek, chairman, said that Lilleshall's other division - industrial distribution - had produced "satisfactory results" in spite of the worsening economic climate. Its profits slipped to £1.11m (£1.23m) on turnover down at £19.04m (£19.78m).

However engineering and building products saw profits leap to £1.13m (£90,000) on turnover of £11.42m (£2.94m). Ideal Williams, the UPVC window and door business, "made exceptional progress", said Mr Leek, "exceeding expectations in both turnover and profits".

DJ Profiles, the rubber and thermoplastic extrusions maker, raised profits in spite of difficult conditions in its market, and Ray Engineering, the maker of plastic knobs and handles, steering wheels and tolerance rings acquired in October, were in line with expectations.

In industrial distribution, Sercel-Ryan performed well, although margins came under pressure. In the second half, Allthread International, the fasteners business, had "a more difficult year".

After tax of £665,000 (£370,000), earnings came out ahead at 13.6p (8.7p). The board has recommended a final dividend of 2.4p for a total of 3.8p (2.8p adjusted) for the year.

## Cornwell Parker lower in first half

First-half profits at Cornwell Parker fell 14 per cent, but the

group said it was reasonably confident that the full year would look good in current market conditions.

Mr Martin Jourdan, chairman, said the overall profit from furniture was higher, despite continuing losses at Country Kitchens. Contribution from fabrics was down on slackening demand and confusion in advance of the new legislation on flammability.

From turnover ahead to £43.94m (£37.88m), the profit came through at £4.07m (£4.78m) in the six months to January 31. Earnings fell to 7.1p (7.8p) but the interim dividend is held at 1.6p.

The chairman did not expect demand to improve over the rest of the year, but said that it did, the company had "the capacity to add rapidly to profit".

## Pendragon beats City estimates

In its first set of results as an independently quoted company, Pendragon, the specialist vehicle dealer, exceeded City estimates in announcing pre-tax profits of £4.22m for 1989.

High-Point, the project promotion consultancy, yesterday warned that profits for the current year were unlikely to show a significant change on the previous 12 months as a result of continued high interest rates.

The statement accompanied the Birmingham-based group's figures for the six months to November 30 which showed pre-tax profits ahead from £797,000 to £866,000. Profits for the last full year amounted to £2.4m.

Turnover for the half-year totalled £25.19m (£19.16m). After tax of £330,000 (£311,000), earnings per 10p share worked through at 10.85p (9.9p). The interim dividend is raised by 0.3p to 2.55p.

## Marginal gain at Unigroup

Unigroup, the industrial holding company with interests in building products, clothing, timber and communications, reported an improvement in pre-tax profits for the half year to December 31.

Comparative profits were arrived at after charging losses of £140,000 in respect of subsequently discontinued businesses. There was, therefore, a fall in profits from the continuing activities which, directors said, stemmed largely from a decline in the contribution from building products.

Turnover was £10.37m (£8.44m) and after tax of £194,000 (£114,000) earnings emerged at 1.36p (1.94p); there were also extraordinary losses of £68,000 (£27,000).

Mr Nigel Rudd, chairman, said that in spite of rising interest rates sales demand remained strong with the group's dealerships generally not subject to the substantial price discounting suffered by many volume dealers.

Interest charges totalled £1.44m and gearing at the year end, excluding hire purchase liabilities relating to Pendragon's contract hire fleet,

was 32 per cent, down from 43 per cent just after the demerger. Including the fleet liabilities gearing was 47 per cent, against 59 per cent.

## High-Point expects little change for year

High-Point, the project promotion consultancy, yesterday warned that profits for the current year were unlikely to show a significant change on the previous 12 months as a result of continued high interest rates.

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By order of the Board  
Rand Mines (Mining & Services) Limited  
per N.E.R. Pitts  
Secretaries to the United Kingdom  
Victrola Corporate Services Limited  
40 Holborn Viaduct London EC1P 1AJ  
United Kingdom Registrars and  
Transfer Agents  
Buckley Registrars Limited  
6 Greencoat Place London SW1P 1PL

Johnneshurg  
12 March, 1990

Registered Office  
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Johnneshurg 2001  
P.O. Box 62370,  
Mombasa 2107

## EUROPEAN OFFSHORE FINANCIAL CENTRES

The Financial Times proposes to publish a Survey on the above on  
March 29th 1990

For a full editorial synopsis and advertisement details, please contact:

Henry Krzymski or Gillian King  
on 01-873 3000  
or write to him/her at:  
Number One, Southwark Bridge  
London SE1 9HL

## FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

## BANQUE PARIBAS



U.S. \$400,000,000

## Undated Subordinated Floating Rate Securities

In accordance with the provisions of the Securities, notice is hereby given that for the interest period 13th March, 1990 to 13th June, 1990 the Securities will carry an interest rate of 8 1/4% per annum.  
Interest payable value 13th June, 1990 per U.S.\$1,000 Security will amount to U.S.\$21.58 and per U.S.\$10,000 Security will amount to U.S.\$215.82.

Morgan Guaranty Trust Company of New York  
London  
Agent Bank

## BANQUE PARIBAS



U.S. \$200,000,000

## Undated Floating Rate Securities

In accordance with the provisions of the Securities, notice is hereby given that for the three months interest period from 13th March, 1990 to 13th June, 1990 the undated Securities will carry an interest rate of 8 1/4% per annum.  
Interest due on 13th June, 1990 will amount to U.S. \$22.36 per U.S. \$1,000 undated Security.

Morgan Guaranty Trust Company of New York  
London  
Agent Bank

## AUTOMATIC IDENTIFICATION

The Financial Times proposes to publish this survey on:

23rd May 1990

For a full editorial synopsis and advertisement details, please contact:

Jonathan Wallis  
on 01-873 3565

or write to him at:

Number One  
Southwark Bridge  
London  
SE1 9HL

## FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

## Nedlitz Finance B.V.

U.S. \$25,000,000

## GUARANTEED FLOATING RATE NOTES DUE 1993

Notwithstanding to the above, notice is hereby given that for the three months 14th March, 1990 to 14th June, 1990 the Notes will bear an interest rate of 8 1/4% per annum and the coupon amount per US \$100,000 will be US \$22.3611.

Samuel Montagu & Co. Limited  
Agent Bank

## FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER



# FINANCIAL TIMES SURVEY



Kuwait has one of the highest per capita incomes in the world but economic prosperity could not

prevent recent unprecedented confrontations between security forces and the prosperous middle classes clamouring for democracy. Victor Mallet investigates.

## Eventful year for democracy

KUWAIT has had an eventful year, far more eventful than the ruling al-Sabah family would have liked. In the two months of 1989, the pro-democracy movement came out of the shadows and demanded the restoration of the National Assembly, which was suspended at the height of the Gulf war in 1986 by Sheikh Jaber al-Ahmed al-Sabah, the Emir.

There were unprecedented confrontations between the security forces and thousands of prosperous demonstrators before the Emir softened, delegating Sheikh Saad al-Abdullah al-Salem al-Sabah, the Crown Prince and Prime Minister, to enter into political negotiations with former members of parliament. The talks started in February and the protest meetings have been suspended.

This happened in a country with one of the highest per capita incomes in the world, and at a time when rising oil prices were pulling Kuwait and its Gulf neighbours out of the recession caused by the sharp price falls of four years ago.

Kuwaitis have watched the momentous events in eastern Europe with interest, and they have not failed to notice the rise of democracy in the Arab world, particularly in Tunisia, in socialist Algeria and in the Hashemite Kingdom of Jordan. But the Kuwaiti democratic movement was home-grown. Of all the Gulf states, Kuwait has the strongest tradition of quasi-democratic institutions, culminating in the 1962 constitution suspended by Sheikh Jaber.

A formalised system of consultation which began in the early years of this century as a compromise between the wealthy merchants (they provided the money) and the al-Sabah dynasty (they provided political stability) has developed into an unresolving standoff between the modern, sophisticated Kuwaiti elite and the same al-Sabah family.

As in all the Gulf countries, the vast oil revenues of the past 40 years have given the ruling family complete financial independence; the merchants and contractors depend to a great extent on the largesse of the al-Sabah, rather than the other way round.

Kuwait, however, is not on the brink of revolution. The protesters are merely demanding the reinstatement of a system which ensures al-Sabah rule but gives the select electorate — a mere 65,000 Kuwaitis whose families were present before 1920 out of a total population of 2m — a public forum in which to voice their grievances. The dispute, much as in eastern Europe or Africa, centres on whether free speech ensures better government or simply undermines national unity by exposing ethnic and religious rivalries.

The Emir takes the latter view. "Let us always remember," he said in a conciliatory speech on January 20 to launch the political dialogue, "that we are members of the same community which cannot tolerate dissent and differences, and where it is easy to come to terms given good intentions and open-mindedness."

Sheikh Jaber alluded obliquely and picturesquely to one of the most crucial obstacles to democracy in Kuwait: the tribal hostility and animosity of the overbearing neighbours, Saudi Arabia, Iraq and Iran. None of these would, take kindly to public criticism in the National Assembly.

"No ship sailing in the sea of international politics can scud itself," the Emir declared, "nor can some of the people take independent decisions away from its leadership and destiny, or fail to co-operate among themselves before it reaches its safe destination."

Kuwait has excelled at nimble diplomacy in a particularly difficult region since casting off its ties with Britain in 1961. By the start of this year Kuwait's relations with Iran

and Iraq were relatively calm in the aftermath of the Gulf war ceasefire in 1988, but Saudi Arabia's conservative rulers remain suspicious of Kuwait's democratic movement and of its Shia Moslems, who make up about 30 per cent of the local population and are perceived in Riyadh as potential agents of Iran.

They in turn were incensed by Saudi Arabia's decision to execute 16 Kuwaiti Shias last year for allegedly planting bombs during the pilgrimage to Mecca. The Shias were angered by what they saw as their own government's failure to stand up sufficiently for the rights of its citizens.

In such a difficult climate, and among Arab neighbours who abhor anything other than public declarations of fraternal love, the al-Sabah family is not in the mood to allow Kuwait to become an isolated and vulnerable champion of free speech. The most that Sheikh Jaber and Sheikh Saad seem prepared to offer is some kind of consultative body — which would mean a watering down of the constitution — and an easing of press censorship.

The opposition MPs and the intellectuals, trade unionists and businessmen who support them do not seem likely to accept such a compromise, particularly when they believe that the al-Sabah family is counting on the unquestioning support of its foreign neighbours.

Those calling for the restoration of parliament argue that corruption and incompetence have increased in the absence of public supervision, and that educational and other institutions have been damaged by government apathy and favouritism for reasons of favouritism rather than merit.

Higher-than-expected oil revenues have put public finances on a better footing than for the past five years, and gross domestic product rose by 4 or 5 per cent last year after a decline of about the same

amount in 1988. The economy is expected to grow again this year, a situation which in a poorer society might give the government more room for political manoeuvre, but the Kuwaiti private sector is demanding a larger share of the cake rather than complaining of absolute poverty.

On the government spending front, there has been a sharp increase in the construction sector in the 1980s. An improvement is anticipated in the 1990s based on the need for more housing and a string of large projects, including a power station at Subiya in the north and tentative plans to build a new town there, linked to Kuwait city by a causeway.

The non-oil economy and the banking system are recovering from the crash of the unofficial Souk al-Manakh stock market in 1982 and the unpaid debts it left behind, while Kuwait tries to find new jobs for growing numbers of educated Kuwaitis. Two thirds of the population and over 80 per cent of the workforce are foreigners, but Kuwaitis are unwilling to do the dirty work undertaken by Indians, Egyptians and others.

A report prepared jointly by the Government and the Chamber of Commerce and Industry last year recommended a series of measures to revitalise the Kuwaiti economy, including write-offs for the smaller Souk al-Manakh debts (a move being implemented), deregulation, privatisation and protection for some local industries. New tariffs have recently been imposed on a variety of construction materials and foodstuffs.

There are plans to establish a free-trade zone in Kuwait and improve the efficiency of its

ports, where bureaucracy and security fears have often slowed operations. In common with other Gulf states, Kuwait has begun to moderate its absolutist welfare state by gradually introducing user fees in an attempt to cut waste and save on government subsidies. On the industrial front, Kuwait's philosophy is not so much to industrialise at home — except in the case of petrochemicals — as to create high-level managerial jobs for Kuwaiti businesses with factories abroad.

Kuwait, largely through the Kuwait Investment Office in London, has proved the worth of investing funds overseas rather than accepting low returns on local industrial enterprises catering for a small home market. On the trading side, however, Kuwaitis still seem to envy the commercial success of Dubai and to regret the loss of Kuwait's status as a re-export centre for Iraq and parts of Saudi Arabia. Perhaps they should take comfort from

the fact that while Dubai has set a commercial example of speed and efficiency, Kuwait has established some notable political precedents.

Sheikh Saad's critics — and admirers — believe he is playing for time in the political negotiations, and they predict he will try to stretch the talks with the MPs into the holy month of Ramadan and then into the hot summer months, when many Kuwaitis fly to Europe on vacation, in an attempt to take the wind out of the opposition's sails.

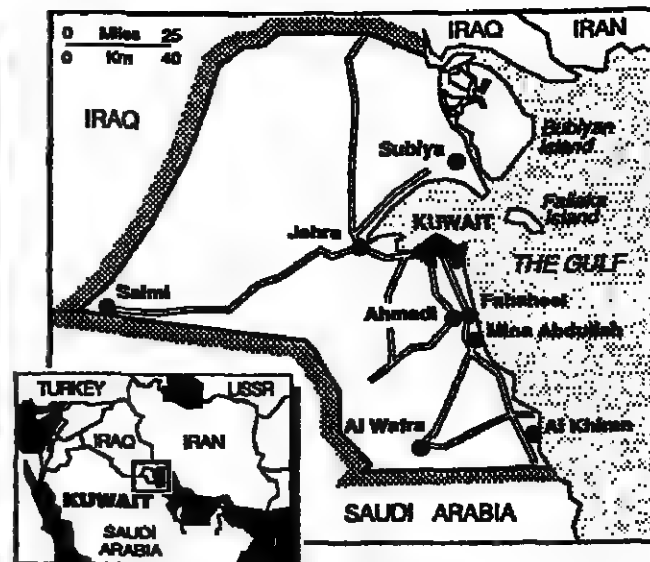
He seems to have underlined the seriousness of his commitment to the dialogue by postponing a visit to London scheduled for March 12, during which he was expected to meet Mrs Margaret Thatcher, the Prime Minister, as well as the Queen and Prince Charles.

"It might take a long time," he said recently in a reference to the talks with Kuwaiti MPs. "I am prepared. Kuwait's benefit is in taking our time, not haste."



Political future unclear: Kuwaitis are demanding a return to democracy — for a select electorate

## KUWAIT

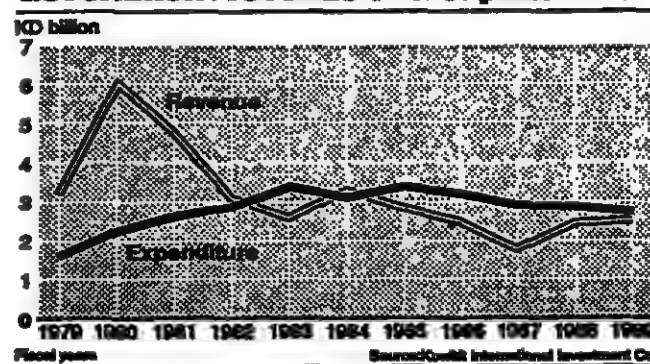


### KEY FACTS

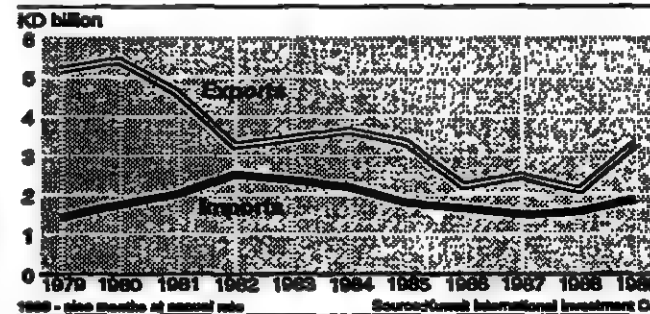
	1989	1988
Nominal GDP (\$m)	18,965	20,341
Real GDP (\$m)	14,113	13,675
Real GDP % growth	3.2%	2.7%
Real GDP % growth 1979/89	-5.1%	
Current account balance	6,507	4,712
Merchandise exports	9,400	7,110
Merchandise imports	5,878	5,204
Trade balance	3,522	1,906
Current account balance/GDP	34.3%	23.2%
Total reserves minus gold	3,102	1,923.5
Petroleum exports (\$m)	8,708	6,391
Petroleum total exports	92%	89%
Petroleum production 1,000/bd	1,709	1,255
Population (000's)	1,958	
Land area (sq km)	17,818	
Currency		Dinar = 1,000 fils

Source: IFB DOT EU

### Government revenue and expenditure



### Trade



### WOMEN AND SOCIETY

## Veil of silence on suffrage

LAILA ALQADHI hardly fits the image of the passive Arab woman.

She is bold, noisy, outspoken, even a little outrageous. It seems that she is in rebellion against cloistered Kuwaiti society. But in her often pungent criticism of the way things are she is by no means unique in a country where women have tended to assert themselves more than their sisters elsewhere in the Gulf.

"I'm happy to be a Moslem," she says, "but I don't want to be an oppressed Moslem. I want an enlightened Islam. This lies at the centre of the debate that ebbs and flows below the surface of a society that has traditionally been more open than its immediate neighbours."

Among educated Kuwaiti women discussion happens to be flowing at present in response to the activities of the male-dominated pro-democracy movement. Women, albeit a small minority, are asking why in all the discussion and agitation for the restoration of parliament suspended in 1986, there are no public calls for the suffrage; why a veil of silence has been drawn over the issue?

The male leaders of the pro-democracy movement say simply that discussion of such issues would under the fragile consensus between the left, the centre, and the religious right on which the movement rests.

Mrs Alqadhi, a teacher of English at Kuwait University, believes these sort of issues should be debated openly, otherwise "we are going to be under a form of rigid control for the rest of our lives." And she added: "I don't think a lot of Arab women are aware of the tremendous achievement of



Women traders at a souk in Kuwait city

Benazir Bhutto. It has not even hit them."

Educated middle class women in Kuwait — this category numbers perhaps 10 per cent of Kuwaiti adult females — find themselves, as they enter the last decade of the twentieth century, caught in a nether world between traditional Arab society and the pressures of life in a modernising state. A number of these women, and especially those educated abroad, find the adjustment a difficult, even painful, experience.

Some learn to cope, others don't. Mrs Wafa al-Rasheed, who is head of public relations at the Kuwait Stock Exchange, says that it is in the workforce where Kuwaiti women have made the most progress. "Now we have passed the stage," she says, "where men are sceptical about having a woman as a boss... in finance and in business, especially, it is becoming more normal."

Ministry of Planning figures

show that a growing proportion of Kuwaiti women are taking jobs, but the numbers are still relatively small. According to the 1985 census 53.5 per cent of Kuwaiti men and 13.8 per cent of women were economically active. This compares with a figure in 1980 for economically active women of 9.6 per cent. In 1985, just 1.6 per cent of women were engaged in the workforce. (Kuwaiti nationals, according to latest estimates, account for less than half the total number of 2m people living in Kuwait.)

The rise in the numbers of working women reflects changing social attitudes and improvements in the education system. Schooling, which is free, is compulsory from the ages of 6 to 14. At the same time, many more Kuwaiti girls are going on to the university.

Literacy rates among Kuwaitis have dropped sharply, thanks to an active literacy campaign. At the 1985 census, the rate of illiteracy

among Kuwaiti men was 9.9 per cent, and 24.1 per cent among Kuwaiti women. More women are being obliged to work these days in a society where living costs are high and where the weaker oil market means the pie to be divided among Kuwaitis has grown proportionately much smaller.

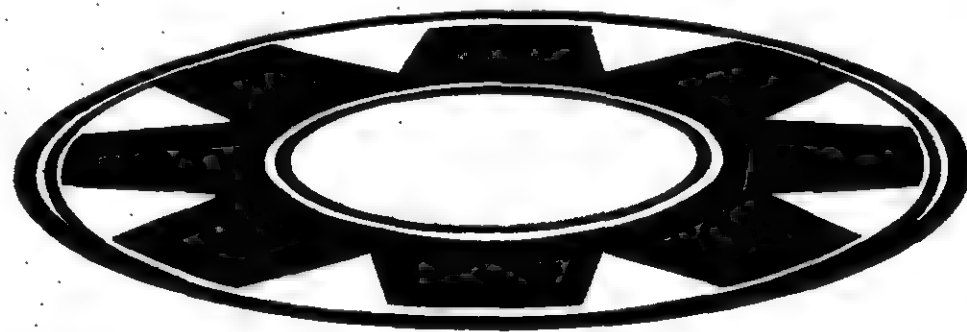
Mrs al-Rasheed said that because of ignorance in the past many Kuwaiti women were treated like "tools," but that was changing because men were beginning to recognise women's more independent role.

Women's demands for political rights are hardly a conspicuous element of the Kuwaiti debate at present, but over the years the suffrage issue has been raised periodically inside and outside the 50-member National Assembly. In its proposed reform of the 1962 constitution after parliament was suspended between 1976-1981, the Government recommended that women be allowed to vote, but when a young deputy tabled a proposal along these lines in the assembly he was soundly defeated.

On January 19, 1989, the National Assembly, by 27 votes to seven, rejected women's suffrage. In so doing, it adopted the view of a parliamentary commission which had concluded that the issue reflected "preoccupations alien to Kuwaiti society."

This was the first and last time a draft law on women's suffrage had come up to a parliamentary vote, but the subject was often debated by the assembly before its suspension in 1976. In the 1981 election campaign, women's suffrage was one of the main issues.

Tony Walker



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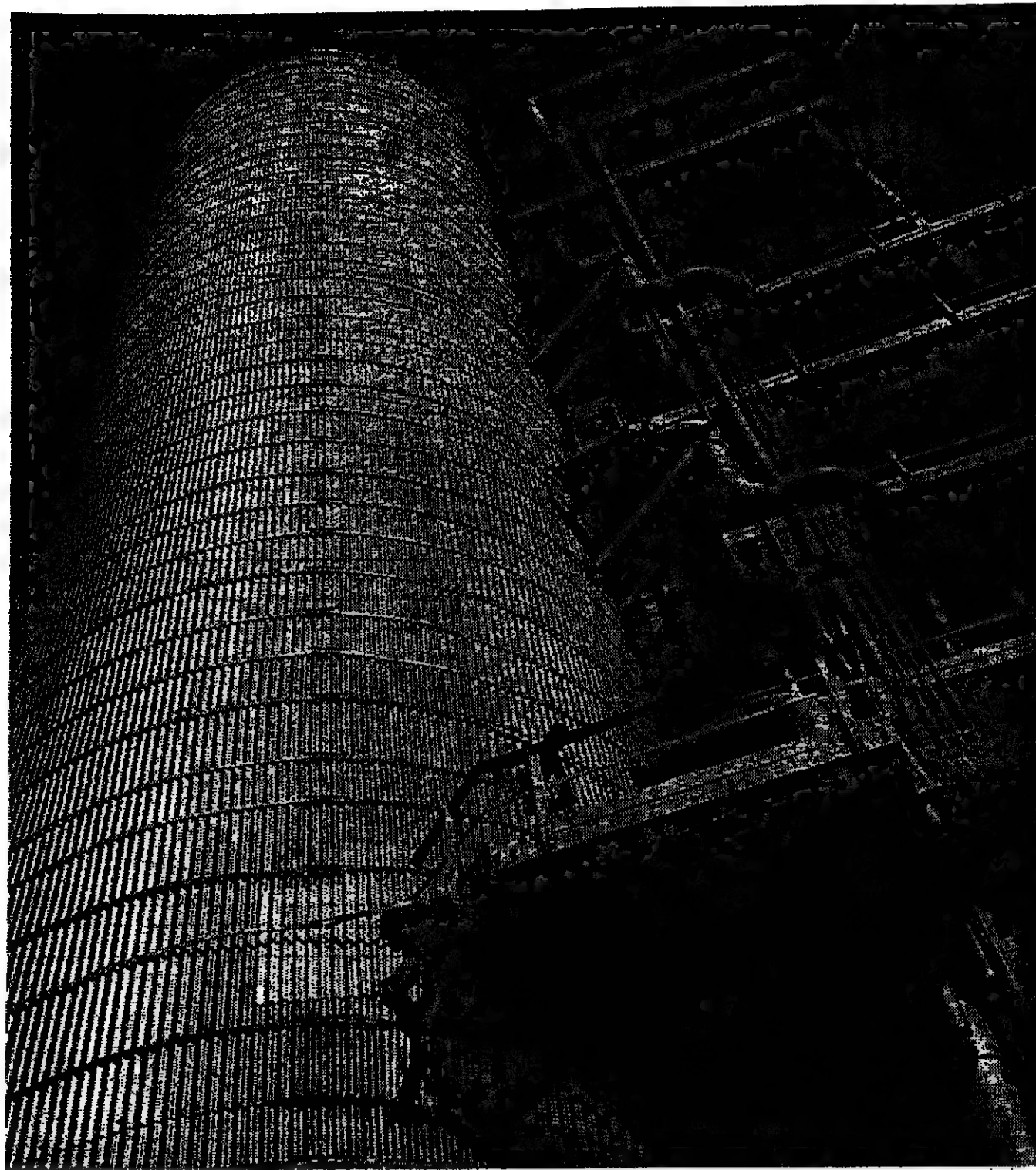
**The Al Mulla Group - Kuwait.**



## KUWAIT 2

Expansion in the oil sector shows no signs of slowing down as production continues to exceed agreed levels. Victor Mallet reports

## The stance on quotas means keeping an eye on prices



Quota busting: refineries can overproduce as long as prices remain above \$18 a barrel

EXCEEDING agreed oil production quotas is common enough among the unruly members of the Organisation of Petroleum Exporting Countries, but to declare your defiance publicly, as Kuwait has done, is highly unusual.

Kuwait's policy of ignoring its quota appears even more mysterious when one remembers how it fought for a quota increase at the Opec meeting in November. Kuwait raised its share of the overall Opec ceiling - which was itself increased - to 6.8 per cent from 5.6 per cent, and won a quota of 1.5m barrels a day. In the first part of this year it has been producing between 1.3m and 2m b/d.

Sheikh Ali Khalifa al-Sabah, the Kuwaiti Oil Minister and chairman of the Kuwait Petroleum Corporation (KPC), is unrepentant. Overproduction is permissible, he argues, as long as prices remain above the \$18 a barrel reference price agreed by Opec.

Kuwait can afford to moderate prices by overproducing with reserves of nearly 100bn barrels, the third largest in the world, and it wants to ensure that oil consumers are not persuaded by high prices - or the fear of high prices - to turn to other energy sources or to introduce draconian conservation measures.

A year ago, Sheikh Ali was telling the world that there was plenty of oil, but that demand was improving and Opec was producing much closer to capacity than generally believed. So far, he has turned out to be right.

"Demand is far outstripping our expectations and is likely

to keep outstripping our expectations," Sheikh Ali said in a recent interview.

"There are very few countries that have the capacity to meet their quotas, so we are left with two or three countries that can go above their quotas, and these countries are responsible and care about the price," Sheikh Ali said. The quota system was "intellectual luggage of the past," although he conceded that not all his Opec colleagues agreed. "I'm not paid to make everybody happy," he said.

"The problems of the nineties for Opec will be completely different from the problems of the eighties and the policy instruments that one needs may be completely different as well. Essentially we will not be dealing with a glut situation, so we may have another type of problem - maybe regaining the confidence of the consumer; expanding capacity and so on."

Sheikh Ali is vague about Opec's future role, but in the meantime Kuwait is pursuing an aggressive policy of increasing reserves at home, investing in exploration overseas, and widening its international downstream refining and marketing operations. "We don't need to make additional exploration. Wherever we dig we find oil, almost literally," declared Sheikh Ali confidently when asked about domestic oil field development. "We have discovered a considerable amount of new reserves and we are in the process of developing them."

It is true that Kuwait can quickly and easily increase output by tapping into existing

fields, but it is looking for higher grades of crude to blend with its current production. Production capacity is expected to rise by about 1m b/d to some 3.5m b/d by the middle of the decade.

Kuwait continues to be particularly active abroad. Capitalising on Kuwait's history of generous aid to the Third World, the Kuwait Foreign Petroleum Exploration Company (Kufpec) has been busy in Asia Pacific, the Yemens and Africa as well as the Soviet Union.

Kufpec, a KPC subsidiary, has been described as Sheikh Ali's personal Foreign Office; it gives him a higher profile abroad, and its upstream investments increase Kuwait's chances of access to downstream assets.

Two cases in point are Thailand and Indonesia. In Thailand, Kuwait established a company and is acquiring petrol stations to market its Q6 brands (pronounced Kuwait); in Indonesia it has been asked to invest in a proposed oil refinery.

Through its subsidiary Kuwait Petroleum International, Kuwait has thousands of petrol stations in Europe, and the country processes about half of its crude oil production at refineries in Kuwait and abroad. KPC has been considering the idea of spending \$600m to buy Amoco's UK refinery and retail assets, including more service stations and a 70 per cent share of a refinery at Milford Haven.

Sheikh Ali suggested that further international deals are in the pipeline and may become public soon.

Eastern Europe, Hungary in particular, is an area of interest to Kuwait, although Sheikh Ali was not expecting any dramatic developments in the immediate future.

"It's still all very foggy," he said. "I'll be travelling to some of the east European countries. We may even open small offices in all of these countries."

Kuwait's strategy is to integrate production, refining, transport and marketing to insulate the country from the volatility of crude oil prices. If crude oil customers ever become reluctant to buy Kuwaiti oil, KPC can rely on its own downstream operations.

The latest moves in this direction include a planned \$2bn petrochemicals complex in Kuwait, and the proposed purchase of more ships by the Kuwait Oil Tanker Company, another KPC subsidiary. KOTC intends to buy 11 vessels, including four very large crude carriers, at a cost of some \$300m.

Sheikh Ali makes no secret of Kuwait's ability to buy almost whatever it wants with its impressive financial resources, and his critics have accused him of paying too much both for upstream investments - the \$2.5bn purchase of Santa Fe International in 1981 is the most widely quoted example - and for marketing outlets.

However, the Kuwaiti oil system is a formidable machine which shows no sign of slowing down its expansion plans; and there is enough oil in Kuwait to last for a couple more centuries.

## Petrochemicals

## Plans for complex revived

PLANS FOR a \$1bn petrochemicals complex in the Shuaiba industrial zone have been revived after forecasts showed strong international demand up to 2010.

Companies will probably be asked to make formal bids for the offer of technology licences in the near future.

The new complex is expected to produce high and low density polyethylene, styrenes and polystyrenes, ethylene glycol and aromatics; these are used as raw materials for a variety of plastic products. Sheikh Ali Khalifa al-Sabah, the Oil Minister and chairman of the Kuwait Petroleum Corporation, is vigorously supporting the project, and construction may begin in 1991 or 1992, with completion by 1997.

Although similar plans have been prepared and shelved in the past, KPC officials are convinced that the petrochemicals market is set for a period of solid expansion after a history of cyclical ups and downs.

Third World demand and the increasing use of plastics in cars are expected to support petrochemicals prices. At the same time, Kuwait may be able to use its shareholdings in international chemical companies to ensure outlets for its future production.

Feedstock for the complex will be Kuwaiti gas and naphtha from the country's expanded and upgraded refineries.

"We find ourselves in the perfectly good position of having collected the gas, having developed the refineries, and having the two together," says Sheikh Ali. "We go into it without any fear because with these two economic advantages, even if we go into a downward cycle with petrochemicals our cost advantage is so high that I couldn't care, that I could survive it."

KPC is handling the project, which is regarded as too big for its hitherto low-making subsidiary, the Petrochemical Industries Company. Until recently PIC has concentrated largely on fertiliser production in Kuwait and through joint ventures in Bahrain, Tunisia, Turkey and China.

PIC net losses were reduced to KD8.5m in the year to June 30, 1988 from the previous year's KD21.5m. The latest annual figures show accumulated losses of KD46.5m.

PIC also produces salt and chlorine, but has just embarked on its first large petrochemical investment, a \$140m polypropylene plant with a capacity of 80,000 to 100,000 tonnes a year.

The licensing and basic engineering contract was won last year by Union Carbide of the US.



Sheikh Ali Khalifa, Oil Minister: Eastern Europe is an area of interest

## EXPLORATION

## Search goes upstream

KUWAIT likes to use its money, not sit on it.

The Kuwait Investment Office, for example, made waves two years ago by buying a fifth of BP Britain's largest company, before being forced to reduce its stake in a lucrative compromise agreement. The Kuwait Petroleum Corporation (KPC) has pushed its way into downstream operations by buying refineries and petrol stations across Europe.

The latest Kuwaiti phenomenon is the rise of the Kuwait Foreign Petroleum Exploration Company.

Kufpec, a KPC subsidiary, was founded in 1981 to go upstream and look for oil outside Kuwait. Typically, Kuwait was the first non-Western oil producer to make serious inroads in Africa, Asia Pacific and the Middle East.

At any one time it has about 30 joint venture stakes and acts as the operator for concessions in Indonesia, Australia and Tunisia.

"Last year was quite an active year for us because we had two discoveries and added so many other new ventures to our portfolio," says Mr Faisal al-Kazmawi, Kufpec's chairman and managing director for the past three years. He rejects Kuwaiti complaints that it is pointless for the country to invest in oil exploration when it has plenty of oil and should be trying to diversify into other sectors.

A similar case was put forward by those who opposed the KIO's purchase of BP shares. Mr al-Kazmawi, however, argues that diversification out of oil is hardly an issue because Kufpec spending accounts for only about 1 per cent of Kuwait's overseas investment.

Echoing the bullishness of Sheikh Ali Khalifa al-Sabah, the Oil Minister and KPC

chairman, Mr al-Kazmawi says Kufpec's operations make both economic and political sense. "We have money, we know this business, so let's go ahead and invest in it," he says.

Kuwait's history of generous aid spending in the Third World gives the country an advantage when competing for concessions, and Kuwaiti investment in oil exploration enhances the international profile of a small Gulf state striving for recognition abroad.

Kuwait is well-placed to deal with the Soviet Union, as it was the first Gulf Co-operation Council state to establish diplomatic relations with Moscow. Kuwait's overseas exploration and development activities are shared between Kufpec and Santa Fe International, the US-based contract drilling and completion company which was bought by KPC for \$2.5bn in 1981, the same year that Kufpec began operating.

Broadly speaking, Santa Fe is responsible for the Americas and the North Sea, while Kufpec covers the rest of the world, but the two groups co-operate closely.

Sheikh Ali's critics have questioned the wisdom of establishing Kufpec and buying Santa Fe at such a high cost - and expressed doubts about potential profitability in such a difficult market.

KPC recently sold Santa Fe's engineering subsidiary C.F. Braun, while Kufpec lost KD8.2m in 1988, increasing accumulated losses to KD44.5m. Mr al-Kazmawi is unrepentant, defending Kufpec's record on the grounds that it takes a decade for such an investment to bear fruit.

"We will start making our money in three or four years," he says. "Don't compare us to Exxon. We are a very, very young company. We started eight years ago and we're going full blast... our capital is KD200m, but I was told, 'whenever you encounter something big, let us know'."

Santa Fe is producing about 30,000 barrels a day from its US

and UK interests, which should rise to about 50,000 b/d in the next couple of years as further North Sea output comes on stream.

Kufpec output stands at about 5,000 b/d (from Egypt and Australia), but Mr al-Kazmawi expects it to rise next year to between 25,000 and 30,000 b/d. Kufpec reserves are equivalent in energy terms to about 100m barrels of oil, of which about 40 per cent is gas.

Kufpec's policy is to share its investments between high-risk, little-explored acreage and low-risk, semi-mature areas. "In this business you need good staff and good technical people, but you also need lots of luck," says Mr al-Kazmawi.

Kufpec's main areas of interest include:

- The Soviet Union: Kufpec has been engaged in lengthy negotiations with the Soviet Ministry of Geology for the right to explore two fields in the Russian republic. Kuwait rejected an earlier offer of a deal for development of oil reserves in Siberia.

- The Yemens: A joint venture agreement with the Soviet Union to explore or develop oil reserves in South Yemen is said to be imminent. Kufpec is a partner - with the Soviet Union, Hunt, Exxon and CFP - in the consortium to explore the zone on the previously disputed border between North and South Yemen.

- Asia and Australia: Production is expected to start soon from two fields in Indonesia. Kufpec also has interests in Pakistan, Malaysia, Thailand, and Australia, and is planning to explore in Vietnam. Probably the most important arrangement is Kufpec's 30 per cent share in a gas find off China's Hainan Island. Negotiations are under way with Japanese companies to build a liquefied natural gas plant for exporting the gas to Japan.

- Africa: Kufpec has interests in Egypt, Tunisia (where it found oil last year), Algeria, and Congo, and is looking at Gabon.



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## KUWAIT 3

## POLITICS

## Middle class agitation

IT MUST be the first revolution in the world to be conducted by car telephone, said the Western official with wry amusement.

Kuwait's incipient pro-democracy movement is unique among the world's burgeoning democratic tendencies for reasons that have as much to do with the country's wealth as with its population mix.

In this tiny oil-rich emirate at the head of the Gulf, where eligible voters represent only a small fraction of the population, it is members of the wealthy male bourgeoisie and the well-connected educated elite who are in the movement's vanguard. Unlike other similar trends world wide, agitation has not been spawned by economic hardship.

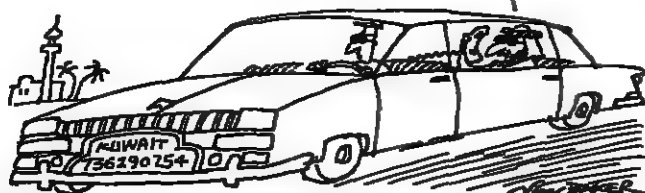
"People, for the most part, enjoy economic security," says Dr Abdul Rida Assiri, a political science professor at Kuwait University, "but what they are looking for now is a restoration of rights that were removed when parliament was suspended in 1986."

Since late last year, the al-Sabah family, whose rule over this barren former trading and pearling outpost dates from the mid-eighteenth century, has come under unaccustomed pressure from a restless Kuwaiti elite demanding a return to the *status quo* that prevailed before 1986.

In that year at the height of Gulf War, Sheikh Jaber al-Ahmed al-Sabah, the thirteenth ruler in the Sabah lineage, suspended the lively parliament, citing a foreign conspiracy aimed at destroying Kuwait. He was referring to a series of terrorist bombings in Kuwait and attacks on its interests abroad by Iranian-backed local Shia Muslims whose aim was to destabilise the country and to deflect it from its support of Iraq.

Local opposition figures, including the 46 MPs who made up the national opposi-

UP THE REVOLUTION... OVER AND OUT



tion in the 50-member parliament detected other more self-serving reasons for the closure of the National Assembly which had become an increasingly rumbustious debating chamber following the calamitous crash in 1982 of the local Souk al-Manakh unofficial stock market.

Members were asking how it was that the Government could have allowed one of the most spectacular stock market crashes in history - paper debts totalling \$97bn - and how influential individuals close to the royal family were able to borrow vast sums from the banks without security to fund speculative share trading.

The Souk al-Manakh issue rumbles on, and one must assume that concern about details of this episode being ventilated in the national assembly and reported by a local press freed of the constraints under which it is presently operating is one of the main factors inhibiting a decision to reconstitute the parliament.

Opposition agitation for the return of parliament and for the removal of shackles on the censored local press, once one of the freest in the Arab world, began to gather strength late last year at a series of Diwanis or mini-parliaments at the private houses of prominent individuals, many of them ex-MPs. These traditional all-male gatherings, which are as much part of Kuwaiti life as a visit to the local pub in the

UK became increasingly political to the dismay of the authorities unused to demonstrations of dissatisfaction.

Matters came to a head on January 22, when police used tear-gas and batons to disperse a crowd of about 6,000 which had gathered at the house of an opposition figure. In the process a 70-year-old ex-MP was beaten up, along with several other leading members of Kuwaiti society, including Dr Ahmed Alshara, the former vice rector of the University.

In this post-spy emirate society, based on an elaborate web of interlocking family connections, the heavy-handed police tactics were regarded as a serious affront to consensus rules that have applied for generations.

Two days before the Farwaniyah incident, Sheikh Jaber, who has ruled Kuwait since 1979, had made an elegant appeal for calm in a national address in which he said: "Let us always remember that we are members of the same tiny community which cannot tolerate dissent... and where it is easy to come to terms given good intentions and open-mindedness."

The regime and the ex-MPs and their supporters, who include more than a few millionaires, have begun a dialogue to establish new ground rules for the restoration of democracy, but Sheikh Saad al-Abdullah al-Sabah, the Crown Prince and Prime Minister, has said that the consultations could take some time.

Opposition figures warn, however, that unless real progress is made towards recalling Parliament, agitation will resume.

"We hope for peaceful change," said Dr Ahmed Khattab, a nationalist ex-MP, "but if people are frustrated violence cannot be ruled out."

This sort of challenge to the ruling family was almost unheard of in Kuwait. There is no doubt that regional democratic movements such as those in Algeria, Jordan and the two Yemens plus events in eastern Europe have emboldened Kuwait's pro-democracy tendency.

"You cannot isolate yourself from what's happening in the world," said Mr Ahmed Sadoon, member of Kuwait's merchant oligarchy and speaker of the parliament.

Critics of the regime believe it missed an opportunity to reconstitute the parliament after the winding down of the Gulf War in August 1988. Now, it is in danger of being seen to respond weakly to pressure if it agrees to reconvene the assembly and hold elections.

The Sabah's dilemma is deepened by the uncompromising attitude of Saudi Arabia, next door. The Saudis have made it clear that they would not be at all happy to see the restoration of parliament, lest it encourage pro-democracy elements in Saudi Arabia.

Dr Khaldoun Nageeb, a professor of sociology and a leading Kuwaiti intellectual, believes that the Sabahs would be well advised to cut a deal with the coterie of parliamentarians, rather than risk having to deal with a more militant younger generation, many of whom have been educated in Europe or in the US.

Curiously, less than 3 per cent of the approximately 1.8m people who live in Kuwait will be involved directly in the electoral process. Suffrage is restricted to Kuwaiti males over 21 who hold first-class citizenship. Eligible voters in 1985 numbered 65,000 with a turnout of about 90 per cent at the poll. The 50 parliamentarians spread across 10 electorates were returned with about 1,000 votes each.

But Kuwait's financial weight, its relative importance among Gulf states, its proximity to Iran and Iraq, and the fact that it has traditionally been a gateway for ideas and influence entering Saudi Arabia means that any tremors in the emirate are likely to have an impact further afield.

Kuwait's substantial Shia Muslim population - Shia a number about 200,000 - is a further complication. The involvement of pro-Iranian Kuwaiti Shias in a series of terrorist incidents in Kuwait has fuelled fears in the Sunni mainstream that the Shia community represents a potential fifth column in its midst.

But in spite of Kuwait's manifold difficulties, opposition figures argue that the restoration of the 1962 constitution without amendment, and a return to parliament is the best guarantee for the well-being of society.

Tony Walker

## Victor Mallet on the water industry

## A thirst for technology

IT IS no accident that the Kuwait Towers are the country's most famous landmark. These modern edifices - the highest is 187 metres tall - have become the symbol of an otherwise featureless city state, and they contain water.

In the arid climate of the northern Gulf, the production, storage and distribution of man-made fresh water for Kuwait's industrialised consumer society is big business. Like most of the Gulf states, Kuwait has underground water reserves of limited quantity and quality, and relies heavily on its plentiful energy supplies to desalinate sea water. Desalination capacity at Kuwait's six plants amounts to more than 250m gallons a day.

It is a far cry from the day in 1925 when an enterprising seafarer is said to have loaded some empty barrels into the hold of his dhow and set off for the Shatt al-Arab waterway between Iraq and Persia. He filled the barrels with fresh water and returned to Kuwait, emptying them into a small reservoir and supplementing the country's scant supplies of well water. By the start of the oil era in 1946, a transport company had a fleet of 48 boats ferrying water to Kuwait at the rate of 80,000 gallons a day.

In the early 1950s Kuwait led the way in the Gulf in distilling sea water, and the industry has expanded to meet a hundredfold increase in demand. The largest desalination plant is at the Doha West power station, which produces between 35 and 40 per cent of the country's fresh water requirements.

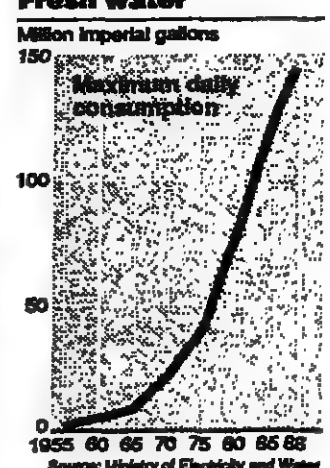
"We get the sea water, heat it up, vapourise it, and condense the heated steam," says Mr Faisal Youssef al-Mudhal, the Doha West Director.

The plant's distillation process requires a wealth of

sophisticated technology and electronic monitoring. First, the sea water has to be cleaned of fish, seaweed, discarded crisp packets and plagues of jellyfish, and then it has to be treated with lorryloads of chemicals to prevent scaling of the equipment.

The water is heated with steam from the adjoining 2,400 megawatt power station and passed through a series of vacuum chambers where steam is progressively flashed off.

## Fresh water



Source: Ministry of Electricity and Water

The saline residue is pumped into the sea, and the clean water is ready for treatment. With only two parts per million of salts, the distilled water is so pure that it is mixed with brackish water to make it more palatable.

Kuwait has moved to raise the alkalinity level of desalinated water with a series of recarbonation projects, without such treatment water can cause corrosion and rust.

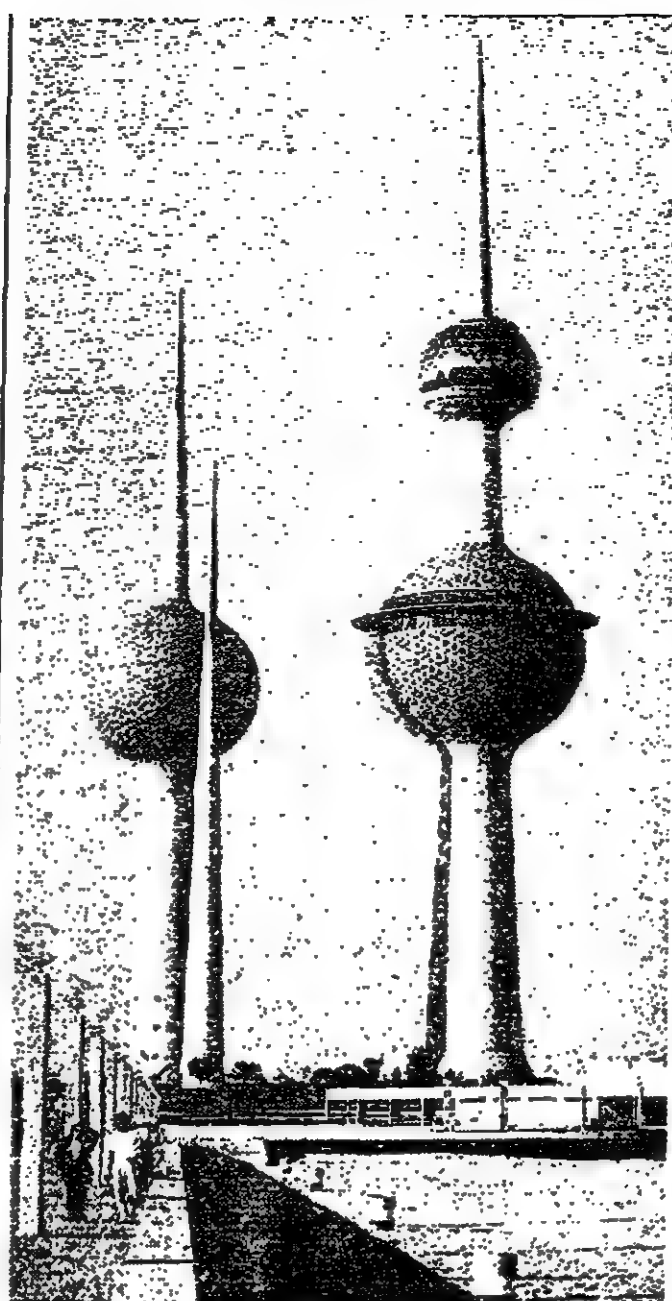
Although the combination of power stations and desalina-

tion plants is energy-efficient, desalinated water is expensive. At Doha West they say it costs two Kuwaiti dinars per thousand gallons, but consumption is subsidised and the end user pays less than a dinar. Kuwait and other consuming countries may turn to different methods of processing sea water or brackish water including reverse osmosis. The Ministry of Electricity and Water has installed an experimental reverse osmosis plant at Doha East, and commissioned a number of smaller units for emergency purposes.

Power and water stations are obvious targets for terrorists and potential enemies, and the huge Doha complex is guarded by security forces armed with heavy machine guns. There are tentative plans to procure water once again from Iraq this time by pipeline, but it is unlikely that Kuwait would ever allow itself to be dependent on essential supplies from its northern neighbour.

Average daily consumption of 118m gallons per day in 1988 amounted to less than half the installed capacity, and even at the summer peaks Kuwait has spare capacity. Per capita use of water has risen steadily to more than 22,000 gallons a year - one of the highest in the world - from about 5,000 gallons in the 1950s, but it seems to have stabilised at saturation levels. Any further increase is expected to come from population growth.

The government is exploring and developing underground reserves of brackish water while the pumping of fresh water from underground aquifers has declined. It has set up two parallel distribution networks, one for fresh water and one for the brackish water used in irrigation, livestock watering and construction.

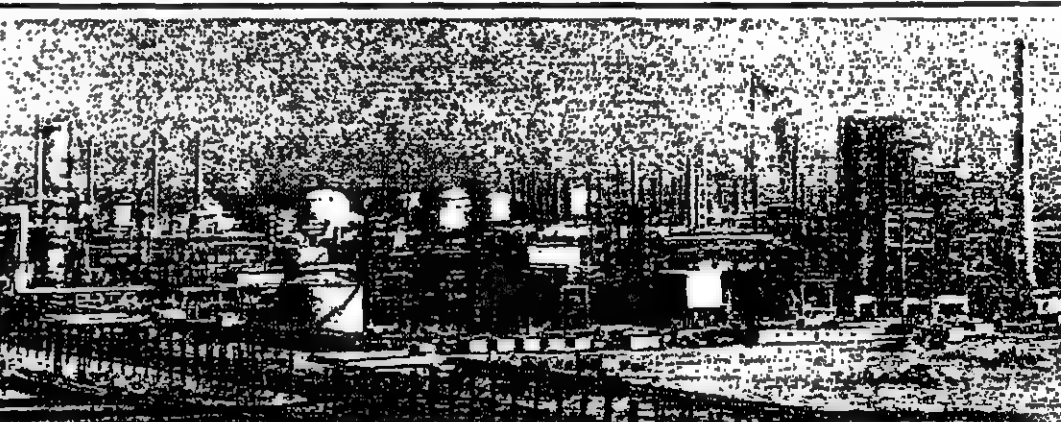


Kuwait Towers: the country's most famous landmark

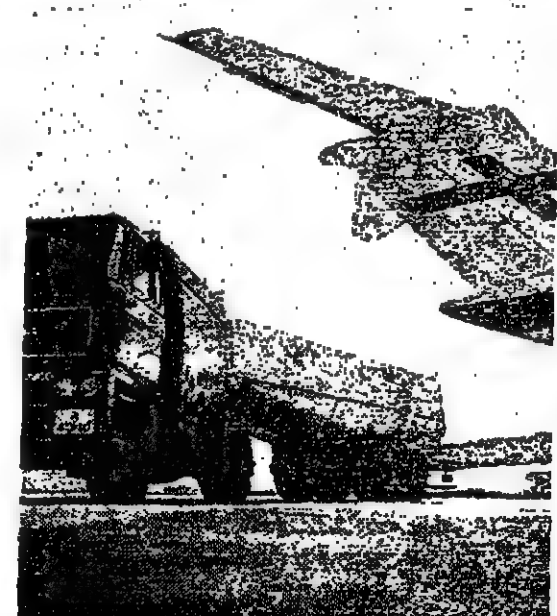
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SUPPLIES AVIATION FUEL IN THE U.S., EUROPE, THE MIDDLE AND FAR EAST TO MANY OF THE WORLD'S LEADING INTERNATIONAL AIRLINES?



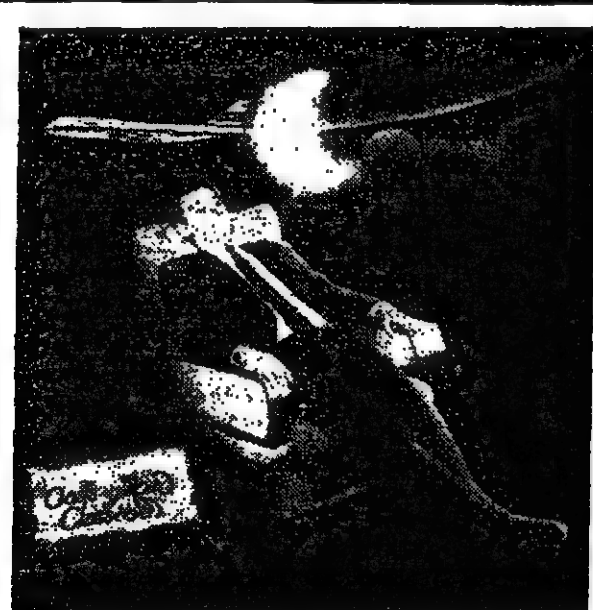
OWNS AND OPERATES MAJOR REFINERY COMPLEXES IN EUROPE AND THE MIDDLE EAST WITH THE CAPACITY APPROACHING 1 MILLION BARRELS PER DAY? AND IS ONLY 10 YEARS OLD?



Kuwait Petroleum Corporation



Sheikh Jaber al-Ahmed al-Sabah: suspended parliament



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## KUWAIT 4

Trading in the bourse continued to be depressed in 1989. Tony Walker investigates

## Market that echoes to the sound of silence

THE stock market index could be mistaken for a topographical map of Kuwait with its flat desert country which barely rises more than a few tens of metres above sea level.

Trading in stocks in the largely moribund market continued to be extremely depressed in 1989, reflecting lack of confidence in local institutions and the generally bleak state of the domestic economy.

According to Alshah Economic Consultants, which publishes a daily stock market index, the value of shares

traded last year fell by 42 per cent compared with 1988.

Mr Jassem Saadoun of Alshah said that the stock market's weak performance was attributable to continuing uncertainty over the settling of debts left over from the spectacular 1982 crash of the unofficial Souk al-Manakh "kerb" market (this was rooted in the highly speculative practice of buying shares with pre-dated cheques at a high premium to the cash price) plus a feeling of pessimism among many investors over government claims that it was

in the process of re-investigating the economy.

Mr Saadoun, a critic of the Government's management of the Souk al-Manakh debt crisis - the crash left a mountain of paper debts worth KD27bn (\$94bn) - said the Government's release of a new economic programme last year rather than lifting prices in the market had a negative effect.

"In 1983 and 1984, when the Government said something positive, the market would rise," he said. "Now the reverse occurs. After seven

years people have lost confidence."

The Kuwait Stock Exchange's imposing marble headquarters was designed as a solid symbol of Kuwait's financial strength, but its cavernous interior is nearly deserted and almost silent on most days. A handful of brokers conduct a desultory business in a very thin market.

The fact that the Government either directly or indirectly owns shares amounting to about 65 per cent of the exchange's total capitalisation of about KD4.4bn - many of

these shares were acquired to prevent the total collapse of the market after the Souk al-Manakh crisis - hardly contributes to a lively, free and open market.

Much as the Ministry of Finance and the Kuwait Investment Authority would like to diversify themselves of substantial portions of their local stock, there is unlikely to be an opportunity for this until the market regains some of its lustre, and that does not seem in prospect.

The exchange has been trying to nurture a re-growth in confidence. Its reporting requirements are among the strictest in the world. It has cautiously proposed that the scope of trading opportunities be extended in an effort to enliven the market.

It has, for example, suggested the introduction of mutual funds (unit trusts) and futures and options trading. These proposals are being considered by the Council of Ministers. But in the case of the latter, it is likely that Kuwait will move very carefully.

The Manakh crash continues to overshadow all of the exchange's activities. "People

are still sceptical," said Mrs Wafa al-Nasheed of the stock market. "We have to be very careful."

One of the aims of the introduction of mutual funds would be to attract investments from the thousands of non-Gulf citizens who are working in Kuwait, especially those from Egypt, Jordan and Syria who lack investment opportunities at home.

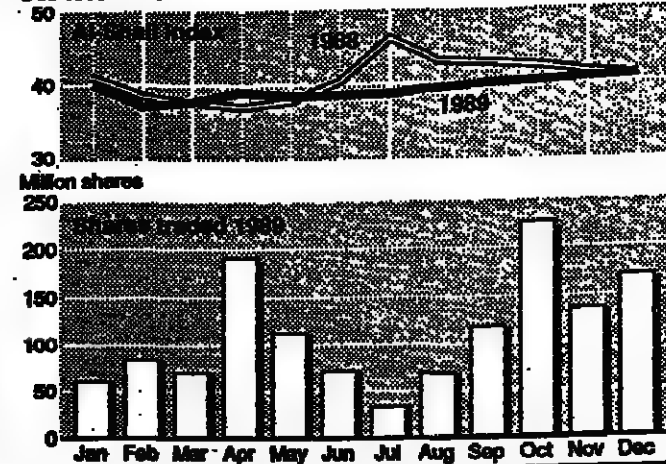
The floating of these funds would get round the rule that prevents non-Gulf Co-operation Council citizens trading on the Kuwaiti bourse. Bankers believe that there is a substantial untapped market among expatriates in Kuwait for new investment vehicles.

The bourse, in the past year, has taken several other steps to reactivate the market. In March last year, it abolished floor and ceiling rules for share volume and price changes, but the exchange retained the right to intervene to prevent stock manipulation.

In another important development, it allowed transactions to take place off the floor of the exchange, provided the price and volume traded are posted on the exchange board at the

## Kuwaiti shares

Dec 1983 = 100



conclusion of the deal. This move was designed to facilitate larger transactions.

The bourse announced plans to re-organise the parallel market to encourage some 400 smaller closed companies with between five and 100 shareholders to apply for a listing as a step towards an appearance on the main board. Listing rules for these companies require that capital exceed KD1m, and that they publish balance sheets.

Trading on the exchange in 1989 continued to be heavily skewed towards the banking sector. The seven banks and one investment house listed accounted for 68 per cent of

shares traded, and 82 per cent of the value of trading, compared with 55 per cent and 79 per cent respectively in 1988.

Trade in shares of the National Bank of Kuwait, the market leader, continued to dominate. NBK accounted for about 35 per cent of the total value of trading in all Kuwaiti shares among the 45 companies listed on the main board.

Until there is an improvement in the Kuwaiti economy, and local investors can be persuaded that their money would be better invested at home than abroad, it seems that the Alshah index will continue to move in more or less a straight horizontal line.

Banks and financial institutions are in the doldrums

## Stalked by a debt monster

IF ALICE had found herself in the hushed and air conditioned boardrooms of Kuwait's banks, instead of in Wonderland, she may have guessed the wiles of institutions which have not escaped financial problems could continue to pay relatively generous dividends to their shareholders.

The answer, she might have been told, lay in the continuing beneficence of the Central Bank and in the concern of the Government to ensure that no Kuwaiti citizen should be inconvenienced by the impetuous lending policies of some banks during the calamitous 1982 stock market rise and fall. The Kuwaiti financial sector is still wrestling with the debt monster unleashed by the collapse, eight years ago, of the Souk al-Manakh unofficial or "kerb" market. There is little doubt that the problem is about to be resolved.

When the market collapsed after weeks and months of unrestrained speculation it left a trail of paper debts totalling KD27bn, five times the level of Kuwait's bank credit.

The authorities have whittled down the debt to a hard core of KD2.2bn. This represents the liabilities of some 1,350 debtors registered under the Difficult Credit Facilities Settlement Programme (DCFS) which was launched in August 1986 to bring order to the chaos of the Manakh crash.

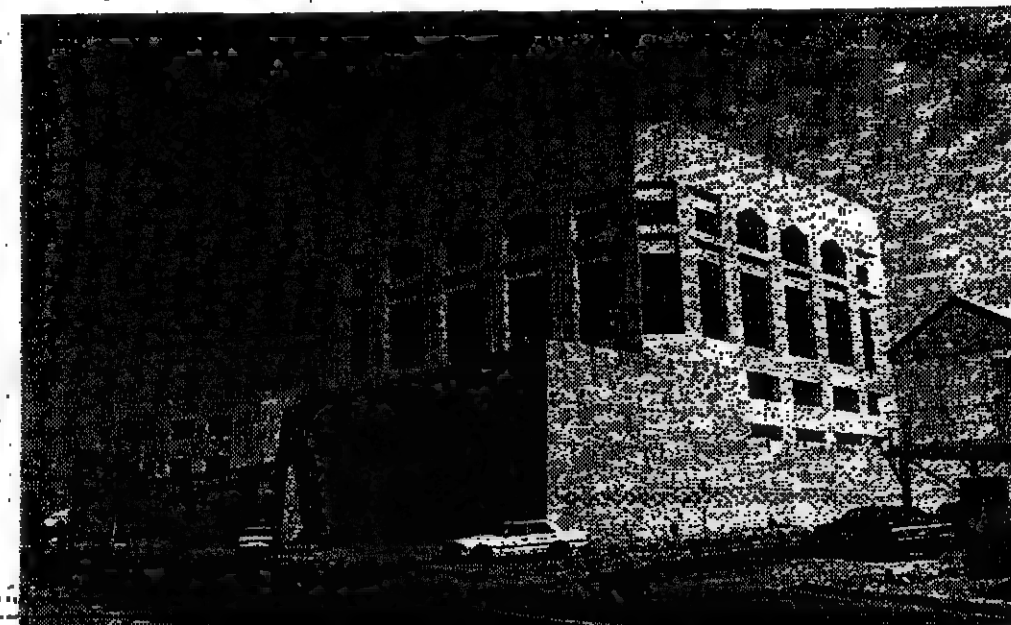
Less than half of the more than KD2bn owed is backed by collateral, leaving a total deficit of KD1.8bn. The authorities announced in December that for debtors owing up to KD250,000 the portion not covered by guarantees and mortgages would be written off.

While this category represents 90 per cent of the number of debtors, the amount involved is a minuscule 2.5 per cent of the total debt. It is estimated that collateral covers about KD15m, leaving a shortfall to be forgiven of KD40m. The authorities invited other debtors capable of bringing their indebtedness down to KD250,000, by presenting the banks with cash or any other assets, to come forward. Not surprisingly, few, if any, larger creditors have availed themselves of the offer in the reasonable expectation that debt forgiveness will gradually be extended to other categories.

In fact, some of those who come within the KD250,000 limit have indicated disinterest in settling, preferring to wait for more generous terms. Who is to say their opportunism will not be rewarded in the end. Bankers are still wincing over a curious proposal that emerged from the Government's latest attempt to deal with the debt issue: that debtors be allowed to trade their collateral. Under this suggestion, debtors would be able to retain 20 per cent of the profits and capital gains of collateral traded, up to a value of KD150,000 with the remainder going to the banks.

However, and this is where the proposal becomes curious, if debtors lose money through trading, the value of their liabilities will not be increased. The banks have expressed very little enthusiasm for the idea.

Critics of the debt settlement programme point out that the DCFS measures to favour the larger and more reckless speculators, some of whom are closely linked either by blood or marriage to the ruling family. The debts of one are said to total KD275m. The top quarter of the debtors, some 338 persons, of the 1,350 who have joined the set-



The Central Bank's continued beneficence has alleviated financial problems.

tlement programme owe KD1.1bn after collateral has been deducted. Almost 100 of this top quarter owe KD800m.

Kuwait's banks, in spite of their continuing difficulties with the Souk al-Manakh debt and the flat domestic economy, all announced cash dividends and bonus shares ranging from 22 per cent and 13 per cent respectively in the case of the solid National Bank of Kuwait to significantly smaller dividends for the other five Kuwaiti commercial banks.

Kuwaiti banks are not obliged to reveal in their balance sheets sources of income, so there is no reliable guide as to the level of Central Bank support. But it is estimated that emergency funding totals more than KD1bn. It is far in



Salem Abdul-Aziz al-Sabah, Governor of the Central Bank.

excess of the declared KD460m interest free deposits placed with banks to cover long-term rescheduling costs.

Sheikh Salem Abdul-Aziz al-Sabah, Kuwait's youthful Central Bank governor, has in recent weeks again publicly raised the issue of the need to rationalise the banking sector. In an interview with the daily newspaper, al-Qabas, Sheikh Salem said some banks and investment companies would soon be merged and will be supported by the Central Bank. He said there were too many commercial banks, and that the "perfect number" was three or four in place of the present six.

Leading candidates for merger are Burgan Bank and Bank of Kuwait and the Middle East (BKME). There is talk of a possible merger between Commercial Bank and one of the larger investment houses, but as a prominent banker said of the merger proposals: "How can you merge two companies with negative net worth? Negative plus negative does not make positive." A merger process would not be simple. Not

only would the authorities be obliged to inject additional funding into the ailing institutions, there would also be highly sensitive issue of what to do about jobs held by Kuwaitis that would be eliminated. Another complication is that the present banking law does not allow mergers.

National Bank of Kuwait continues to handily outperform its rivals. In 1989, the bank declared net profits of KD85m, a 133 per cent increase over 1988. Assets increased by 11.9 per cent.

NBK is consolidating in the difficult Kuwaiti market. While the bank holds some 35 per cent of local deposits, it has reduced its share of the domestic loan market to about 19 per cent, compared with 22 per cent previously.

Bankers are speaking slightly more optimistically about the domestic economy. Gross domestic product growth in 1989 was an estimated 4.5 per cent in 1989 compared with a decline of almost 5 per cent the year before.

Kuwaiti monetary policy generally received high marks from bank economists. The introduction of a new interest rate structure in December 1988, that raised the discount rate from 5 per cent to 7.5 per cent, helped stem a worrying capital outflow from Kuwait.

The move had the effect of encouraging a shift away from foreign currency deposits to mainly dinar fixed deposits. Foreign currency deposits declined by 0.9 per cent between January and November last year, compared with a 26.2 per cent increase recorded in the same period in 1988.

The Central Bank's offering of public debt instruments continued to attract support. At the end of December, the amount outstanding of treasury bills and bonds had reached KD2.2bn against a recently revised ceiling of KD3bn. The secondary market in bills appears to be achieving some success. In the third quarter of 1989, bills traded amounted to KD638m compared with KD168m in the second quarter.

Latest credit figures underline the continuing slow growth in the Kuwaiti economy. Total credit facilities extended by Kuwaiti banks grew by just 1 per cent in the past year. Leading for the construction sector showed a marked decline, reflecting lack of new opportunities.

Capital market activity was depressed (see stock market), again reflecting lack of local confidence. But in a slightly encouraging development there was, for the first time

since 1987, a resumption of private placements in the primary bond market.

The Kuwait International Investment Company led a KD20m domestic bond issue for the Commercial Bank of Kuwait. The issue, launched in October, 1989, has a maturity of five years and interest of 9 1/2 per cent. In December, Kuwait Foreign Trading, Contracting and Investment Company issued certificates of deposit worth \$75m on behalf of the Bahrain-based and predominantly Kuwaiti-owned Al Bahrain Arab African Bank (Albaab). In light of extremely limited opportunities at home in the overbanked local market dominated by NBK, all local institutions are seeking to extend their activities abroad.

However, it is not all plain sailing as Europe tightens its banking rules in preparation for 1992. The Bank of England, for example, has discouraged deficit Kuwaiti banks involved in the DCFS to establish London branches.

Kuwaiti commercial banks are, nevertheless, trying to reach out more to foreign markets. NBK, for example, which has branches in London, Bahrain, Singapore, Paris and New York, is expanding its activities in Asia Pacific, a developing trend among Gulf financial institutions.

NBK is establishing a merchant bank in Indonesia to complement its existing operation in Singapore. The Kuwait International Investment Company, KIIIC, is floating a Dragon Fund to invest in Asian equities. All Kuwaiti banks are competing for business among the large Asian contractors such as Daewoo, Daehin and Hyundai of Korea and Mitsui of Japan who, along with the Taiwanese, have gained a stranglehold on the larger projects market in the Gulf.

Kuwaiti bankers are looking enviously south towards Dubai where a liberal business regime has helped to produce an increased prosperity in the southern Gulf region. These bankers contrast the slow pace at which the Kuwaiti bureaucracy works with the dynamism of Dubai. There is a sense that opportunities are slipping away.

It seems that until Kuwaiti financial institutions can escape from the debt burden of the Manakh crash, and until the authorities decide whether they are genuinely interested in helping to enliven the local business scene, Kuwait's financial sector is destined to remain in the doldrums.

Tony Walker



Victor Mallet on foreign investment strategy after the BP affair

Victor Mallet on foreign investment strategy after the BP affair

## Reasserting central control

THE KUWAITI Government is asserting some central control over its secretive and financially powerful foreign investment network.

A series of measures taken in the aftermath of the BP affair has culminated in the recall to Kuwait city of Mr Fouad Jaffar, general manager of the Kuwait Investment Office (KIO) for the past 20 years. Four portfolio managers were recalled from London last year, and Mr Jaffar is due to leave in mid-March.

KIO officials and Kuwaiti economists see the reshuffle as a delayed reaction by Sheikh al-Ahmed al-Sabah, the Emir, to the embarrassing publicity over BP. The KIO acquired 21.7 per cent of BP, Britain's largest company, when the British Government decided to proceed with the sale of its remaining BP shares in spite of the October 1987 stock market crash.

The KIO and its powerful leader, Sheikh Ali Khalifa al-Ahmed, the Oil Minister, portrayed the purchase of BP shares as a straightforward commercial operation. Britain, on the other hand, feared that an Opec state had used the KIO - which has tax-free status in London as a sovereign entity - to buy British oil interests for some ulterior motive.

The KIO was forced to cut its holding to 9.9 per cent, but ended up with a substantial profit. "I don't regret it for one second," says Sheikh Ali. Kuwait, however, is such a wealthy player in the markets that the KIO and other Kuwaiti investment organisations are finding it difficult to maintain their traditional low profile, as he events surrounding BP and the KIO's forays in Spain have unhelpfully demonstrated.

Although annual figures vary according to the price of oil and the state of world markets, Kuwait is earning roughly half its income from its investments. They are thought to amount to more than \$100bn. About two thirds of that belongs to the Reserve Fund for Future Generations, which receives a 10 per cent cut of the country's oil revenues and is largely managed by the KIO. Most of the rest belongs to the General Reserve, but 85 per cent of its assets are thought to be illiquid items such as loans to Iraq which may never be repaid.

The General Reserve has been drawn down for domestic spending. Some Kuwaiti officials have attempted to characterise the recall of Mr Jaffar as routine but in fact it stems from a dispute about the respective roles of the London-based KIO and the Kuwait-based Kuwait Investment Authority.

The KIA, headed by Mr Jassem al-Kharafi, the Finance Minister, was set up in the 1980s in a deliberate attempt to control the KIO. Instead it became a parallel investment body, managing the General Reserve and other assets

around the world and often overlapping with the KIO, which is dominant in the important western markets and Japan. Kuwaiti investments span the globe, and include small stakes in almost every leading US company.

The KIA has begun to assert itself by changing senior staff, by insisting that the KIO refer more often to its nominal masters in Kuwait city, and by trying to define more closely the geographical areas of operation for the two bodies.

KIO officials argue that they have a record of professionalism and success, and that the KIA - which has managed its investments through banks and brokerage houses rather than acting directly like the KIO - is trying to stifle the KIO with a layer of bureaucracy.

Sheikh Ali, who is a member

of the KIA board, may have lost this particular battle for the KIO's independence, but he dismisses talk of a power struggle as the work of conspiracy theorists. "We would never want to put bureaucratic strings around the investment process, whether it's from Kuwait or London," he says. "That's not the way to run investment, but again there are systems that have to be developed over time and people sometimes become uneasy for no concrete reasons."

Mr Jaffar was clearly reluctant to leave the London job. At the time of going to press he-one had been nominated to replace him, nor was it known what senior post Mr Jaffar would fill at the KIA in Kuwait.

Kuwaiti investors have always been quick to spot new opportunities, and the possible

benefits and risks of eastern Europe and the forthcoming single European market to the West are much discussed in Kuwait. In February, Mr al-Kharafi was quoted as saying that eastern Europe was a rich field for investment and that talks were under way to enter into bilateral treaties. Berlin Bank formed a joint venture with the KIA last year to channel investment into medium-sized West German and other European companies.

Other organisations, private individuals and private companies are also involved. The Public Institution for Social Services is taking a stake in IRI, the Agnelli family holding company in Italy. In Britain, the Kuwait Food Company bought 12 per cent of the newly-listed shares of Harry Ramsden's, the world's biggest fish and chip shop.

In early 1988, they joined forces with two local businessmen, Mr Alberto Cortina and Mr Alberto Alcocer (Jos Albertos), to form a portfolio company, Cartera Central, to buy a 12 per cent stake in what was then Spain's biggest commercial bank.

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ment of the Government when, soon after associating itself with Mr De la Rosa, it began to take significant stakes in some of Spain's big commercial banks. KIO, it was feared, was simply out to make fast money at the expense of local companies that could not defend themselves. And eventually grew accustomed to KIO. The office, through Mr De la Rosa, has formed a close alliance with Banco Santander, one of the country's big commercial banks.

The Kuwaitis began to prove their long-term ambitions in the country in the paper industry in 1986 when they bought a struggling Catalan producer, Torres Hostench, and began to realise it. Debtors were paid off and Torres' stock market listing was reinstated. In July 1987 the group launched what was then Spain's biggest rights issue (P260bn) and expended. Union Explosivos Rio Tinto, the pride of the Spanish chemicals industry, was in deep financial trouble when Torres, led by Mr De la Rosa, fell upon it in 1987. By mid-1988, after a fierce public defence by Union, Torres was control of the group and merged it last year with Cros (to become Ercecro), a struggling Catalan fertilizer producer also swept up in the Kuwaiti wake.

A stockbroker, an insurance company and an engineering consultancy have been drawn into the Torres group, but Mr De la Rosa's biggest success was probably the purchase in late 1988 of Euro, a sugar refiner that has since launched its own aggressive acquisitions programme to become Spain's biggest processed foods producer. Euro is poised to merge with one of its main sugar refining rivals, Industrias Agrícolas. Mr Jaffar and Mr De la Rosa made one important mistake.

Peter Bruce

## Success and scandal in Spain

THE Kuwait Investment Office (KIO) may have written itself into modern British corporate history by being forced to sell part of its stake in British Petroleum two years ago but "The Office", as it is known, has probably had a bigger impact on Spain than in any other country in the world.

Since its first tentative investment in a Spanish paper company in the mid-eighties, KIO has spent close to \$2bn in Spain, making it Spain's biggest foreign investor.

The Kuwaitis have learned a lot about investing abroad. In Spain, KIO has had to suffer both public and official suspicion and disapproval, become tangentially involved in a colourful public scandal and began to realise it. Debtors were paid off and Torres' stock market listing was reinstated. In July 1987 the group launched what was then Spain's biggest rights issue (P260bn) and expended. Union Explosivos Rio Tinto, the pride of the Spanish chemicals industry, was in deep financial trouble when Torres, led by Mr De la Rosa, fell upon it in 1987. By mid-1988, after a fierce public defence by Union, Torres was control of the group and merged it last year with Cros (to become Ercecro), a struggling Catalan fertilizer producer also swept up in the Kuwaiti wake.

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Mr De la Rosa, runs it all. He is 41 years old and is a highly unconventional figure in Spain. A well-connected former banker he was perfect for a newly-arrived, friendless, but rich KIO.

KIO came to the attention



## MANAGEMENT: The Growing Business

## Trends among MBAs

## Growing attraction of entrepreneurial option

By Charles Batchelor

More than 70 MBA students crowded into the London Business School's largest lecture theatre one evening earlier this month for the launch meeting of the school's newly-formed Entrepreneurs' Network. The audience listened with rapt attention as several former MBA students recounted the thrills and the spills of setting up their own businesses.

A scene like this shows just how much times have changed over the past decade. Ten years ago most would-be Masters of Business Administration would have considered the idea of setting up on their own account to be a ridiculous waste of their training, talents and potential earning power.

MBAs, the management elite of the future, have traditionally seen their careers in terms of a rapid climb up the corporate ladder of large corporations to a senior job in international consultancy. Not for them, what one speaker described as the "frustrating detail of small business."

But as the Entrepreneurs' Network evening demonstrated, things are beginning to change. "We could have sold socks for three months and many times over," says Ken Charney, a current MBA student and joint chairman of the network, which is intended to form links with former MBAs, venture capitalists and accountants.

Just over a decade ago 15 of the 100 MBA students at the LBS took the optional course on small business, says Catherine Gurling, director of the school's centre for enterprise and itself an MBA student in 1979. This year, more than 150 of the school's 200 MBAs are following the New Venture Development option.

A recent survey of the MBAs in Gurling's year revealed that, despite the unfashionable nature of small business when they were students, no more than 30 per cent were running their own business. High levels of interest have been recorded in business schools from Harvard in the US to INSEAD near

Paris. William Gordon set up Wentworth Management Consultants a year ago after 11 years spent working for large consultancies such as Hay Group in the US, France and Britain.

Wentworth, which comprises Gordon, a partner and a secretary, earned fee income of £200,000 in its first year. Gordon, who is 38, says it has given him a higher standard of living than he enjoyed working for others; more spare time to enjoy his love of travel; and a greater degree of job satisfaction. His only regret is that he did not make the move to running his own show earlier.

MBAs face a number of barriers to starting up in business on their own or to working in an established small firm. They have usually worked for large employers before deciding to take an MBA and the atmosphere of most business schools is dominated by a big business mentality.

"MBAs are fired-up people who tend to be very competitive and who like to be seen as succeeding," explains Anthony Birkbeck, an INSEAD MBA who set up in business on his own account 18 months ago.

Everyone is aware of where everyone else is going at the end of business school so if you go off and set up a small company you won't get the accolade of your peers," he says.

Birkbeck, now 38, did not plan on going it alone when he spent nine months at INSEAD in 1986/7. He had spent six years in international banking before doing his MBA and the following 12 months flying around the world for the consultancy arm of accountants Spicer & Oppenheim.

But disillusionment with constant travelling and a chance meeting with Paul Cunningham, who had spent several years in investment banking, led to the two developing their ideas for a business of their own. They set up Magnificent Mouchos in Battersea, south London, to design and produce men's printed handkerchiefs. It made a small profit last year on sales of £200,000.

MBAs have frequently had to borrow heavily to finance their studies and find it difficult to accept the lower income which often comes with starting up on your own.

Birkbeck had borrowed £10,000 from his previous employer to finance his MBA but repaid that from his Spicer & Oppenheim earnings before deciding to set up his own business. Anne Dickson borrowed £7,500 to finance her MBA course at Cranfield School of Management and had to repay this out of the first year's earnings of her consultancy, Record Ability, which advises on the cataloguing and storage of commercial documents.

Once they have set up on their own, the MBAs may also have to accept that their earnings in their first years of independence will be lower than they could have got in a large firm. Birkbeck and Cunningham, aged 28, pay themselves £12,000 a year each at Magnificent Mouchos, but calculate that this represents a salary drop of £100,000 between them compared with what they were earning with their previous large employers.

The hope of MBAs starting in business is that the combination of salary and capital gain which they make from their business will eventually match any big company salary they could have earned. "If the business goes well they should reach parity in three years," says Gurling.

An MBA course generally teaches students to be risk-averse whereas running a small business involves a higher than normal commercial risk. "An MBA degree is almost designed to put people off setting up in business by warning them of all the problems," says Paul Burns, professor of small business development at Cranfield School of Management.

The big business world for which most MBAs are heading compounds this aversion to risk. "You are brainwashed by headhunters and employers who say it is essential to get big names like McKinsey or Du



Paul Cunningham (left) and Anthony Birkbeck setting up Magnificent Mouchos meant £100,000 less in salary

Pont on your CV," comments William Gordon. "So why, in the face of all these obstacles, are increasing numbers of MBAs opting for a business of their own?"

Their motivation is similar to that which drives many managers working for large businesses to break free — a desire to have greater control of their own lives.

Another reason is that more MBA students than hitherto come from a small business background in the first place. "More of our students now come from family businesses or have already started a business of their own," says Paul Moran of Durham University Business School's small business centre.

In addition, rapid change in many industry sectors and the shake-out among financial services companies has meant there is less security in working for a large company.

Once the individual decides to go into business on his own account, will his MBA prove of any practical value? "An MBA gives you credibility but in terms of the day-to-day decisions and business skills it is not very relevant," says Anthony Birkbeck. "An MBA teaches you about swaps and options, acquisitions and diversifications but not about small business book-keeping systems."

Anne Dickson, whose business achieved turnover of

£80,000 in its first year, says her MBA training had drummed into her the need to market herself but in the early stages she lacked the time to put theory into practice.

"I worry that most courses break teaching down into the separate management functions when what you need for small business are integrated, inter-functional skills," comments Allan Gibb, head of Durham University's small business centre.

More and more business schools are adding optional courses on small business to their MBA programmes or giving students practical experience of working with small firms. Durham University has even considered creating a special qualification, an MBE or Master of Business Enterprise.

"It is quite an indictment of the way we go about things that enterprise is an elective subject rather than part of our core curriculum," comments Cranfield's Paul Burns.

Despite the drawbacks of their training, MBAs who do set up on their own appear to have no regrets. "I wouldn't swap it," says Birkbeck. "Going on a business trip becomes exciting whereas before I would say: 'Not New York again.' Now any small triumph is enough to have us jumping up and down. The numbers may have been bigger before but they meant much less."

## In brief...

The chief executive plays a crucial role in the growth of any business yet most are too busy to devote much time to improving their management skills. They are also reluctant to take the advice of academics or of management "cook books," preferring to rely on sharing their experiences with their peers.

To overcome these barriers CBI has produced a series of videos and a booklet, under the title of The Edge, highlighting the management styles of five top executives who have given their companies an edge over their rivals. "The contribution of senior management to our economy is still not properly appreciated," said John Banham, CBI director general at the launch. The five chief executives selected were not exceptional performers but were good examples of how British management had improved over the past 10 years, he added.

The videos show a variety of management styles applied in differing situations and are intended to let viewers draw their own conclusions. The target market for the videos is the chief executives of the 3,000 companies with sales of

£1m or more which have significant export business.

The chief executives portrayed range from Ian Harris of Bonas Machine Company of Gateshead, a private company with sales of £23m, to Robin Miller of EMAP, a listed company with turnover of £225m. Available price £700 + VAT for members; £840 + VAT for non-members, + £18 p&p, from CBI, tel 01-809 4722.

Signpost Spain is a new service established by the London Chamber of Commerce to help British businesses break into what is still an unfamiliar market for many firms. A specialist from the chamber assesses a company's suitability for the market, carries out market research, arranges meetings and accompanies the businessperson on his trip. The cost of the service comprises an introductory fee and a percentage of the value of orders won over the first 12 months. Contact the chamber on 01-248 4444.

Going Public, a two-day conference which looks at the reasons for a flotation, how to prepare for such a move, the tax implications and the alternatives will be held in London on April 3 and 4. Contact BRL, IBC House, Canada Road, Biffert, Surrey KT14 7JL. Tel 01-837-6363.

Many of Britain's small businesses are cushioned against rising interest rates because they are borrowing at fixed rates, according to National Westminster Bank. About 700,000 small companies are at least partially protected by such lending agreements while one-third of NatWest's small business loans are at fixed rates.

Durham University Business School has launched a Certificate in Business Counselling to provide a professional qualification for those working with new and existing small firms. After a one-week residential course participants attend occasional one- and two-day workshops throughout the year in subjects such as interpersonal and communications skills, analytical and problem-solving skills and knowledge of the business support environment.

The first programme starts in September and costs £2,220. In subjects such as business law, up to 50 per cent of the fee. Contact Ruth Ratcliffe, DUBS, Mill Hill Lane, Durham DH1 3LB. Tel 01-374 2227.

## A lot of local assistance

Local authorities play an important role in helping businesses in their areas though businesses are often unaware of the range of services on offer or are unable to track down the right source of assistance.

These findings emerged from a survey of more than 240 companies by accountants Coopers & Lybrand Deloitte. The survey showed a far more positive view of the role of the local authority among companies than the oft-portrayed antagonistic relationship.

However, the survey, which looked at the role of other sources of assistance, also revealed the widespread lack of co-ordination of business support at a local level. It recommended that the new Training and Enterprise Councils (TECs) should give this a high priority.

The survey showed that 81 per cent of respondents thought their local authority had an important role to play in supporting economic growth. Businesses said their highest priorities for assistance

were financial help (mentioned by 26 per cent), business information and advice (17 per cent), premises and training (16 per cent).

Local authorities were the leading provider of assistance in these four areas but more than one-third of businesses questioned said the service provided was not useful. Businesses and local authorities must work more closely together to target needs and set priorities while the authorities must publicise their services more effectively, the report recommended.

Eighty-seven per cent of businesses said there was no single point of reference for business support in their area, suggesting a need for more effective co-ordination.

The need for training grew as businesses expanded and it became more cost-effective to arrange formal training schemes. Companies employing between 11 and 50 employees were most likely to need help in finding premises.

The most common providers of financial assistance were the

clearing banks (used by 66 per cent of respondents), the Government's Enterprise Initiative (22 per cent), merchant banks (21 per cent) and local authorities (20 per cent).

In the area of business information and advice, chambers of commerce were used by 45 per cent of businesses, followed by local authorities (32 per cent), universities and polytechnics (24 per cent) and the Training Agency (23 per cent).

Private sector agencies were the leading providers of training (37 per cent), followed by Industry Training Boards (33 per cent), universities and polytechnics (24 per cent) and the Training Agency (23 per cent).

"Local Support for Growing Businesses. Commissioned by Business in the Community and the CBI. Available from John Coopers & Lybrand Deloitte, PO Box 198, Billgate House, 26 Old Bailey, London EC4A 3PL. Tel 01-545 3312. Fax 01-545 3312.

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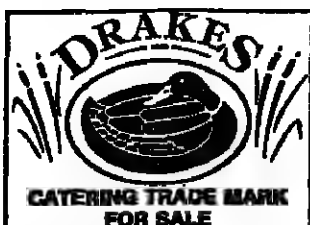
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Cork Gully

Businesses for Sale East Midlands

Franchised Car Rental Contract Hire

- International Franchised Name.
- 8 outlets - recently refurbished, freehold and leasehold.
- Turnover - Car Rental £2m+ Contract Hire £1m+
- Recent significant growth
- Established customer base
- Approximately 80 employees

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Businesses for Sale East Midlands

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Fashion Watch Retailer

The business and assets of Watchbox Holdings PLC are offered for sale as a going concern by the Administrative Receivers.

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- Turnover approximately £2m p.a.

For further information, please contact the Joint Administrative Receiver: Jason Elles, Ernst & Young, Wexley House, 19 Theobalds Lane, Southampton SO1 1TW. Tel: 0703 230230. Fax: 0703 227405.

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# BUSINESSES FOR SALE

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For details, contact the Joint Administrative Receivers, A. J. Galloway and S. M. Quinn, at BDO Binder Hamlyn, The Rotunda, 150 New Street, Birmingham, B2 4PD. Tel: 021 643 5544 Fax: 021 643 4665

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For further information please contact C. J. Barlow and R. W. Birchall at Cork Gully, Mayday House, Princess Street, Plymouth, Devon, PL1 2BE. Tel: 0752-808888 Fax: 0752-873514

Full details are available in the form of a Confidential Memorandum to be sent on request. The business is situated in the heart of Cork Gully, a highly sought after location in the heart of the city. The business is a well established and profitable concern with a strong and loyal customer base. The business is a well established and profitable concern with a strong and loyal customer base.

Cork Gully



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1. Superb village retirement complex, Southern England. 42 bed purpose built N.H., 39 bed RCH plus 52 apartments for the elderly. Detailed planning for further development. Price on application.
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Currently 170 beds with planning permission for 126 bed extensions. 5 further sites under development for 270 beds. Eventual 566 bed total.

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## MARLING SALES LIMITED

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THE COMPANY IS INVOLVED IN IMPORTATION AND DISTRIBUTION OF BEAUTY CARE AND COSMETIC ACCESSORIES.

- TURNOVER IN THE REGION OF £1.2M
- GOOD CREDIT BASE
- CURRENT ORDER BOOK AVAILABLE
- OWN BRAND NAMES

FOR FURTHER DETAILS CONTACT THE ADMINISTRATIVE RECEIVER:

L. J. GERRARD F.C.A.

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Chartered Accountants

ADAM HOUSE, 74 NEW BURLINGTON STREET LONDON W1X 8NU Telephone: 01-480 6701/6 Fax: 01-484 2812 (GRP 2 & 3) Ref: JW40291

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Worcester WR1 2EW  
Tel: 0905 22303

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## PROCESS CONTROLS SYSTEMS COMPANY FOR SALE

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East Anglia

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Long established business with excellent reputation and trading record. Spacious and well located. Offers around £190,000 for Goodwill of business and lease with stock at valuation. Write to Box H5945, Financial Times, One Southwark Bridge, London SE1 9HL.

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Freehold building and trading company returning profits of around £30,000 available for acquisition. Business based in Leamington Spa, now well into second year and expanding. Offers in the region of £30,000 required. For details, please write to Box H 5953, Financial Times, One Southwark Bridge, London SE1 9HL.

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with international connections wishes to acquire small profitable import/export business preferably with a manufacturing base in the U.K. Also towards acreage and like products. Please supply details to:

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Owner of a well established business with an excellent reputation, as evidenced by the possibility of selling. Trade commencing from a first class site (no rent) is over £2.5m. The premises are freehold, the plant modern and well maintained, and the staff, loyal and long serving. Write Box H5922, Financial Times, One Southwark Bridge, London SE1 9HL.

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successful consultancy keen to merge or acquire practice operating in Bristol or Birmingham area. Please contact: Mr Jeffrey Zink, PMCB Management Consultants Limited, Hathway House, Parnall Drive, Finchley, London N3 1QF. Tel: 01-346 6446 Fax: 01-349 3990

## circa £700,000 per annum

maintainable pre-tax profits 100% of private limited company, established 1974, showing steady growth and with sound track record, is available for sale. Net assets pending - £700,000. Suit construction or property group seeking to expand by acquisition. Principals only, write to Box H5958, Financial Times, One Southwark Bridge, London SE1 9HL.

## SECRETARIAL RECRUITMENT AGENCY FOR SALE

Well established, Central London based shop front agency with excellent profit record for sale. Stable management wish to remain with the business. For further information please write to Box H5959, Financial Times, One Southwark Bridge, London SE1 9HL.

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A group of six pharmacies for sale, T/O approaching £2.5m. Total prescriptions reaching 85,000 items per month. Gross profit 25%+ on average. Freehold available. Offers invited with bankers reference. Write principals only, to Box H5962, Financial Times, One Southwark Bridge, London SE1 9HL.

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Offers invited for profitable business operating in the Home Counties. Current turnover 2.5 million per annum. Write to Box H5964, Financial Times, One Southwark Bridge, London SE1 9HL.

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Freehold club with 200 customers. First class catering for over 21's. Licensed capacity 300. Recently modernised and fully fitted. West London. Long term. Consider reason for sale. Write Box H5969, Financial Times, One Southwark Bridge, London SE1 9HL.

## Company Supplying Specialised

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## Stom Limited (In Receivership)

Major manufacturers of a wide range of domestic plumbing products in both brass and plastic.

- Annual turnover £6 Million
- Growth potential
- New products developed
- Skilled workforce
- Prestigious customers

For further details please contact the Joint Receivers: Geoffrey Harrison or Roy Adkins, Grant Thornton, Kennedy Tower, St Chads Queensway, Birmingham B4 6EL. Tel: 021 236 4821 Fax: 021 236 0257

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## SOUTH KIRKBY, WEST YORKSHIRE

## Radford Construction Limited In Receivership

The business, business assets and goodwill of the above Construction Business are advertised for sale. Turnover approximately £8 million.

Freehold Property (Industrial/offices), contract work in progress, plant, vehicles, stocks and office equipment.

For further details please contact Edward Klampka or Graham Bailey of Coopers & Lybrand Deloitte, Cloth Hall Court, Infirmary Street, Leeds LS1 2HT. Tel: (0532) 455188 Fax: (0532) 434567.

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## SPORTS AND LEISURE MARKETING LIMITED (In Receivership)

The Administrative Receiver offers for sale as a going concern the business and assets of the above company established for approximately four years in Coventry as retailers of sports and leisure equipment.

Main assets are:

- Freehold warehouse and offices approximately 6050 sq. ft. close to Coventry City Centre and M6 with additional land for development subject to planning consent.
- Substantial stocks of weights, dumbbells, bench bars, fitness books, and approximately 200,000 fitness charts printed in black and white in English, French and German.

• Good quality office furniture and equipment including a Unilever Computer system with a comprehensive software package for sales order processing, stock control, sales, purchase and nominal ledger.

For further information please contact the Administrative Receiver

Mr S K Singh FCA SINGLA & COMPANY 49 Queen Victoria Street London EC4N 4SA Phone 01-236 2184 Fax 01-236 4944

## Magazine Publishing, Events and Exhibitions

The business and assets of Focus Investments Limited, Focus Events Limited, Focus Magazines Limited and Avraite Limited (in Administrative Receivership) are offered for sale as a going concern by the Administrative Receivers.

For further particulars, contact the Joint Administrative Receivers: S.J.L. Adamson CA and W.M. Roberts FCA, Becket House, 1 Lambeth Palace Road, London SE1 7EU. Telephone: 01-928 2000 Ext. 3120. Fax: 01-928 1345.

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## BUSINESS FOR SALE

Principal Activities - Processing, Packaging Wholesalers and Retailers of Pre-packed Food. Long established business based in East London. Estimated turnover £4,000,000 p.a. with substantial scope to develop.

Blue Chip Clients.

Write Box H5931, Financial Times, One Southwark Bridge, London SE1 9HL.

## We are acting for the owners of a SPECIALIST PRINTING BUSINESS

South of England

Turnover £3 million: profitable For sale as part of a group restructuring

Principals only, reply to: Ansbacher Media Limited, 103/105 Jermyn Street, London, SW1Y 6EE

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Major or full equity position in non-operational, licensed, small, 50 years old

Non-Life Swiss Insurance Company

Please respond to cipher 44-1327111, Publicitas, P.O. Box, CH-8021 Zurich







TECHNOLOGY

# Progress in feeling better

David Fishlock reports on the discovery of a drug which relieves the side-effects of chemotherapy or radiation in cancer treatment

Nausea and vomiting are all-too-frequent side-effects of treatment for cancer with drugs and radiation. They are so violent the patient has physical damage such as torn tissues and broken bones. Psychologically, the effects can be depressing. If still, the patient may use further treatment.

In 1978, J.E. Fosard, a pharmacologist at Manchester University, discovered that emesis (vomiting) can be prevented by blocking the newly identified 5-HT receptors on cells in the wall. 5-HT receptors are proteins which react with 5-HT, a neurotransmitter responsible for a variety of actions in the body.

Glaxo has been pursuing research into 5-HT since the early 1970s, initially to find a treatment for migraine. It had approval yesterday in Britain and France for Zofran, the first drug to come from its research. "It's one of the best drugs we've ever developed," claims Richard Sykes, Glaxo's group research and development director. "The drug fits in with our corporate policy of developing new drugs for serious diseases."

Zofran is only one in a family of potential new drugs arising from an understanding of 5-HT receptors, with research ranging from the prevention of post-operative vomiting to patients regaining consciousness after anaesthetics, and more effective

treatments for alimentary disorders, schizophrenia, anxiety, drug dependence, and perhaps even loss of memory.

Sykes became research director-designate at Glaxo in 1984, mid-way through the development phase of ondansetron, the Glaxo compound being marketed as Zofran. That year the chemical was first tried in patients, following successful demonstrations by Bradford University in France - an animal agent which reacts with the same facility of being sick like a human.

Emesis affects 80-90 per cent of cancer patients treated by chemotherapy, and 100 per cent in the case of some drugs. It puts into reverse the normal peristaltic action that moves food through the gut. Emesis takes several very distressing forms, including one in which the patient vomits in anticipation of receiving more treatment.

What is believed to happen is that the cytotoxic (cell-killing) cancer drug or radiation "insults" certain cells lining the gut, releasing 5-HT (see diagram). This concentrates at nearby 5-HT receptors near nerve endings associated with the duodenum, liver and stomach. The nerves send messages via the vagus nerve which connects the brain and gut to the

chemotherapy trigger zone of the brain. The zone triggers the vomiting centre in the brain stem, eliciting the response of reversing peristaltic action in the gut and causing vomiting.

The story of the 5-HT receptor epitomises modern pharmacological research. Sykes believes. Like adrenaline, it is one of the body's physiological mediators. It was first recognised in the last century, in an agent causing blood to clot. It was named serotonin - a toning agent for blood serum. In 1957, Sir John Gaddum and Z.P. Picarelli, medical researchers at Edinburgh University, showed that 5-HT could excite neuronal tissue in the gastro-intestinal tract. They also found that the action could be blocked by morphine.

But not until Fosard explained the physiology were Glaxo and other companies aware of the pharmaceutical opportunities. He showed that the receptor had many and varied roles in regulating the body.

Glaxo's earlier experience with migraine led it to ask whether 5-HT might provide new opportunities for controlling psychiatric and nervous diseases. In 1979 Michael Tyers - Glaxo's director of neuro-

pharmacology - began searching for novel and selective agonists and antagonists for the 5-HT receptor.

An agonist is a substance that initiates a biological action by interacting with a specific receptor in the cell wall. An antagonist is one which blocks the action of an agonist, by coming between agonist and receptor.

In 1985 Tyers's team produced the chemical ondansetron, and showed it to be a highly specific and potent antagonist for the 5-HT neuronal receptor. Its initial application emerged from the collaboration with Bradford University, where Brenda Costall and her colleagues in the school of pharmacology maintain extensive animal screens for substances that might be useful in mental and other illnesses. They showed how effective ondansetron could be in treating ferrets with emesis. The condition was a relatively simple target compared, for example, with the high psychological component of anything relating to mental illness.

Several pharmaceutical groups, recognised the importance of this indication, among them Sandoz, Beecham (now Smith-Kline Beecham) and A.E. Robin (now part of Ameri-

can Home Products).

Glaxo believes it leads the field because another collaboration with academics identified three types of 5-HT receptor - 5-HT<sub>1</sub>, 5-HT<sub>2</sub> and 5-HT<sub>3</sub>. This characterisation helped explain how a single chemical transmitter can exert such a variety of effects.

Zofran will be launched by Glaxo as both an injectable and an oral drug for people being treated for cancer by drugs or radiation. Doctors need an injectable form for fast action in cases where the patient may be too distressed to swallow pills.

Only two significant side-effects of Zofran have shown up so far - constipation and headaches - and only in 5-10 per cent of the 4,000 patients who have tried the drug. Constipation may have certain advantages, for anti-cancer drugs tend to cause diarrhoea.

Although Zofran is apparently a particularly safe drug, it is a potent antagonist, 10,000 times more potent than the other two 5-HT receptors identified, Sykes says. "This makes the chemical highly selective in picking the protein with which to bind."

He has studies already in hand to demonstrate a more potent but safer anti-emetic for

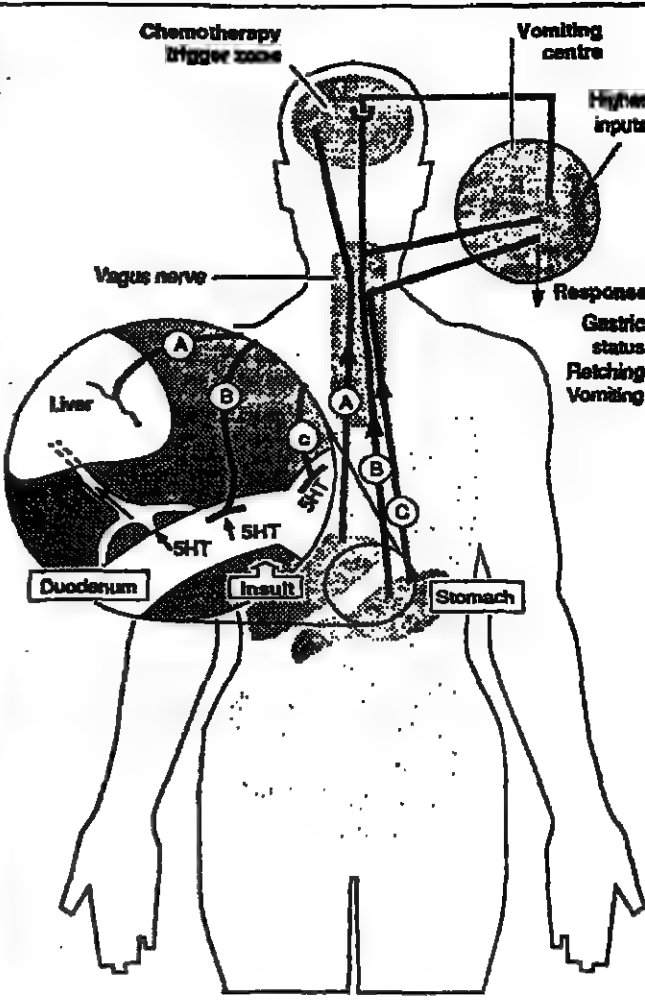
use in surgery to counter post-operative vomiting - the irritation caused to the gut by anaesthetics. Two other alimentary conditions Glaxo is investigating are gut motility disorders and irritable bowel syndrome - enormous medical problems, often of obscure origin.

Tyers and his colleagues, who found that 5-HT receptors were present on neuronal tissue in the peripheral nervous system, theorised that the same receptors would be present in the brain. They went on to demonstrate that 5-HT<sub>3</sub>, one of the variations, is indeed present there, but the researchers are still trying to resolve just what these receptors are controlling and whether they are controlling directly or indirectly. But 5-HT<sub>3</sub> receptor antagonists show no evidence of dependence or sedation - common side-effects of central nervous system (CNS) drugs used today to treat anxiety.

It has also been shown that animals can be weaned from dependence on social drugs, Sykes says. In schizophrenia, they hope it will prove selective enough to treat the disease without unleashing large side-effects similar to the control problems associated with Parkinson's disease.

"There's no doubt a lot more is going to come out of this area," says Sykes. "Even memory enhancement is a possible goal." Glaxo has no CNS drug at present but Sykes is allocating 20 per cent of a total research and development budget of about £400m a year to this sector.

## How cancer drugs cause vomiting



## Computer is good listener

UK nicely to your computer. It may obey. The University of Edinburgh has developed software which enables computers to receive, respond to and act on commands in English. The result is that keywords may become redundant. The University's Centre for Speech Technology research wants to make computers accessible to everyone through speech. It has adapted the system using a personal computer.

Professor Mervyn Jack, leader of the centre, showed the system, OSPREY, to a group of researchers from the University of Edinburgh. It is a simulation of ground traffic control system at Edinburgh Airport. It asks that instructions are entered out correctly, displays on a screen and warns controller of deviations.

OSPREY is based on a speech breakdown of words according to Professor John Sear, Chairman of the Centre for Speech Technology research. It is a new and potentially revolutionary technology with implications for the home and workplace.

## Oneycomb gets to shape

MEYCOB materials offer strength with reduced weight. They are difficult to process to specific dimensions. A French engineer, Jean-Pierre Troignon, has developed a honeycomb structure that is made by direct extrusion as plates or tubes. No fitting or joining of the component parts of the honeycomb is required.

The technique is suitable for many kinds of extrudable plastic materials, including thermoplastics and fibrous materials. The structures are suitable for use in pollution control systems, catalytic converter pipes, heat exchangers, filtration and in structures where large surface areas are needed.

## Software learns the Customs

SOFTWARE to help UK companies cut the red tape involved in exporting to other EC and EFTA countries has been developed by Spicers Customs Planning and WIS systems.

The CustomsEase X software is compatible with most personal computers. It presents a screen the layout of 10 standard forms for export as well as consignment information. It produces Customs documentation, packing lists and export cargo shipping instructions.

## Personal garage underground

EVER wished you had a garage at home for your car at lack the space or are unable, for planning or aesthetic reasons, to install one, says Charles Batchelor.

Autopod, a Leicester-based company, believes it has the answer with an hydraulically powered ramp which lowers the car into an underground storage bay. The roof of the storage bay can be asphalted, raised or even planted with flowers so that when the ramp and roof are closed the Autopod is almost undetectable.

The post requires a new area 110 feet by 5 feet, 10 feet deep and is fitted with heating and optional humidity controls to protect the car while underground. It incorporates a safety device to prevent the



## WORTH WATCHING

Edited by Lynton McLean

car being lowered if there is an obstruction, and a panic button to allow anyone trapped inside to raise the mechanism.

Autopod says the underground garage can be installed for between £20,000 and £25,000 within three days. It is operated by remote control with an optional keypad that requires the correct code to be tapped in.

## Making the heat last longer

A HEATER that continues to heat after electricity is cut off is being developed in Japan. World Technology Laboratories, part of Hitachi Ltd, has created a synthetic compound of 18 inorganic materials, including cerium, quartz and titanium, to be used in a powerful heating element.

The element is coiled into a cylindrical shape. A quartz tube is inserted while the electricity is still working and applied to the element. The quartz heats and re-radiates infra-red rays which create a thermal storage effect in each material in the element, to produce more heat.

The element is heated electrically to 110 deg C and continues to heat to 190 deg C even after the electricity has been cut off. The higher temperature is maintained for up to two hours.

It generates 220 kilocalories of thermal energy for every 360 kilocalories of electricity supplied.

## Signals filter the information

How can a frog be so good at catching flies when its brain is the size of a pea? The question has a bearing on how computers could be designed to cover a wider range of applications.

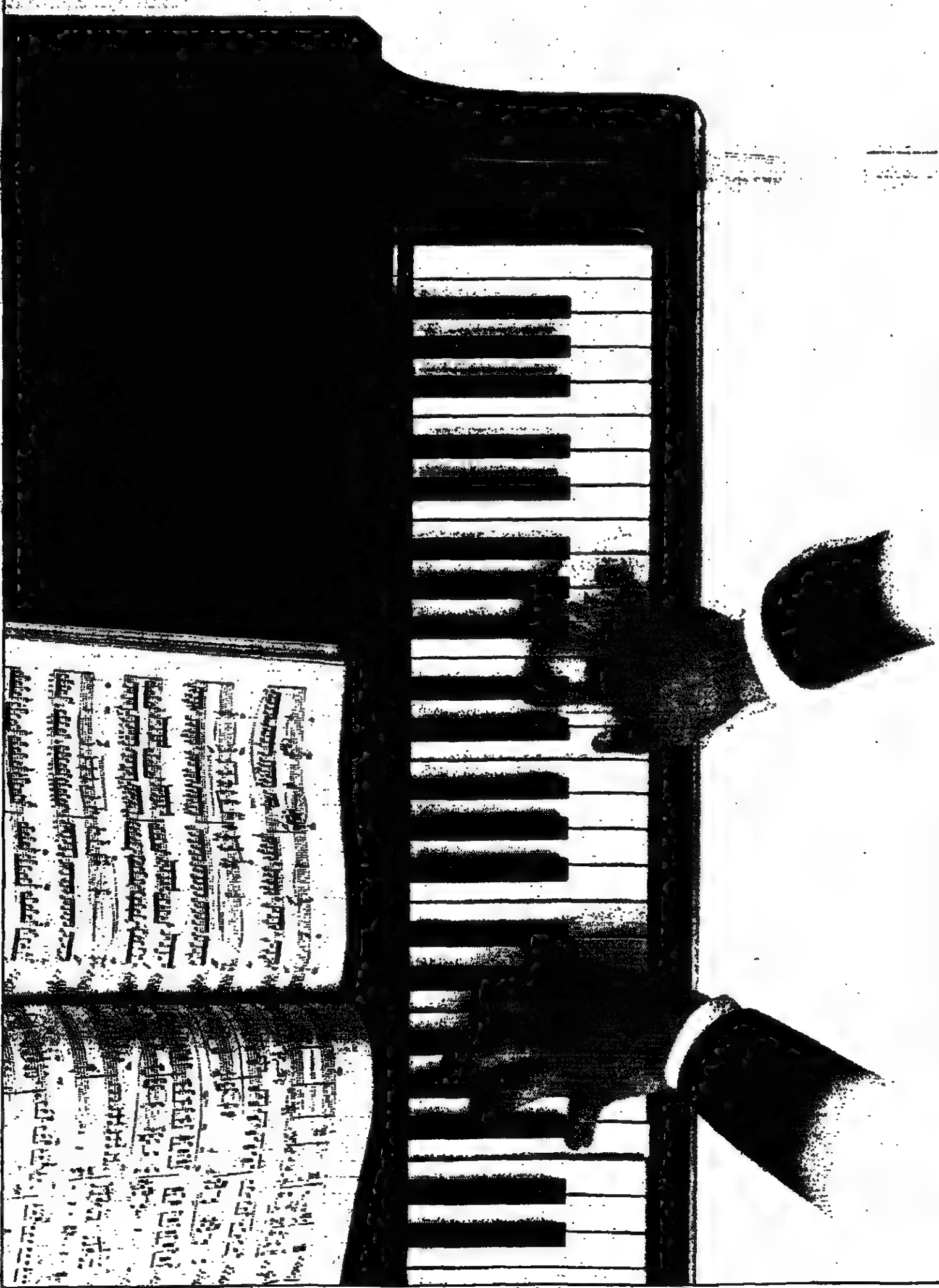
The frog is good at catching flies because it uses a form of signal processing. Neural devices near the frog's eyes filter out all but the most crucial information, allowing the brain to handle the fly-catching job.

The Microelectronics Research Centre at the Georgia Institute of Technology in Atlanta is applying the concept to change the way computers are designed, using digital signal processors.

Programming instructions and the data on which the software operates currently exist in the same memory and have to be transported in the same wires. The new generation of digital signal processors provides separate memory storage for data and instructions and separate wires to transport the information.

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# When recognition is critical, it's black and white.



Music scores are in black and white because recognition is easy and instantaneous. So for eminent readability, text and graphics appear in clear black and white on Hitachi's HL500 portable computer's screen.

That's because Hitachi's double-layer-type black and white STN LCDs with CFL\* backlighting create a beautifully pure black and white screen with impeccable contrast. The difference is dramatic. And gratifying to the eye.

Such innovation is one result of Hitachi's advanced micron-level technology and incorporated in the HL500. It assures exceptional clarity for text and complex graphics and fully supports VGA software. Hitachi computers feature state-of-the-art LSIs and VLSIs made by Hitachi.



Whatever the product, from laptops to super computers, from home appliances to Factory Automation systems, Hitachi has the same philosophy. This philosophy goes beyond incorporating over 40,000 patented technologies. With the vast scope of its expertise, Hitachi can design each feature, major and minor, with every other feature in mind. The result is in-depth integration, guaranteeing the special quality which is the hallmark of Hitachi.

\* STN = Super-Twisted Nematic; CFL = Cold Cathode Fluorescent Lamp

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## COMMODITIES AND AGRICULTURE

## In defence of Europe's smaller farmers

Bridget Bloom and Tim Dickson on the EC Agriculture Commissioner's controversial plans to protect the weak from the impact of reforms aimed at the strong

MR RAYMOND MacSharry, the European Community's Agriculture Commissioner, is determined to pursue his controversial "rural development" strategy in spite of a volley of criticism from member states.

Officials in Brussels say the European Commissioner has no intention of withdrawing proposals designed to help smaller farmers in this year's price package when it comes to drawing up a compromise for the "crunch" meeting of EC Farm Ministers in Luxembourg in two weeks time.

They also say that, in spite of a distinct lack of enthusiasm among many member states for his longer term rural development plans, Mr MacSharry will not be discouraged from bringing forward his so-called White Paper on the issue before the end of the summer.

Neither will he give up on his new idea that a special fund, separate from those now financing "structural" improvements in the agricultural, social or regional fields, should be created to finance his ambitious plans for the countryside.

Mr MacSharry's controversial moves stem from his appointment, in January last year, as Commissioner for Rural Development as well as for Agriculture. The first time the EC has had such a portfolio. Over the last few months, he has set officials to work on an action plan to implement the Commission's "theme" document of 1988 on the future of rural society - better known under its French title *Le Monde Rural*.

The Commissioner's evolving two-pronged approach covers the measures being intro-

duced as part of this year's price package and the "Rural World" white paper, which failed to make the Commission's own agenda last month and will probably not now be tabled there until May.

Member states' criticism currently centres on the new ideas submitted as part of the price

package. These, amounting to Ecu367m (550m) over two years, argue for a shift from small cereal producers to a buying-in scheme designed to shift milk quotas to the more depressed regions and a new subsidy for certain "peasant" cereals like millet.

Mr MacSharry is adamant that measures of this kind are needed to "modulate" the impact of EC measures which, as part of the reforms of the common agricultural policy, now limit price guarantees for farmers. Officials maintain that the price support policy of the Community has always been a "social" policy to the extent that it was designed to underpin the incomes of the most vulnerable farmers.

The trouble in the past was - they argue - that large cereal producers also benefited. Efforts to scale down that unnecessary support and make the richer farmers more mar-

ket-oriented, now need to be accompanied by measures to protect the smaller farmer.

Member states' criticisms of this approach range from claims that it is fundamentally wrong to use price support for "structural" purposes to more detailed complaints about the impact of the various schemes.

In a proposed 23 point initiative to boost development in Europe's countryside, Mr Raymond MacSharry (left), the EC Farm Commissioner, has endorsed ideas recently canvassed by Britain's Country Landowners' Association.

The CLOA suggested that groups of farmers should be able to negotiate environmental land management contracts with local governments or conservation bodies, under which they would conserve landscapes, establish nature reserves or protect endangered flora and fauna in return for payment.

Such projects could ultimately be eligible for EC finance Mr MacSharry said in a recent speech in Belfast. There was "tremendous scope" for ideas of this sort in the countryside of the future, he said.

As for the longer term plans, officials admit privately that the Commission's proposals, and in particular his suggestion for a new fund, could prove highly contentious.

The Commissioner is in effect bidding for control of a new development fund the activities of which would range all the way from stimulating private business in rural areas to improving transport links, developing new sources of energy and caring for the environment - as well as aiding farmers.

Mr MacSharry reasons, as did *Le Monde Rural*, that with agriculture no longer the prime engine of growth in most rural areas, a much more co-ordinated approach to rural development is needed.

In the Commission's view, the "green" areas in the north and north-east of Europe - the prime task could be to protect the country from development, in other words, especially in southern

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In a speech in Belfast earlier this month Mr MacSharry pointed out that there was huge demand for rural development. Despite the doubling of the existing Regional and Social and Farm Guidance Funds - to Ecu14m by 1993 - agreed at the 1988 summit, the budgets for such projects had been over-subscribed "by a factor of 2.1 to the resources available."

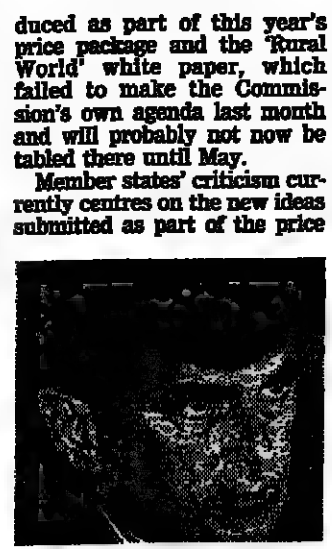
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## US loses lead in per capita consumption of aluminium

By Kenneth Gooding, Mining Correspondent

JAPAN AND West Germany overtook the US for the first time last year in the amount of aluminium consumed per head of population, according to an analysis by Alcoa, the biggest US aluminium group.

All three used nearly 30 kg of aluminium per person but metal usage was driven by different consuming markets. In Japan building and construction provided the main impetus, says Alcoa (Aluminium Company of America). In West Germany the driving force was the transportation industry, mainly cars and rail cars.

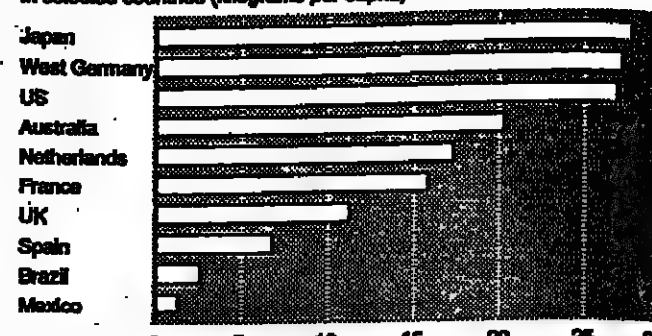
For many years growth in the use of aluminium in the US has been led by the packaging industry, particularly for production of beverage containers and foil. Mr Jan Hommen, Alcoa's vice president treasurer, says the company believes transportation offers the industry the best growth potential as the use of aluminium in cars increases. But packaging in the US is still growing at 5 to 6 per cent annually.

He says that, as a country's living standards increase, the use of aluminium tends to follow suit. "An enormous opportunity exists to market aluminium in countries which have not been highly developed. However, aluminium use in many countries cannot be expected to rise to the levels of the US or other countries which have automobile and aerospace industries that use significant amounts of aluminium."

Mr Hommen suggests that the aluminium industry's

## Aluminium use

In selected countries (kilograms per capita)



Source: Alcoa

prospect this year depend on the US market. "The markets we are in have been through recession," he says. However, economic growth in western Europe is expected to be between 3.5 and 4 per cent, while in Japan the 1990 forecast - "and aluminium should track those growth rates."

Overall, the current situation is one of tight supply because the primary aluminium companies are not rushing to build new capacity.

Stocks are well-controlled and the industry has learned to live with lower inventories. However, "this leaves a smaller margin for error when stocks are as low as they are today."

Mr Hommen says Alcoa is willing to think again about its decision to report its production, sales and stocks position to the International Primary Aluminium Institute quarterly rather than monthly, but only if the industry is proved wrong and price volatility is

worse than before. Alcoa upset the rest of the industry last year by taking unilateral action, saying it was concerned about the way traders and speculators used 12.4% monthly statistics to the disadvantage of aluminium producers.

The IPAI does not make estimates and so it also changed quarterly reporting because Alcoa's move. Mr Hommen says there is still too much volatility in the aluminium price compared with the volume of physical metal traded on the LME - to which world prices are related.

"LME prices cannot be explained by the fundamentals," says Mr Hommen.

## LME WAREHOUSE STOCKS

(Change during week ended last Friday)

Commodity	Level	Change
Aluminium	1,975 to 19,800	+2,300 to 78,000
Copper	1,900 to 19,000	+1,100 to 12,000
Nickel	1,900 to 19,000	+4,000 to 61,000
Zinc	1,900 to 19,000	+225 to 8,500

## W German farm profits higher

By Bridget Bloom, Agriculture Correspondent

WEST GERMANY'S farmers had a much more profitable year last year than in 1987-88, principally thanks to better harvests, higher prices for pigs and the continuation of milk quotas.

According to the country's annual agricultural report, profits for full-time farmers rose in 1988-89 by some 33 per cent, compared with a drop of 18.5 per cent in the previous year.

Launching the report, Mr Ignaz Kiechle, the Minister of Agriculture, described the outlook for the current year as "favourable", with average income likely to increase by between 1.8 and 1.5 per cent.

As in other EC countries, income varied according to type of farm. In the intensive livestock sector producers registered an average increase of 88 per cent, thanks to the recovery in pig prices, while on mixed farms income rose by 66 per cent, partly because of the

continuing quota regime for milk. Small arable farmers did least well.

According to the report, West German farmers are still earning considerably less than people in other EC countries. The differential between the average farmers' income and the comparative income in trade and industry fell from DM29,306 (£23,000) or 37 per cent to DM32,386 or 18 per cent.

While full-time farmers received on average about DM 14,000 in state subsidies, this represented 34 per cent rather than 38 per cent of their income.

The report shows that the number of farms in Germany is declining at the rate of 2.5 per cent a year, not fast enough, many observers believe, to bring about real structural change.

Currently there are about 600,000 farms (compared with some 200,000 in Britain, which

has a similar population).



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<b>ELECTRICALS—Contd</b>	<b>ENGINEERING—Con</b>
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**MINES -- Contd**

Stock	Price	+ -
<b>Miscellaneous</b>		

size Mining 10p	24	
olly Res Corp	22	
ns. March 10c	61	
EX Inc.	14	+3

Norwich Pk.	\$1	+1
Empire Gold Mines	\$9	-1
Muskegon Mining Co.	\$12	+0
Granville	\$6	-1
McKinley Red Lake	\$12	-1
New Sabien Res CS1	\$15	-1
Pittsburg CS1	\$82	-9
For Quest Res.	\$15	-1
Grass Mining ZDP-y	\$8	-1
2100	\$14	+1

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Indicated, prices and net discounts are 25p. Estimated prices are based on latest annual reports and are based on half-yearly figures.

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## Money Market Bank Accounts



# CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

### Dollar at 2 3/4-year yen high

THE DOLLAR was testing resistance at DM1.700 against the D-Mark and Y152.25 in terms of the Japanese yen at the London close yesterday. Dealers reported a large buying order for the US currency against the D-Mark, triggering a stop loss buying order above DM1.700. Earlier in Tokyo the dollar rose above Y152.00, breaking through the high touched in June last year. This encouraged further buying of the US currency, in spite of nervousness about central bank intervention.

The Bank of Japan continued its programme of support for the yen, but this only temporarily checked the dollar's rise, and when the Federal Reserve failed to intervene by the time Europe closed the US currency moved nervously higher.

There was no fresh news to move the currency market, but unattractively low Japanese interest rates and fear about the economic impact of German monetary union continued to weigh on the yen and D-Mark. Events in the Soviet Union, including the declaration of independence by Lithuania, also unsettled the market, leading support to the dollar.

At the London close the dollar had climbed to its highest

level against the yen since July 1987, finishing at Y152.25, compared with Y151.30 on Friday. It had also advanced to DM1.700 from DM1.640; to SF1.520 from SF1.515; and to FF5.785 from FF5.782. On Bank of England figures the dollar's index rose to 88.5 from 88.3.

Sterling had a weak tone, but managed small gains against the yen and Swiss franc. Dealers said the driving force behind the pound's decline was the British political situation - involving the Conservative Government's lack of popularity - rather than economic fundamentals. This view was supported by sterling's recovery, in spite of very disappointing UK retail sales figures. The February rise in UK retail sales was well above expectations, leading to suggestions that high UK interest rates are failing to rein back consumer spending and that

further measures are needed. Sterling touched a low of DM2.7875, but rallied to close at DM2.7550, against DM2.7875 previously. The recovery reflected a belief that the forthcoming UK Budget will be tight, and that there remains a possibility of higher bank base rates. The pound fell 1/2 cent to \$1.6110 and declined to FF5.3150 from FF5.3275, but rose to Y245.50 from Y245.00 and to SF2.4475 from SF2.4475. Sterling's index fell 0.3 to 88.3.

Trading within the European Monetary System was quiet, but the strong Italian lira remained close to its cross rate limit against the French franc. The D-Mark was steady around the middle of the EMS, weakening a little against the lira, and holding steady in terms of expectations, leading to suggestions that high UK interest rates are failing to rein back consumer spending and that

## FINANCIAL FUTURES AND OPTIONS

LIFT LONG BLY FUTURES OPTIONS				
150,000 GAINS OF 100%				
Strike	Call-entirety	Put-entirety		
Price	Jan	Jan	Jan	Jan
79	3.48	5.19	0.44	1.25
80	3.54	5.24	0.44	1.25
81	3.59	5.29	0.44	1.25
82	3.64	5.34	0.44	1.25
83	3.69	5.39	0.44	1.25
84	3.74	5.44	0.44	1.25
85	3.79	5.49	0.44	1.25
86	3.84	5.54	0.44	1.25
87	3.89	5.59	0.44	1.25
88	3.94	5.64	0.44	1.25
89	3.99	5.69	0.44	1.25
90	4.04	5.74	0.44	1.25
91	4.09	5.79	0.44	1.25
92	4.14	5.84	0.44	1.25
93	4.19	5.89	0.44	1.25
94	4.24	5.94	0.44	1.25
95	4.29	5.99	0.44	1.25
96	4.34	6.04	0.44	1.25
97	4.39	6.09	0.44	1.25
98	4.44	6.14	0.44	1.25
99	4.49	6.19	0.44	1.25
100	4.54	6.24	0.44	1.25
101	4.59	6.29	0.44	1.25
102	4.64	6.34	0.44	1.25
103	4.69	6.39	0.44	1.25
104	4.74	6.44	0.44	1.25
105	4.79	6.49	0.44	1.25
106	4.84	6.54	0.44	1.25
107	4.89	6.59	0.44	1.25
108	4.94	6.64	0.44	1.25
109	4.99	6.69	0.44	1.25
110	5.04	6.74	0.44	1.25
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112	5.14	6.84	0.44	1.25
113	5.19	6.89	0.44	1.25
114	5.24	6.94	0.44	1.25
115	5.29	6.99	0.44	1.25
116	5.34	7.04	0.44	1.25
117	5.39	7.09	0.44	1.25
118	5.44	7.14	0.44	1.25
119	5.49	7.19	0.44	1.25
120	5.54	7.24	0.44	1.25
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126	5.84	7.54	0.44	1.25
127	5.89	7.59	0.44	1.25
128	5.94	7.64	0.44	1.25
129	5.99	7.69	0.44	1.25
130	6.04	7.74	0.44	1.25
131	6.09	7.79	0.44	1.25
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134	6.24	7.94	0.44	1.25
135	6.29	7.99	0.44	1.25
136	6.34	8.04	0.44	1.25
137	6.39	8.09	0.44	1.25
138	6.44	8.14	0.44	1.25
139	6.49	8.19	0.44	1.25
140	6.54	8.24	0.44	1.25
141	6.59	8.29	0.44	1.25
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WORLD STOCK MARKETS

AUSTRALIA			FRANCE (continued)			GERMANY (continued)			ITALY (continued)			NETHERLANDS			NORWAY			SPAIN			SWEDEN			SWITZERLAND			JAPAN		
Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low	Stock	High	Low
March 12			March 12			March 12			March 12			March 12			March 12			March 12			March 12			March 12			March 12		
ASX 200	1,250.00	1,240.00	Alcatel	1,250.00	1,240.00	Deutsche Bank	1,250.00	1,240.00	Eni	1,250.00	1,240.00	ABN AMRO	1,250.00	1,240.00	Oslo 20	1,250.00	1,240.00	IBEX 35	1,250.00	1,240.00	Stockholm 20	1,250.00	1,240.00	Swiss 20	1,250.00	1,240.00	Nikkei 225	1,250.00	1,240.00
ASX 200	1,250.00	1,240.00	Alcatel	1,250.00	1,240.00	Deutsche Bank	1,250.00	1,240.00	Eni	1,250.00	1,240.00	ABN AMRO	1,250.00	1,240.00	Oslo 20	1,250.00	1,240.00	IBEX 35	1,250.00	1,240.00	Stockholm 20	1,250.00	1,240.00	Swiss 20	1,250.00	1,240.00	Nikkei 225	1,250.00	1,240.00

CANADA			MONTREAL		
Stock	High	Low	Stock	High	Low
March 12			March 12		
TSX 300	1,250.00	1,240.00	TSX 300	1,250.00	1,240.00
TSX 300	1,250.00	1,240.00	TSX 300	1,250.00	1,240.00

INDICES			NEW YORK			STANDARD AND POOR'S			NEW YORK ACTIVE STOCKS			TRADING ACTIVITY			CANADA			TORONTO			MONTREAL			JAPAN		
Index	High	Low	Index	High	Low	Index	High	Low	Index	High	Low	Index	High	Low	Index	High	Low	Index	High	Low	Index	High	Low	Index	High	Low
March 12			March 12			March 12			March 12			March 12			March 12			March 12			March 12			March 12		

TOKYO - Most Active Stocks		
Stock	High	Low
March 12		

Room 609

A word of advice (and comfort) for business travellers staying at North America's leading hotels...

ALWAYS ASK FOR YOUR COPY OF THE FINANCIAL TIMES!



## 4pm prices March 12

Continued on Page 51



هكذا عند الأصل.



**NASDAQ NATIONAL MARKET**[illegible]

4pm prices  
March 12

[illegible]

## 20m prices March 12

[illegible]**FINANCIAL TIMES**



## AMERICA

## Dow remains on defensive in wait for more data

## Wall Street

THE PROXIMITY of the Dow Jones Industrial Average to the 2,700 level kept it on the defensive yesterday although the index recovered from its early lows, reflecting stable bond prices, writes Janet Bush in New York.

The Dow closed 3.38 points higher at 2,686.71 on extremely low volume of 114m shares. The index had closed 12.84 points lower at 2,683.33 last Friday, put on the defensive by news of much stronger than expected employment figures in February and a sharp fall in US bond prices.

Financial markets were generally more stable yesterday. The equity market initially dropped about 10 points but recovered as Treasury bonds moved modestly higher.

There are many considerations for financial markets, not least whether the Federal Reserve may tighten monetary policy in response to an apparently sharp rebound in economic growth in January and February. There has been no firm evidence that the Fed is moving to tighten policy but it does appear, over the last two sessions, to have tolerated a slightly higher Fed Funds rate.

Among a series of key economic data this week are February retail sales, the latest Federal Reserve Tan Book of regional economic reports, and February producer prices, housing starts, industrial production and capacity utilisation. These will be watched carefully for further evidence of how strong growth has been so far this year.

The equity market is also dwelling on its own internal, technical considerations. The Dow has rallied to the 2,700 level but has not been able to hold above this point. Along with an apparent deterioration in the technical position of Standard & Poor's 500 index futures and recent weakness in the Dow Jones Transportation Average, which tends to be an early signal of how the broad market will behave, there is doubt that the market can make much further progress.

Among featured stocks yesterday was National Semiconductor which fell 3/4 to \$7 1/4 on news of a 12 cents a share loss in the quarter ended in February, larger than expected.

MGM-UA Communications added 3/4 to \$17 1/4 as the first of four \$50m payments by Pacific Communications for its acquisition was paid. Time Warner, which said it was in

talks to provide the backbone of the deal's financing, fell 1 1/4 to \$101.

Grubb & Ellis gained 3/4 to \$4 1/4. The company said it planned to work with the Resolution Trust Corp in disposing of the assets of thrifts taken over by the Government.

Drug stocks were weak to start with because of a US press report about a bill being drafted which would require manufacturers to discount prices for patients on welfare. Selected issues then recovered. Bristol-Myers Squibb dropped 3/4 to \$53 1/4 but Eli Lilly edged 3/4 higher to \$63.

## Canada

TRADING was slow in Toronto and the composite index closed up 7.32 at 3,740.32. Volume was a slim 15.2m shares, valued at C\$151.9m, compared with 18.2m shares, worth C\$213.2m, on Friday. Declines led advances 306 to 351.

Federal Pioneer, the target of a proposed C\$15-a-share takeover offer from Group Schneider of France, was up C\$1 1/4.

Noranda rose C\$2 1/4 to C\$21 1/4. A group including a Noranda unit said it has found a large natural gas field on the British Columbia-Alberta border.

## Ball bounces back to the European court

## By Jacqueline Moore

EUROPE was the focus of most of the action last week, as the US and Japan took a breather after the previous five days' excitement. France and West Germany made solid gains, while some of the smaller continental countries rose by more than 4 per cent.

A rising oil sector helped France to gain 3.3 per cent on the FT-Actuaries World Index, building on its 2.3 per cent advance of the previous week. The market benefited from the prospect of higher crude prices, and oil related stocks such as Elf, Total, Bouygues and Dumez were among the star performers, writes Hoare Govett in its weekly review. Although there was profit-taking on Friday, Total ended the week up 10.5 per cent higher and Dumez was up 8.6 per cent.

The French market was also encouraged by active bargain-hunting in blue chips. Most share prices remain relatively cheap, with France still down 4.5 per cent over the year to date in local currency terms.

West Germany was encouraged by a relatively stable bond market and rose 2.5 per cent. Turnover was well down on its busiest levels this year, however, in the run-up to Sunday's East German elections.

The week's top performer was Belgium, which rose 5.5 per cent. Confidence flooded back to equities as activity revived in the bond market, following the reduction of the withholding tax on bonds at the start of the month. The strength of the steel sector also provided a boost.

Last week's bounce came from a relatively low base. "Belgium had fallen further (than others); it is unlikely to sustain the pace of last week's rise," says Mr Sebastian Scotney at Dillon Read, who describes share prices at the beginning of last week as being at bargain-basement levels.

Scandinavia was split between winners - Norway and Denmark, which made the second and third best gains in the world last week - and the more depressed markets of Finland and Sweden, which both retreated slightly.

The Norwegian and Danish

markets were both boosted by firm shipping rates and strong oil prices, which helped Oslo's local all-share index hit a record every day last week. Denmark was given an additional boost at the end of the week by news that FL Smith, the cement machinery producer, had won a DKr1bn (\$153m) order from Thailand.

Last week's worst performer was Ireland, which lost 3.4 per cent. The market fell partly in a belated response to weakness on overseas markets and lower domestic bonds, and partly in reaction to lower-than-expected company results and to downward revisions of profits forecasts for McInerney, the construction group, and for the Bank of Ireland, says Mr Robbie Kelleher of Davy's, the Dublin-based brokers. There have also been a number of cash-raising exercises recently, he adds, which have increased the pressure on the market.

Outside Europe, the most notable movement was in South Africa, which jumped 4.2 per cent, mainly on the strength of results from De Beers, which gained 21.2 per cent over the week.

## ASIA PACIFIC

## Sliding yen and arbitrage selling undermine Nikkei

## Tokyo

A FURTHER slide in the yen shattered market confidence, and arbitrage selling took share prices sharply lower, writes Michiko Nakamoto in Tokyo.

A sluggish close on Wall Street last Friday affected investor sentiment at the outset. The Nikkei average lost more than 100 points just after trading began and remained under pressure for the rest of the day. The index moved from a high of 34,008.70 to a low of 33,368.27 before closing 634.99 down at 33,368.23.

Declines led advances by 741 to 248 with 151 unchanged. Turnover dropped to 380m shares from the 664m traded on Friday. The Tokyo index of all listed stocks lost 31.01 to 2,508.88 and, in London, the ISE/Nikkei 50 index fell 7.14 to 1,800.44.

The yen came under further pressure as Friday's US employment report for February boosted the dollar. During the day the Japanese currency fell to ¥162.10 to the dollar, a level that it has not seen in two years and seven months.

This took bond prices lower and fanned market fears of higher interest rates. The market has more or less discounted a rise in the official discount rate, but the likelihood of an imminent rate increase after Mr Yasushi Mieno, the Bank of Japan governor, returns from his trip abroad was unsettling, said Mr Shin Tokoi at County NatWest Securities.

Arbitrage selling by foreign securities houses involved in the futures market led to sharp falls in both indices. Investors had hoped that the unwinding of futures positions would decrease after the expiry of the March futures contract last Thursday; but yesterday indicated that there was more squaring to be done, said Mr Graham Biggart at Schroder Securities.

Otherwise, the focus of activity was on the smaller stocks, in which investors were keen to make profits as they have generally performed better than the big ones, according to Mr Tokoi at County NatWest.

Among smaller stocks, Nippon Beet Sugar Manufacturing, listed in volume with 9m shares, traded unchanged at ¥1,790 after rising ¥60 to a high of ¥1,850, partly on rumours of buying by a speculative group.

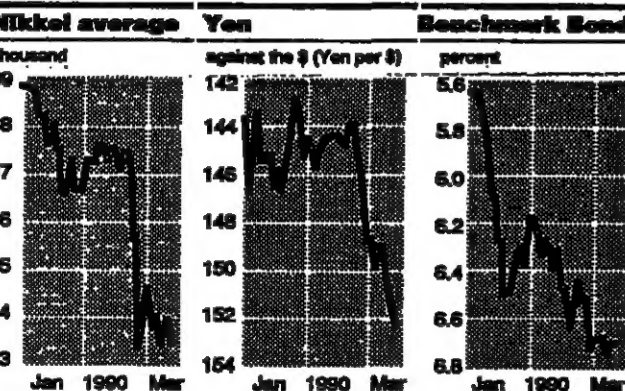
Iseki and Co, an agricultural machinery maker, also finished unchanged at ¥1,320 after gaining ¥90 to ¥1,350. It was

Seng Index shed 19.88, dipping below 2,900 for the first time in two weeks to close at 2,882.96.

Turnover was little changed at HK\$1.1bn.

Tomson Pacific, the property and securities group, topped the active list before its extraordinary general meeting, rising 13 cents to HK\$1.13. Crossair continued to show strength on reports of recent gold finds in South America, adding 5 cents to HK\$1.15.

AUSTRALIA eased in trade restricted by a holiday in Melbourne. Turnover shrank to its lowest level since January 2, with only 10m shares worth A\$62m changing hands, compared



pursued for its volatility by investors looking to take quick profits, analysts said. Nippon Mining fell ¥22 to ¥956 on reports that it would revise its consolidated profits downwards.

Profit-taking in high-technology electricals and large capital stocks took the OSE average in Osaka lower by 246.96 to 36,243.70. Volume fell to 84.8m shares from 104.2m on Friday.

## Roundup

LEADING Asia Pacific markets drifted lower in response to the fall in Tokyo; Taiwan and Manila held their ground.

HONG KONG fell for the fifth consecutive session in moderate trading. The Hang

pared with Friday's 77m valued at A\$168m. The All Ordinaries index fell 8.2 to 1,571.0.

Coles Myer, the retail group which is due to report half-year earnings on Thursday, lost 2 cents to A\$7.60.

TAIWAN surrendered initial gains to profit-takers and ended slightly firmer. The weighted index rose 26.34 to 11,817.54.

MANILA rose slightly as selling pressure eased. The composite index rose 2.38 to 1,087.70. The country's own stock exchange, Manila and Makati, yesterday agreed to hold formal talks on March 27 about a possible merger after their presidents met with the Securities and Exchange Commission.

## EUROPE

## Foreign losses lead to domestic nervousness

LOSSES in Tokyo and Wall Street's dull performance both on Friday and early yesterday left continental bourses mostly inactive and nervous, writes Our Markets Staff.

FRANKFURT added these worries to concern about the East German elections next Sunday, fretted about rights issues overhauling the market and saw volume fall again. The DAX index shed 4.92 and 12.68, to 774.29 and 1,866.06, respectively.

In a weak motors section, Volkswagen fell DM3.50 to DM358.50 after pricing its rights issue at DM40 a share to raise DM1.3bn. Adding offers from Allianz, MAN and Deutsche Bank, the latter just concluded, analysts came to a four-company funding total of about DM5bn, almost 1 per cent below the market's total equity capitalisation.

On the brighter side, Feldmühle Nobel broke out of a trading range of only DM10 since January. It rose DM15 to DM45 in response to the 5 per cent bid being acquired by Svenska Cellulosa. Merrill Lynch is said to have a block of similar size, and interests like these may move the share stakeholder, Veba, with over 40 per cent, into action.

Zurich fell in low volume, the Credit Suisse index losing 3.5 to 604.9. Winterthur closed SF70 lower at SF73,650 after it announced the \$650m General Casualty acquisition in the US, and heralded what it called an interesting capital increase in June.

PARIS lost the confident mood in which it finished last week and eased in very low volume. A slight rise in interest rates, forthcoming US economic figures and the East German elections influenced the tone. The CAC 40 index lost 8.32 to 1,912.59, after reaching a low of 1,905.53. Turnover was estimated at between FF1bn and FF1.5bn, after Friday's active FF2.7bn.

SCOA, the distribution group, was suspended at Friday's closing price of FF40.20, pending a statement. Paribas, the bank which owns 11.58 per cent of SCOA, eased FF4 to

FF630. Late in the day, the bank's subsidiary, Crédit du Nord, reported net profits more than doubled and said that it would sign a co-operation agreement with FKBank of Sweden later this week.

Lyonnaise des Eaux added FF15 to FF756 after reporting profits of FF725m, up 31 per cent, compared with brokers' expectations of FF700m.

Schneider, the engineering company, lost FF11 to FF698 after forecasting an improvement in group net profits and saying that it was bidding for the market's engineering and electrical equipment and distribution company.

Rhône-Poulenc, which said that it had reached agreement for its takeover of Rorer, the US chemicals company, and also announced the purchase of Tubize Plastics of Belgium, saw its investment certificates lose FF10 to FF113.

MILAN eased in quiet trading on options expiry day and the Comit index fell 1.07 to 655.18. Volume was estimated at L150bn, around Friday's

level; it is expected to remain low until the start of the new account on Thursday.

The detergent manufacturer, Mira Lanza, 70 per cent controlled by West Germany's Benckiser, was suspended before a board meeting on Thursday at which Benckiser is proposing to make an offer for the minority. On Friday, Mira Lanza rose 1.8 per cent to L28.90.

There were strong rumours that IM, the Fiat holding company, was planning to buy the 7.7 per cent stake in the paper manufacturer, Burgo, currently held by Freil, Burgo closed little changed at L12,511 after L12,500.

Montedison eased L15 to L1,820. After the close, the state-owned ENI said that it planned to file suit against Montedison for breach of contract in connection with their Enimont chemical joint venture.

AMSTERDAM was supported by more than doubled net profits for 1989 at DSM, the chemicals group. DSM closed

FF16 higher at FF114.60. The CBS tendency index edged up 0.3 points to 112.3, but trading in general was thin.

The transport sector attracted foreign buying interest as takeover speculation resurfaced. Nedlloyd rose FF1.90 to FF197.60 and 637,821 shares changed hands, double Friday's level. Pakhoed, which has gained 8 per cent already this month, added a further FF1.50 to FF1.65.

The sugar producer, CSM, rose 60 cents to FF1.75 on reports that it was refusing to sign new bourse rules which would not allow companies to have more than two takeover defences. CSM has been seen as a candidate for a takeover or a merger ever since West Germany's Südzucker bought the sugar refining operations of Belgium's Raffinerie Triennale last year. The new rules are part of a move by the bourse authorities to liberalise the market and a company's failure to comply could mean that its shares could be relegated to the secondary market.

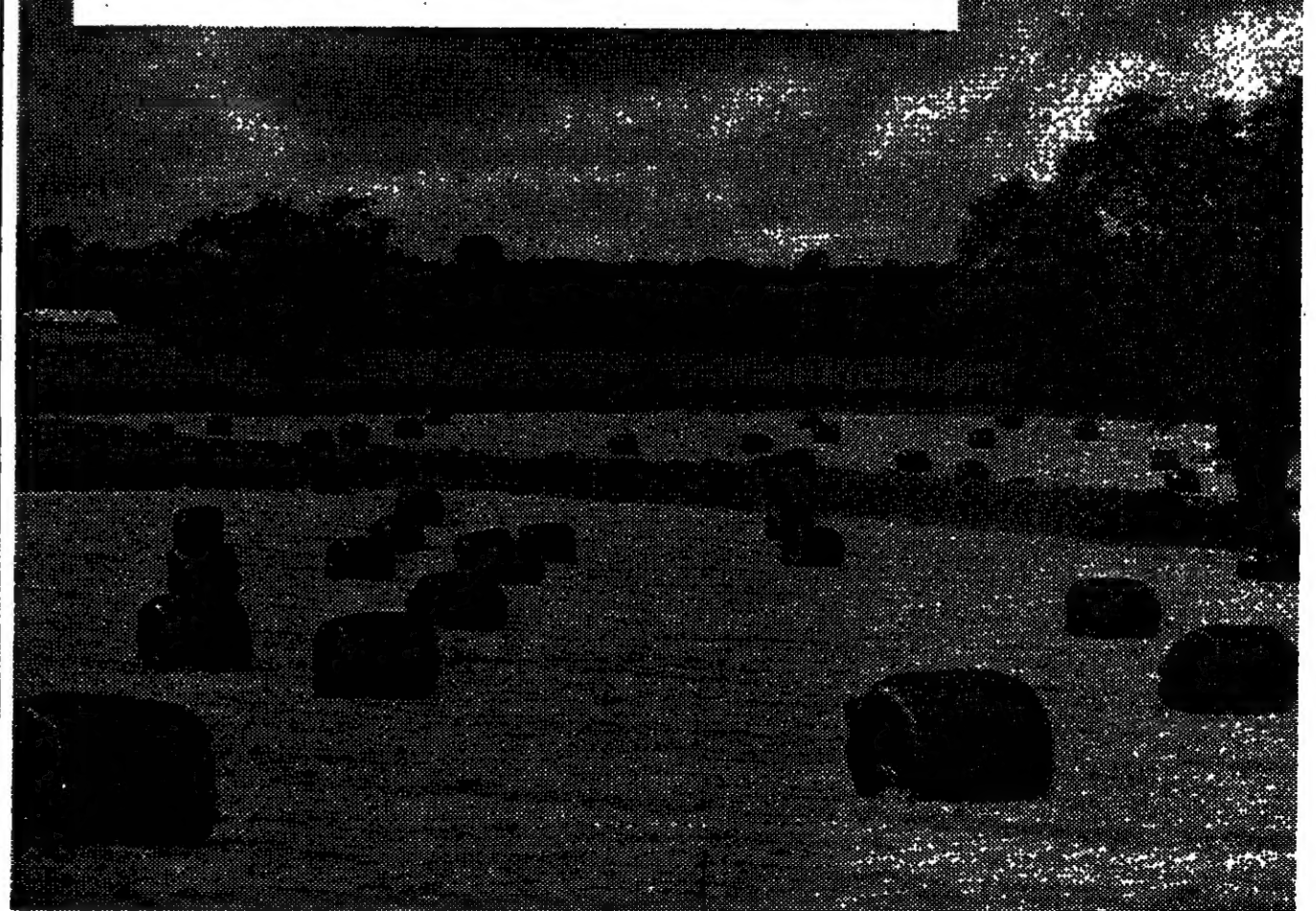
STOCKHOLM eased in the turnover of SKr163m. The Affärsvärlden general index shed 6.1 to 1,511.4. Handelsbanken's 8 per cent rise in profits and plans to accommodate foreign investors fell on deaf ears, its shares falling SKr2 to SKr102.

Procordia advanced against the trend, its free Bs adding SKr1 to SKr128 before it announced a 14.5 per cent increase in 1989 earnings. A free Bs put on SKr10 to SKr750 amid high expectations about its results, out next Tuesday.

VIENNA declined in lively trade as profits were taken following last week's four-day series of record highs. Trade was extended for 35 minutes to absorb the extra business. The bourse index fell 4.13 to 718.13. BRUSSELS eased, with profit-taking on selected stocks in light volume. The cash market index fell 15.58 to 6,024.67.

OSLO investors collected profits after a series of record highs. The all-share index fell 0.26 to 635.72 in trading worth NKr418m.

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## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY MARCH 12 1990						FRIDAY MARCH 9 1990						DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989/90 High	1989/90 Low	Year ago (approx)			
Figures in parenthesis show number of stocks per grouping															
Australia (84)	138.50	-0.8	127.74	121.77	-0.6	5.50	139.90	128.15	122.55	160.41	126.28	138.18			
Austria (19)	272.20	-1.7	250.50	241.25	-1.5	1.10	276.84	253.58	244.90	276.64	92.84	102.64			
Belgium (61)	142.13	-0.6	130.80	124.61	-0.3	4.48	143.01	131.00	125.02	160.02	125.54	131.10			
Canada (120)	143.17	+0.3	131.76	122.23	+0.2	3.30	142.80	130.81	121.96	154.17	124.67	136.12			
Denmark (36)	256.61	-0.4	236.16	226.26	-0.1	1.41	267.64	236.01	226.38	260.62	166.36	106.94			
Finland (26)	144.24	-1.0	132.74	121.92	-0.7	2.20	145.74	133.50	122.80	159.16	118.09	143.37			
France (125)	148.31	-0.6	138.49	134.52	-0.5	2.60	148.55	136.99	125.08	167.97	112.57	114.14			
West Germany (90)	127.18	-1.0	117.04	113.06	-0.7	1.68	128.50	117.71	113.84	137.01	79.56	83.59			
Hong Kong (48)	118.98	-0.5	109.48	110.33	-0.7	1.89	119.58	109.54	119.93	140.33	86.41	127.03			
Ireland (17)	181.90	-0.3	167.40	164.93	+0.3	2.35	182.51	167.18	164.43	196.57	120.07	70.16			
Italy (96)	93.69	-0.6	86.23	86.31	-0.3	4.81	94.24	86.32	86.59	102.11	122.00	141.59			
Japan (456)	157.32	-1.9	144.78	151.51	-1.2	0.54	160.41	146.94	159.41	200.11	157.32	108.02			
Malaysia (36)	237.92	-0.6	218.98	248.05	-0.5	2.15	239.81	279.21	248.22	245.32	143.35	155.88			
Mexico (13)	402.83	-0.5	370.72	1162.78	-0.5	0.45	404.88	370.58	1168.50	408.41	159.32	166.25			
Netherlands (43)	135.27	-0.3	124.49	118.55	+0.0	4.65	135.72	124.33	118.57	145.68	110.63	115.43			
New Zealand (18)	63.90	-0.9	55.86	57.84	-0.9	6.03	64.58	59.11	58.17	88.18	61.99	71.06			
Norway (24)	244.10	-0.4	224.64	218.51	-0.1	1.54	244.98	224.41	218.79	245.66	139.82	168.77			
Singapore (26)	196.77	+0.0	180.17	168.98	+0.1	1.72	196.72	178.28	168.78	204.74	144.06	144.06			
South Africa (60)	199.89	+1.9	183.95	168.05	+2.3	3.46	186.95	180.33	214.24	251.39	115.35	138.59			
Spain (43)	147.06	-1.0	133.34	122.44	-0.4	4.29	148.80	136.12	122.99	189.75	143.14	146.95			
Sweden (35)	177.81	-0.8	163.63	162.46	-0.5	2.59	178.58	163.86	163.26	205.65	138.45	155.35			
Switzerland (82)	92.25	-1.4	84.80	87.10	-0.7	2.14	93.57	85.71	87.65	98.12	67.01	78.04			
United Kingdom (308)	145.51	-1.0	133.91	133.91	-0.5	4.85	146.93	134.60	134.60	164.31	138.28	159.44			
USA (541)	157.02	+0.2	126.10	137.02	+0.2	3.46	136.75	125.27	136.75	146.29	112.13	120.24			
Europe (899)	135.84	-0.9	125.01	122.61	-0.5	3.54	137.06	125.58	125.21	146.06	112.83	117.73			
Nordic (121)	160.58	-0.5	175.20	164.86	-0.3	1.88	161.36	175.29	165.32	201.59	137.95	144.78			
Pacific Basin (667)	145.25	-1.8	142.88	140.10	-1.2	0.82	159.16	144.88	150.90	194.72	155.25	161.57			
Euro-Pacific (1656)	147.75	-1.5	135.97	136.77	-0.9	1.84	146.98	137.36	140.08	174.18	141.58	153.46			
North America (361)	137.29	+0.2	126.35	136.08	+0.2	3.47	137.02	125.51	135.81	146.66	112.79	121.03			
Europe Ex. UK (683)	126.30	-0.9	118.07	115.37	-0.5	2.73	129.40	118.03	115.93	135.73	86.50	98.24			
Pacific Ex. Japan (212)	129.01	-0.6	118.03	118.03	-0.5	4.66	130.74	119.76	118.67	140.05	111.93	128.23			
World Ex. US (1848)	148.24	-1.4	138.43	138.03	-0.9	1.91	160.34	137.71	140.03	173.77	111.49	155.54			
World Ex. UK (2084)	142.91	-0.9	131.58	133.65	-0.5	2.19	144.21	132.10	138.24	162.00	136.96	141.81			
World Ex. Japan (2230)	137.37	-0.9	131.45	137.55	-0.5	2.42	141.11	132.01	139.59	181.84	136.67	141.86			
World Ex. Japan (1935)	152.91	-0.2	126.57	131.30	-0.1	3.55	149.63	126.08	131.38	145.52	114.51	120.89			
The World Index (2390)...	143.18	-0.8	131.76	138.06	-0.5	2.46	143.43	132.31	138.77	162.05	136.66	141.64			